

Annual Report 2017 - 2018



Berrigan Shire Council
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About us

Berrigan Shire is situated in the Southern Riverina and consists predominantly of irrigated rural land, its main income is derived from the agriculture industry. Berrigan Shire is located to the north of the Murray River, half way between Albury and Echuca and is less than a three-hour drive from Melbourne.

Council boundaries encompass the towns of Barooga, Berrigan, Finley and Tocumwal which offer residents and visitors a range of first-class recreation, lifestyle, health and education facilities.

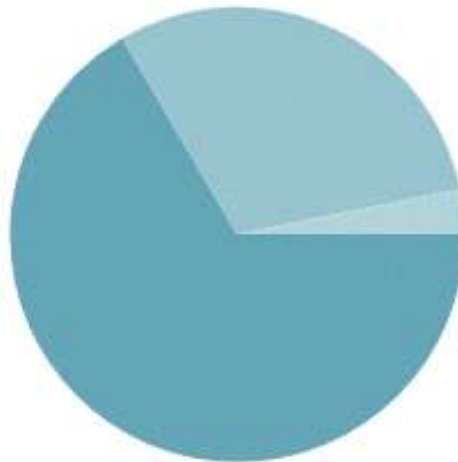
Fast Facts

Gazetted as a Shire:	1,906
Forecast Population 2018:	8,748
Number of Councillors:	8
Length of our roads:	1,316 km

Employment location of resident workers, 2016

Berrigan Shire

- Live and work in the area
- Live in the area, but work outside
- No fixed place of work



Source: Australian Bureau of Statistics, Census of Population and Housing, 2016 (Usual residence data)

.id the population experts



Our Vision

In 2027 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.

Developed at the Shire's Futures Conference (June 2011) and reviewed by the Council in 2016 our vision reflects the top 'preferred futures' of our communities that:

1. Families with young children will want to live in or come to the area.
2. People will be more concerned about their health and wellbeing.
3. Tourists will go out of their way to come to the area.

The message from our communities in 2011 and in 2016 remains that our communities value the Shire's natural assets and advantages

- Lifestyle
- The Murray River
- Irrigated Agriculture; and
- Tourism

Berrigan Shire 2027 and the achievement of its Vision and priorities, a collaboration requiring the involvement of our communities, individuals within our communities, local businesses, and Council. Also it requires engagement and partnership with other levels of government and the non-government service providers that outreach to and provide services in our towns.





Mayor

It is a great pleasure to be able to present the Berrigan Shire Council's 2017/18 Annual Report. First I would like to pay my respects and on behalf of the Council to the late Cr. Bernard Curtin OAM and former Mayor. Bernard served his local community Berrigan and the greater Shire with distinction.

I continue to enjoy my role as Mayor and moving through our communities, hearing their concerns, engaging with our communities' and working with our communities to keep Berrigan Shire the place to Live, Work and Invest.

This year has been a year of highlights and preparation for future challenges including the challenge of drought. Our communities are proud, strong and resilient and we will support our communities' response to this challenge. Confidence is the key, and the Council will continue to press the policymakers at both State and Federal level to understand the genuine issues that impact on investor and agri-business confidence in rural and regional Australia in the related to allocation of water.

The Council remains committed to improving the service levels of its core businesses while delivering many exciting projects.

First, the Live, Work and Invest program that was rolled out through the Council's Social Media platforms was something that all involved should be proud. Thank you to the businesses that gave their time and who actively promoted what they had to offer while telling us why the Berrigan Shire is the place to Live, Work and Invest. We are looking forward to the next phase of this program.

Second, the development by the Council of the Tocumwal Airpark at the Tocumwal Aerodrome is a project that is now attracting aviation professionals and new businesses. These are businesses that will not only strengthen Tocumwal's aviation industry they also add to the future sustainability of the Tocumwal Aerodrome.

Third, extensive planning has been undertaken to complement and extend residential development Finley's Railway Park subdivision with the Council working toward identifying opportunities for the funding of this project.

Fourth the proposed solar farm at Finley is a project that will provide a much-needed boost during the construction phase to our local economy. Thank you to the Council staff who have worked with the project proponents and the NSW State government on the realisation of this project. This project along with the development of assisted living units at Finley Regional Care and the redevelopment of the emergency department at the Finley Hospital are projects that are exciting for our Shire and adding to its overall liveability.

Council projects completed in the past 12-months included the upgrade of the truck wash at Finley an NSW State Government Fixing Country Truck Washes project and the continued rollout of Council's town entry programs in Berrigan and Barooga informed by many hours of consultation and community comment.

The NSW State Government's Stronger Country Communities Fund has provided the Council with a once in a generation opportunity to fund and implement a program of community infrastructure upgrades – the Barooga Adventure Park, Finley Skate Park, Tocumwal Library and the replacement of the netball courts at Berrigan. These are projects that will deliver excellent outcomes for our communities.' As will the Tocumwal Foreshore Development a Re-Start NSW Tourism project giving Tocumwal a point of difference along the Murray.

Finally, I would like to thank my fellow Councillors for their support, the General Manager, Council staff and the shire residents with a special mention also to my family for their support.

Cr. Matthew Hannan
Mayor

General Manager



This report reflects the halfway point of the Council's four-year term. The current Council has adapted or evolved into a balanced unit that continues to balance the challenges of Council life effectively.

In reflecting upon the last two years of the Council's term, the unfortunate passing of our good friend and colleague Bernard Curtin could not be left unmentioned. Bernard's inquisitive and interested nature was a highlight of many meetings, and his tenures as both Mayor and Deputy Mayor allowed him to let everyone constantly know how good the Berrigan Shire Council is. Vale Bernard.

Bernard's passing obviously created the need for a by-election that saw (now) Cr Roger Reynoldson elected continuing a family trend of community representation at the Council level.

Not only is this the Council mid-term period, but it also reflects the continuing push by the State Government in its reform of local government. While the pace, of that change, appears to have abated the formation of Joint Organisations across the State is a significant milestone in that renewed philosophy. After much debate, the Council is now a member of the Riverina and Murray Joint Organisation (RAMJO) which includes many members of the soon to be wound up Riverina and Murray Regional Organisation of Councils (RAMROC). RAMJO is designed to not only carry on the good work of RAMROC but to also foster better, stronger relations with other State agencies. The success or otherwise of this new structure will be judged at a later point.

In terms of the Council itself, its strong financial position coupled with a significant boost from the State has seen both the continuation of long-term projects and the development of new projects that would have taken quite a bit longer to realise had it not been for the additional State funding.

The Town Entry Improvement program has now reached the point where planning processes in all four towns are basically complete. Implementation works are well underway at Tocumwal and Finley and have commenced at Berrigan and Barooga.

The additional planning work at Tocumwal that saw a coordinated Tocumwal Foreshore Master Plan developed to coordinate with the Town Entry Improvement Plan was rewarded with the securing of State funding for a large proportion of the works at the Foreshore.

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Grant funding provided under the Stronger Country Communities Round 1 program has also largely funded a new skate park at Finley, replacement netball courts at Berrigan, stage 1 of an adventure park at Barooga Foreshore, the extension of the Tocumwal library and extension of the walking track network, also at Tocumwal. These projects are now at various stages of implementation.

The Council has also applied for funding from the Stronger Country Communities Round 2 program for major funding of replacement of the Berrigan War Memorial Swimming Pool amenities building, improvements to lighting and an electronic scoreboard at Berrigan Sportsground. Also stage 2 of the adventure playground at Barooga Foreshore, the replacement of netball change room facilities, canteen, toilets and other smaller improvements at Tocumwal Recreation Reserve and an automated watering system at Finley Golf Club. Additional grant funding also saw the finalisation of the upgraded Finley Truck Wash and has been approved for the upgrade of Strathvale Road, Berrigan.

The Council has continued to use its economic development reserve funds to develop and subdivide land at Tocumwal Aerodrome and residential land at Finley. These projects have seen 28 lots developed at the aerodrome with 20 lots sold and 20 lots developed at Finley with 18 lots sold. The use of reserve funds for these projects allows them to be completed out of the budget and with no high level of pressure to sell should sales take longer than expected.

While the Council has a lengthy practice of not filling voids left by the withdrawal of government or commercial services it did agree to take on responsibility for a Bendigo Bank agency when the last bank withdrew its services from Berrigan. Operation of the agency has proved challenging, and it is still a long way from reaching a break-even position.

With the Council taking on a new service it was disappointing to see the Council's involvement in the Early Intervention service cease as a part of the rollout of the National Disability Insurance Scheme. There are real concerns with the ability of families to access new services and, again, only time will tell whether better results are achieved for them in the medium to long-term.

The past two years have seen significant staff turnover, and while seeing good outcomes achieved, this has proven to be a significant distraction at times. 14 staff also participated in a leadership skills development program which created a great deal of positive change in the way the operations of the Council are conducted. The results of which are already obvious. I thank the Council for its commitment to the delivery of this program. In hindsight, the last two-year term has been a very successful one with good outcomes and good progress with longer-term strategic projects.

These results would not have been achieved without the co-operation and commitment of the Council to whom I extend my thanks and appreciation. I would also like to express my appreciation to the Council, all of the Council staff, especially the senior management team without whom the Council's goals could not be delivered.

Rowan Perkins
GENERAL MANAGER

Shire Profile



Median Age	49 years
Number of Households	3,639
Households with Children	994
Occupied Private Dwellings	3,649
Average people per household	2.2
Median monthly mortgage repayments	\$ 857

Our Top Employing Industries	% of Jobs
Sheep, Beef Cattle and Grain Farming	10.1
School & Education	5.7
Road Freight and Transport	3.7
Residential Care	3.5

Council Meetings

Council meetings are open to the public and held on the third Wednesday of the month commencing at 9.15 am in the Council Chambers, 56 Chanter Street, Berrigan. Residents and ratepayers are encouraged by Council to attend Council meetings at 9.00 am for Public Question Time.

Eight Councillors, representing the whole Shire are elected to Council and ordinarily serve a four-year term. Council's mayor and deputy mayor are elected on an annual basis by Councillors.

Committees of Council meet on the Wednesday two weeks prior to a Council meeting. Major working Committees of Council are:

- Corporate Services
- Technical Services
- Business and Economic Development
- Risk Management

Council decision making is guided by Council's Strategic Planning framework and plans:

- 10-year Community Strategic Plan: [Berrigan Shire 2027](#);
- 10-year Resourcing Strategy;
- 4-year Delivery Program; and
- Annual Operational Plan

These plans describe the scope of Council services and the resources (human, physical and financial) needed to ensure the public safety and wellbeing of residents, local businesses and visitors to our Shire.

Councillor	Council Meetings Attended	Committees
Matthew Hannan	14	6
Daryl Morris	12	6
John Bruce	12	5
John Taylor	14	7
Denis Glanville	14	7
Bernard Curtin	9	2
Colin Jones	14	5
Ross Bodey	14	7

Councillors



Top Left to Right: Councillor Denis Glanville, Councillor Matthew Hannan (Mayor), Councillor Colin Jones
Middle Row: Councillor Bernard Curtin OAM (deceased) and Councillor Ross Bodey
Bottom Row Left to Right: Councillor John Bruce, Councillor Daryl Morris (Deputy Mayor) and Councillor John Taylor

Rowan Perkins
General Manager

Council Management / Operations
Risk Management
Strategic and Social Planning
Economic Development
Councillor Support



Fred Exton

Director of Technical Services

Roads, Bridges, Footpaths, Drainage
Depot & Council Buildings
Animal Control
Parks & Gardens
Water & Sewerage
Health Services
Town Planning, Development &
Building Control
Waste Control
Aerodrome



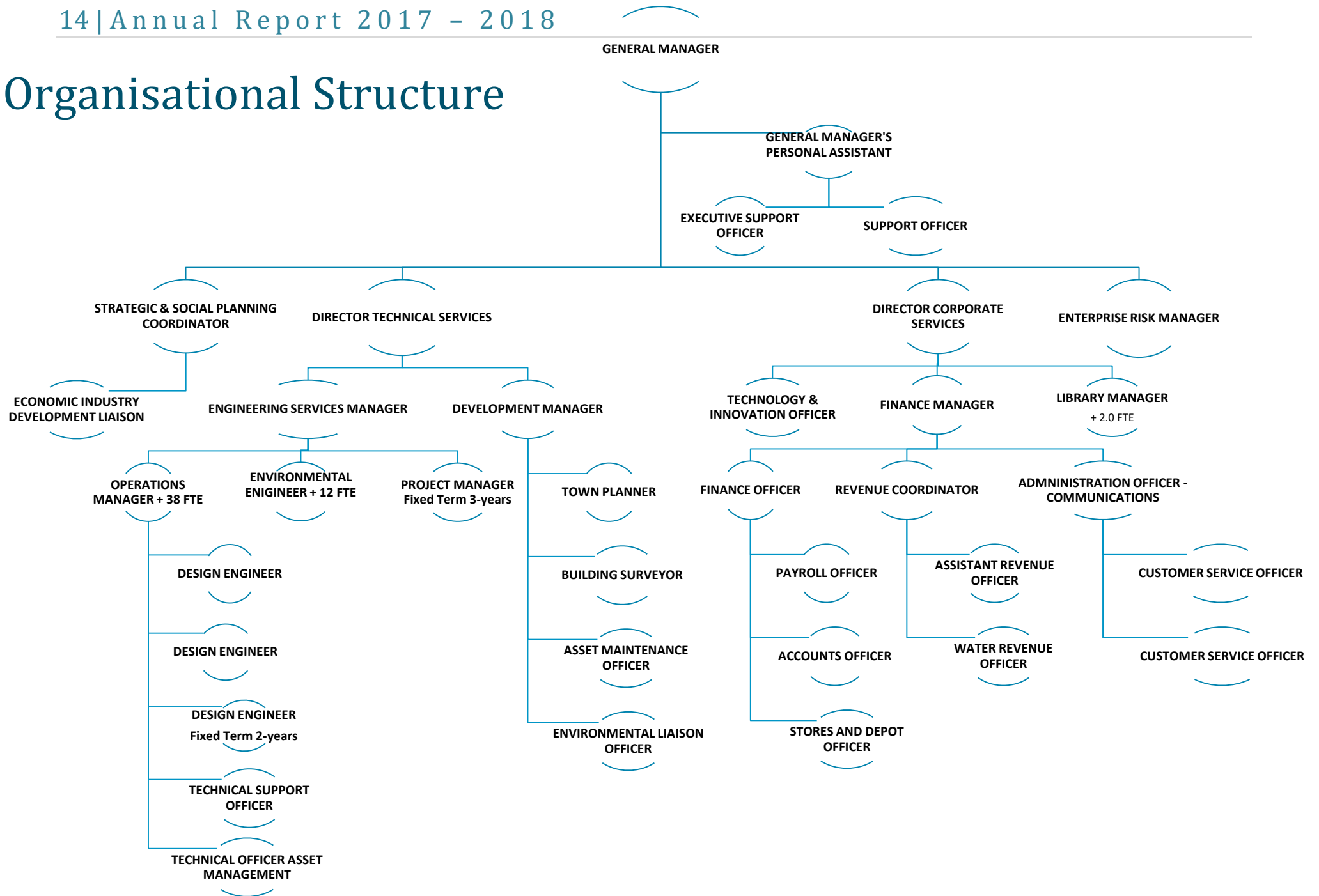
Matthew Hansen

Director of Corporate Services

Finance, Administration & Human
Resources
Rates & Charges
Land Sales
Saleyards
Public Interest Disclosures & Requests
for Information
Community Assistance
Libraries
Swimming Pools
Bush Fire Control
Tourism & Caravan Parks
Cemeteries



Organisational Structure



OUR PLANNING FRAMEWORK

The Shire council’s annual operational plan and 4-year Delivery Program describe the full range of council services. It is themed according to [Berrigan Shire 2027](#) strategic outcomes and is the Council’s blue print about how Council services, programs and initiatives contribute toward our strategic outcomes:

- Sustainable natural and built landscapes
- Good government
- Supported and engaged communities
- Diverse and resilient business

The following figure illustrates the strategic outcome, Council’s Delivery Program outputs, Operational plan actions and the review logic and integration of [Berrigan Shire 2027](#) with the Council’s suite of integrated plans. Developed in accordance with Integrated Planning and Reporting Guidelines.



Council Services: What the Council Does		
CSP: Strategic Outcome	Service	Delivery Program Outputs
Sustainable natural and built landscapes	Housing	Planning and building control
	Environment	Storm water, street cleaning, noxious weed control
	Sewerage Services	Sewer System
	Mining, Manufacturing and Construction	Quarries
Good government	Transport and Communication	Roads and footpaths, street lighting, aerodrome
	Administration	General Administration charges and costs associated with delivering services
Supported and engaged communities	Governance	Councillors fees and expenses, elections, meetings and Association fees
	Public Order and Safety	Fire protection, SES
Diverse and resilient business	Health	Food control, Domestic animal control
	Community Amenities	Public toilets, Cemeteries
	Community Services & Education	Early Intervention Services, Social Planning
	Water Supplies	Town Water
	Recreation and Culture	Libraries, Recreation Reserves, Swimming Pools, Public Halls and Parks
	Economic Affairs	Caravan Park, Sale yard, Tourism and Economic Development



Sustainable natural and built landscapes

Development decisions made today about how we move around and between our communities and use our natural resources – the River, wildlife, forests, agricultural and urban land, and water shape the future of our communities.

Council's Delivery Program and strategic objectives are:

- 1.1 Support sustainable use of our natural resources and built landscapes
- 1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife
- 1.3 Connect and protect our communities

Performance Reporting and Review

Included in this report is a

- Snapshot of Council programs and activities that, in the past 12-months, have contributed to the Council's [Delivery Program](#) and Strategic objectives.
- Traffic light review of Operational Plan 2017/18 Sustainable Natural and Built Landscapes actions; and
- An overview of Council's performance against Sustainable Natural and Built Landscapes [Delivery Program](#) key performance indicators and [Financial Strategy 2016](#) key performance indicators.

Highlights

Town Entries

The Council in 2015 commenced a rolling program of upgrades to the entry streetscapes of its four towns. Developing the Tocumwal and Finley Town Concept Plan 2015 and the Tocumwal Foreshore Master Plan 2017. A landscape master planning program for our towns that has secured upwards of \$2.5 million in additional funding for projects identified in these towns.

After 18-months of consultation with local communities the Berrigan and Barooga Town Concept Plans have been finalised. For the Council the commissioning of this program in addition to transforming its approach to planning capital works projects, the renewal of streetscape assets and street tree master planning was also a step into the unknown.

Thank you to the residents and ratepayers that attended community BBQs, commented at community stalls, attended public meetings and responded to our on-line polls. If you want to know what is planned in your town copies of each Town Master Plan are available on the Council's website.



\$3.2 million redevelopment of Tocumwal's Foreshore

Part of a \$11 million project creating visitor precincts along the Murray River from Albury to Tocumwal. Council and community funds together with funds from the NSW Government's Tourism Infrastructure Fund \$2.1 million will be used to reconnect the town to the River giving visitors to the region more reasons to stop in Tocumwal.

The redevelopment commencing late 2018 will include the construction of a Splash Park, water-front dining as part of the redevelopment of the Visitor Information Centre and associated street scape works.



Connecting our Trails and Tracks



Enhancing the walkability and completing the missing links in the Shire's network of trails and tracks is part of the Council's routine program of works.

Following the 2016/17 development of Barooga's walking track – works this year included within our towns the extension of footpath network: Berrigan, Finley and Barooga.





Also the construction of the Tuppal Road Footpath. A 1.6 km long, 2.5 m wide gravel footpath from Tocumwal Rail line at Tocumwal to Sonnermans Beach, Tocumwal.

Sustainable Natural and Built Landscapes



1.1 Support sustainable use of our natural resources and built landscapes

Delivery Program Actions

- 1.1.1 Coordinate strategic land-use planning
- 1.1.2 Coordinate and develop Community Participation Plans in accordance with relevant legislation and the Council’s Community Engagement Framework
- 1.1.3 Enhance the visual amenity, heritage and liveability of our communities

Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
1.1.1.1	Increase community awareness regarding development application process	Development Manager	Improved community satisfaction with Development Services	100%		
1.1.1.2	Process and approve / refuse development applications in accordance with relevant legislation, codes and policies	Development Manager	Effective and timely assessment of development applications	100%		
1.1.2.1	Establish a framework for the development of Community Participation Plans when required to do so by legislation	Development Manager	Additional opportunities will be provided for the community to comment on new Development	100%		
1.1.3.1	Continue Annual Heritage Grants Program	Development Manager	Enhancement of the conservation value of heritage items	100%		





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Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
1.1.3.2	Continue rolling program of works – town entrances	Director Technical Services	Improved visual amenity and attractiveness of our towns and major town entrances	100%		Berrigan and Barooga Plans adopted. Signage for Barooga finalised and quotes provided. Berrigan Signage to be sent to manufacturer for finalisation and quotations. Plans completed for improvements to Jerilderie Street approach in Berrigan and Community consultation commencing for replacement tree variety.
1.1.3.3	Implement the Tocumwal Foreshore Master Plan	Director Technical Services	Sensitive and sustainable development of the Tocumwal Foreshore	100%		Tenders called for splash park development, plans being prepared for roadworks adjustments. Grant agreement signed by BSC.

1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife

Delivery Program Actions

1.2.1 Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife





Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
1.2.1.1	Contribute to Central Murray County Council	Development Manager	County Council delivery of the Shire's weed eradication and control program/s	100%		
1.2.1.2	Participation in roadside vegetation enhancement projects	Development Manager	Enhanced bio-diversity in linear reserves	100%		
1.2.1.3	Undertake tree assessments and establish a tree register	Enterprise Risk Manager		20%		In the process of developing the Urban Tree Strategy for all towns which will involve identification of all trees and assessments on life expectancy.
1.2.1.4	Monitor and undertake as required the control and management of pests	Development Manager	Environmental harms caused by pests will be reduced	100%		





1.3 Connect and protect our communities

Delivery Program Actions

1.3.1 Coordinate flood levee, Council road network and storm water asset management and planning






1.3.2 Manage landfill, recycling and waste disposal

Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
1.3.1.1	Review and implement asset management plans which maintain a balance between improving and maintaining flood levees, stormwater, Council roads, paths and trails	Director Technical Services	Service levels met as set out in adopted Asset Management Plans	100%		AMP's for water and sewer comprise part of the Integrated Water Management Plan and this has been forwarded to State for comment.
1.3.1.2	Design, construct and maintain stormwater systems that safely capture and remove water	Director Technical Services	Service levels met as set out in adopted Storm water Asset Management Plan	100%		Plans completed for major addition to Berrigan Storm Water System.
1.3.1.3	Ensure sewer network is safe and functional	Engineering Services Manager	Sewer networks are managed to maximise operational functions	100%		
1.3.1.4	Design, construct and maintain flood protection network	Director Technical Services	A flood levee protection network that prevents inundation of Tocumwal and Barooga from recognized flood levels	100%		Levee works programmed have been completed with trees removed from levees, gravel capping placed on sections and additional bank constructed in Barooga.

Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
1.3.1.5	Maintain the safety of Council roads and walkways	Director Technical Services	Asset Management Plan identified service levels and standards are met	100%		Majority of programmed works have been completed with roads have been maintained in serviceable condition.
1.3.1.6	Exercise delegated functions Road Act 1993	Engineering Services Manager	Local roads are managed in accordance with the Act	100%		Delegated functions carried out as required
1.3.2.1	Implement the Berrigan Shire Council Waste Plan	Engineering Services Manager	Sustainable management of Berrigan Shire Waste Management facilities and services	100%		
1.3.2.2	Deliver township garbage collection and street cleaning services	Engineering Services Manager	Instigate & manage a waste collection contract to ensure garbage collection	100%		

Sustainable natural and built landscapes

Operational report 2017/18

Completed	On Target	Not on Target	Past Due	Deferred / Not Due	Total
					
7	10	1	0	0	18

Delivery Program Monitoring Measures:

Sustainable Natural and Built Landscapes

Indicator/s: Activity Data Development Applications and Construction Certificates

	July 2017 to June 2018	Year to Date Value
Development Applications (DA)	148	\$15,147,394
Construction Certificates (CC)	96	\$13,589,026
Complying Development Certificates (CDC)	57	\$4,765,005
Local Activity (s.68)	75	0

Monitoring Measure: Heritage

Indicator- Uptake of Heritage Grant Program

Heritage Grants	Number / Total	Target 2017/18
Number of applications received 2017 (July – Dec)	3	N/A
Number of applications funded	3	3
Total value of grants	\$10,002.00	\$10,002.00
Number of grants acquitted	3	3
Compared with the same period 2016	3	N/A

Monitoring Measure: Waste

Indicator: Activity Data Domestic Roadside Waste Collection

Month	Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Total	YTD %	Target
Volume (m³)	256	320	256	320	256	256			
Mass (Tonnes)	85.7	107.1	85.7	107.1	85.7	85.68			
Month	Jan 18	Feb 18	Mar 18	Apr 18	May 18	Jun 18			
Volume (m³)	320	256	256	256	320	256	3328	100%	≤ 3328
Mass (Tonnes)	107.1	85.7	85.7	85.7	107.1	85.7	1113.9	89.20%	≤1248.5
Waste Received			YTD Volume			Target 2017/18			
Berrigan Landfill			3,696.8 Tonnes – 11,045.52 M3			To be confirmed			
Waste Received			YTD Volume			Target 2017/18			
Tocumwal Landfill			345.1 Tonnes 1,031.11 M3			To be confirmed			



Good Government

Good government is about making good decisions over time. These decisions involve managing our financial, economic, and environmental risks and the social implications of decisions made.

Council's Good Government [Delivery Program](#) and strategic objectives are:

- 2.1 [Berrigan Shire 2027](#) objectives and strategic actions facilitate the effective governance by Council of Council operations
- 2.2 Strengthen strategic relationships and partnerships with community, business and government

Performance Reporting and Review

Included in this report is a

- Snapshot of Council programs and activities that, in the past 12-months, have contributed to the Council's Delivery Program and Strategic objectives.
- Traffic light review of Operational Plan 2017/18 Good Government actions; and
- An overview of Council's performance against Good Government [Delivery Program](#) key performance indicators and [Financial Strategy 2016](#) key performance indicators.

Highlights

Financial Fast Facts

Overall performance	
	\$ M
Operating surplus	6.351
Operating deficit before capital grants and contributions	4.591
Total revenue	24.784
Total expenses	18.433
Cash and cash equivalents	5.967
Investments	26.0
Total assets	275.493
Total liabilities	5.192
Total equity	270.301
New assets 2017/18	1.461
Renewal of Assets	6.875



VALE Councillor Bernard Curtin OAM

It was with great regret that the Council received the news of the passing of our friend and colleague Cr Bernard Curtin OAM in April this year.

Bernard had a tireless passion for our community which saw him serve you as a Councillor since 2004 and as our Mayor from 2012 until 2015.

Bernard was also a tireless campaigner for our health services and a strong supporter of our sporting codes.

Bernard will be missed greatly and I pass on the respects of myself, my fellow Councillors and Council staff to the Curtin family.

Highlights

Bendigo Bank



The closure Berrigan's NAB bank branch (July 2017) impacted local businesses and the Council. The Berrigan Community Bank Steering Committee (BCBSC) after exploring options with other banks and credit unions approached the Council leading to the installation of additional security measures and training for customer service staff and the opening of a Bendigo Bank agency in Berrigan.

Aided by the transfer of the Council's banking to its new Bendigo Bank agency. Council's hardworking customer service team now in addition to their normal role have worked hard to complete their training, help ratepayers, and local suppliers and creditors migrate payments and arrange new online payment options.

The Council has six trained staff available to operate the agency; all of whom do this work in addition to their Council role. Bendigo Bank Agency transactions within the first three months of operations exceeded 275 per month and continue to increase.

Early Intervention Services

After 32 years of delivering high-quality Early Childhood Intervention services in the Berrigan Shire and beyond, 2017 saw the Council hand over responsibility for this service to Kurrajong Therapy Plus. This hand over was as a direct result of the implementation of the National Disability Insurance Scheme (NDIS)

The Council took this action reluctantly and only after working with the National Disability Insurance Agency and Family and Community Services NSW to ensure that the service would continue to be provided locally for and by local people.

Council staff worked very closely with Kurrajong Therapy Plus to ensure the transition to the new provider was seamless for clients – with the service continuing to be offered from the same venue and initially by the same staff.

For Council the transition was bitter-sweet.

The Council said farewell to a long standing and loyal employee in Margaret Graham and it also has some concerns about the suitability of the client-focused funding model for this service in regional and rural Australia. On the other hand, Kurrajong Therapy Plus are a well-known and experienced provider of this service elsewhere in the Riverina.

Council first provided this fully-funded service on behalf of the NSW Government in 1985. Originally the service ran from the boot of a car visiting clients at home. Eventually permanent premises were found in the former Maternal Health Centre in Memorial Park in Finley where the service was based for over 20 years

Thanks to the hard work of Margaret, in recent years the service expanded to cover over 60 clients serviced by three staff. In 2012, the service relocated to bigger premises – co-located with the Finley Library on Murray Street, from where it still operates today.



Good Government





2.1 Berrigan Shire 2027 objectives and strategic actions facilitate effective governance by Council of Council operations and reporting






Delivery Program





2.1.1 Council operations, partnerships and coordination of resources contribute toward the implementation of Berrigan Shire 2027


2.1.2 Meet legislative requirements for Council elections, local government and integrated planning and reporting

2.1.3 Council operations and financial management support ethical, transparent and accountable corporate governance=

Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
2.2.1.1	Promote and support the engagement of Shire residents, local business and agencies in the development, implementation of Berrigan Shire 2027	Strategic and Social Planning Coordinator	Co-production of local services	100%		
2.1.2.1	Provide facilities and support including financial to the elected Council	General Manager	The leadership skills, experience and knowledge of Councillors is used	100%		All required facilities and support provided.
2.1.2.2	Implement and further develop the Berrigan Shire Integrated Management System	Enterprise Risk Manager	Standardised documentation and review of Council operations	60%		Pool Management procedures have been completed. The system is being expanded to include On Call Procedures and will gradually encompass Human Resource procedures.
2.1.2.3	Implement 2015 - 2019 Fit for the Future Improvement Plan (FFF)	General Manager	A sustainable Council	100%		Implementation for Fit for the Future Improvement Program on track.



Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
2.1.3.1	Coordinate Council investments, financial management, financial operations and processing	Director Corporate Services	Effective management of Council investments and finances	100%		Unqualified Audit opinion received for 2016/17. Action plan prepared to address issues arising from the audit management letter. Valuation of land and buildings for the 2017/18 statements underway. Council began the transition to its new banking partner in Bendigo Bank.
2.1.3.2	Monitor and respond to change in the Financial Governance, Regulatory and Reporting Frameworks	Director Corporate Services	Council operations comply with relevant frameworks	100%		Working with NSW Audit Office to meet the new requirements for the financial statements, including the new Code of Financial Practice and Reporting
2.1.3.3.3	Deliver responsive customer service	Director Corporate Services		100%		Customer request system in place and operational. New Customer Service team in place and working well. Bendigo Bank agency fully established and operating smoothly.
2.1.3.4	Conduct service review and develop the Corporate Services Strategic Plan 2017 - 2021	Finance Manager	Strategic management and prioritisation of the resourcing and staff requirements Corporate Services	10%		Electronic records management component started, Asset Management Systems review complete - new software to be implemented. IT strategic review initiated.
2.1.3.5	Manage human resource and workforce development activities through the implementation of the Berrigan Shire's Workforce Development Plan 2017 - 2021	Director Corporate Services	A workforce with the competencies needed to implement the Council's 4-year Delivery Program	100%		Council's leadership team is participating in a group leadership program, due for completion in early 2018. Work on implementation of the Local Government Capability Framework is underway

Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
2.1.3.6	Provide Information technology and associated support for Council operations	Director Corporate Services	Efficient operation of Information Technology Systems supporting other Council Services	100%		New backup system installed and operating. Working on process to better manage access and permissions. New website developed and operating
2.1.3.7	Coordinate the delivery and management of Shire records and communications	Director Corporate Services	Effective records management system	100%		Records management system in place and operating. Preliminary investigation on migration to an Electronic Document and Records Management System underway
2.1.3.8	Maintain and sustainably redevelop existing infrastructure and community assets	Director Corporate Services	Council owned community infrastructure and assets are sustainably maintained and developed	100%		Community infrastructure and assets are actively maintained by Council staff and volunteer committees. Council has been successful in obtaining funding for a major upgrade of community infrastructure in 2018/19 including Tocumwal Foreshore, Collie Park in Barooga, Berrigan Netball courts, Finley Skate Park, Tocumwal Library and walking paths in Tocumwal.
2.1.3.9	Coordinate and manage maintenance and renewal of Council plant and equipment	Director Technical Services	Ongoing maintenance and renewal of Council plant and equipment	100%		Programmed plant replacements completed. Plant maintained in serviceable condition.




Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
2.1.3.10	Coordinate the ongoing review and development of Council and Operational Policies and procedures	Director Corporate Services	Regular review and update of Council policies and associated operational procedures	100%		Systematic review of Council's policies is complete with 47 policies reviewed and updated and another 11 policies revoked. Work on Human Resources , Library Services and Works policies are the main areas requiring attention.

2.2 Strengthen strategic relationships and partnerships with community, business and government

2.2.1 Participate in networks that promote regional and cross-border collaboration, planning and service delivery

Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
2.2.1.1	Develop resources and establish partnerships that improve local assessment of social and economic implications of regional and inter-governmental decision-making on Shire residents, business and Council operations	Strategic and Social Planning Coordinator	Accurate, accessible information about regional and local social and economic conditions	100%		Reviewed implications of Murray Darling Basin Plan - provided feedback and final comments on NSW Regional Economic Development Strategy
2.2.1.2	Actively lobby all levels of government and industry re: Murray Darling Basin Plan	General Manager	Improved economic and social outcomes for the Shire's irrigators and communities	100%		All available opportunities for lobbying etc taken advantage of. Supported Speak Up campaign and responded to MDBA evaluation.

Good government Operational Plan 2017/18 report

Completed	On target	Not on target	Past Due	Deferred / Not due to start	Total
					
13	2	1	0	0	16

Delivery Program Monitoring Measures: Good Government

Organisational Capacity

	1 July 2015 to 30 June 2016	1 July 2016 to 30 June 2017	1 July 2017 to 30 June 2018
Staff Turnover	13%	8.00%	
Length of time unfilled	average 3 weeks	average 3 weeks	
Skilled vacancies	13	11	
Managerial vacancies	0	1	

Monitoring Measure: Financial Strategy 2016 Key Performance Indicators

1. Operating Performance	Amount 2017/18	Performance 2017/18	Financial Strategy Target
Operating Revenue (excl. Capital) - Operating Expenses	N/A	18.1%	0.0 %
Operating Revenue (excl. Capital Grants & Contributions)	N/A		
Indicative Target: An operating performance ratio greater than 0% across any five-year period.			

2. Unrestricted Current Ratio	Amount 2017/18	Performance 2017/18	Financial Strategy Target
Current Assets less all External Restrictions	14,439	2.89	2
Current Liabilities less Specific Purpose Liabilities	5000		
Indicative Target: An Unrestricted Current Ratio of at least 2x			

3. Rates, Annual Charges, Interest & Extra Charges Outstanding	Amount 2017/18	Performance 2017/18	Financial Strategy Target
Rates, Annual & Extra Charges Outstanding	677		
Rates, Annual & Extra Charges Collectible	13,554	5%	8.0 %
Indicative Target: Outstanding rates, annual and extra charges percentage to remain under 8% as of 30 June each year			

4. Building and Infrastructure Renewals Ratio	Amount 2017/18	Performance 2017/18	Financial Strategy Target
Asset Renewals (Building, Infrastructure & Other Structures)	1.34	133.6 %	100% +
Depreciation, Amortisation & Impairment	1		
Indicative Target: Building, Infrastructure & other Structure renewals Ratio to remain over 100% on average over the life of the LTFP. When setting this target the council should consider that asset replacement is often lumpy - with large changes in asset renewals depending on the needs of the time. The Council should consider its performance on this measure over no shorter than a 10 year periods and preferably longer.			

5. Infrastructure Backlog Ratio	Amount 2017/18	Performance 2017/18	Financial Strategy Target
Estimated cost to bring Assets to a satisfactory condition	0	0.0 %	0.0 %
Total value of Infrastructure, Building, Other Structures & depreciable Land Improvement Assets	204,885		
Indicative Target: Infrastructure Backlog Ratio to remain at less than 2% at all times			

6. Capital Expenditure Ratio	Amount 2017/18	Performance 2017/18	Financial Strategy Target
Annual Capital Expenditure	8,737	1.5	1.0
Annual Depreciation	5,935		
Indicative Target: Target to be set having regard to the relative age and replacement / renewal profile of the Council's asset portfolio. On average should be at least 100% provided. If Council wishes to maintain the service profile of the Council's asset portfolio.			

7. Debt Service Cover Ratio	Amount 2017/18	Performance 2017/18	Financial Strategy Target
Operating Result before Interest & Dep. exp (EBITDA)	10,802	54.01	2 x
Principal Repayments + Borrowing Interest Costs	200		

8. Cash Expense Cover Ratio	Amount 2017/18	Performance 2017/18	Financial Strategy Target
Current Year's Cash & Cash Equivalents (incl.Term Deposits)	32,039	24.27	3 months
Operating & financing activities Cash Flow payments	1320		
Indicative Target: Cash expense cover ratio is to be no less than 3 months			

For information on the Council's comparative performance NSW Local Government Performance Indicators please refer to Audited Financial Statements



Supported and engaged communities

Safe, healthy, accessible and inclusive communities are child and older person friendly.

Lifelong learning, cultural expression, services for older residents and recreational activities provide opportunities for people with a diverse range of interests to become involved and engaged in their local communities

Council's Supported and engaged communities [Delivery Program 2017 - 2021](#) strategic objectives are:

3.1 Create safe, friendly and accessible communities

3.2 Support community engagement through life-long learning, culture and recreation

Our traffic light review of [Operational Plan 2017/18](#) actions describes whether Council in the past 12 months has done what it said it would do and if not Officers comments provide guidance on why not?

Council Officers have also commented on significant achievements or projects commenced in the past 12 months.

Highlights

Library Programs

Our Knitters and Knatters have sent off beanies and jackets to Wodonga Maternity and Special Care Unit after hearing of their need to clothe premature babies.

Stocks at the Wodonga Hospital had fallen to desperately low levels and more were needed to protect newborns from hypothermia.

Thanks to a few of the lovely Knitters and Knatters who heard this story started to knit beanies and jackets. Council library staff packaged up over 60 items and sent these to the Wodonga Maternity and Special Care Unit. On behalf of Council and our Library Services a huge thank you to these amazing ladies for their time and effort.



The Passing Out Parade

The Council in partnership with South West Arts works each year to ensure that our regional communities experience high quality arts and culture. This year's project the Passing Out Parade featured to photographic exhibition and audio series of stories of men and women from the south west of NSW, both past and present that have participated in military service or provided support at home. It tells the story of our region and the significant events of war that have shaped our history, our culture and who we are today.

Developed as a regional collaboration between South West Arts; South West Music Regional Conservatorium; Outback Theatre for Young People; the Deniliquin Creative Writers; regional musicians, actors, writers and photographers; school children and RSL Clubs and local councils the project launch was held 23 April 2018 at the Finley Returned Services Club.

<http://www.southwestarts.com.au/passing-out-parade>

Stories from Berrigan Shire

Ben and Les Whittaker



Henry Howard Martin



John Adam Christie





Disability Inclusion Day

Tocumwal's Animal Nursery and working farm Old Woperana in conjunction with Ability Links: Intereach, Kurrajong, and the Berrigan Shire Council set out to break down the barriers prevent people with a disability, their family and friends from enjoying a day on the farm.

Old Woperana was the venue for a Family Day that included a pre-booked tour of the animal nursery and a working draft horse display. Developed to promote

inclusion the focus on the day was not on the barriers that prevent a person with a disability, their family and friends from enjoying a day on the farm.

The focus was inclusion and on thinking about how information about a venue, access and its activities can be used to help families and individuals with a disability plan their day out on the farm.

Thank you to all the families that enjoyed a day in the sun and who helped us developed our first event and venue: Accessibility Statement.

Folk Song

Is there going to be food so that people know that it is a proper play? What did Outback Theatre for Young People and Council staff learn from this comment on the first day of rehearsal. We learnt that the stories and traditions of how things are done in the Berrigan Shire are important to young and old residents. Folk Song the culmination of a 2-year project between the Council and Outback Theatre for Young People: played to small but enthusiastic audiences in Barooga, Berrigan, Finley and Tocumwal. Delivered was a play that incorporated the stories of the Shire and its people with all lines

spoken in the play selected from hundreds of hours of interviews: verbatim drama. A mammoth project made possible with the support of State Government and Commonwealth Government Arts funding and support of our local communities and drama groups – Folk Song is the story of three young people on the cusp of adulthood in rural Australia – with their story echoing the experience of those who have gone before.



Supported and engaged communities

3.1 Create safe, friendly and accessible communities




Delivery Program Actions






3.1.1 Build communities that are home to more families and young people




3.1.2 Facilitate all age healthy lifestyles and ageing in place

3.1.3 Strengthen the inclusiveness and accessibility of our community

3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services

Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
3.1.1.1	Support and promote the healthy development and wellbeing of children and young people	Director Corporate Services	Local projects and programs are established to support and promote the healthy development and wellbeing of children and young people	100%		School holiday programs at Berrigan Shire library branches well supported. KidsFest successful. Youth Week activities popular. Funding announced for a new skate park at Finley, new challenge playground at Barooga and an extension to the Tocumwal Library. Funding has also been announced for a splash park as part of the overall redevelopment of the Tocumwal Foreshore. The Finley Youth Futures Forum an economic development activity was also successfully held
3.1.1.2	Transition Shire based Early Childhood Intervention Services to NDIS and the current funder's approved provider	Director Corporate Services	Local Delivery of Early Childhood Intervention Services	100%		Transition complete and successful. Final acquittal complete.
3.1.1.3	Implement Children and Families Strategy 2015 - 2019	Strategic and Social Planning Coordinator	Local projects and services support the attraction and retention of families and young people	100%		All planned actions completed

Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
3.1.2.2	Implement the Active Ageing and Disability Inclusion Plan	Strategic and Social Planning Coordinator	Council facilities and services support all residents including aging and disabled residents health, mobility and their economic / social participation in community life	100%		Planning commenced with Intereach Ability Links re: identifying Council committee facility to trial development of access statement
3.1.2.3	Provide recreation facilities which support active lifestyle and ageing in place	Strategic and Social Planning Coordinator	Council recreation facilities support active lifestyle and ageing in place	100%		Ongoing activity
3.1.3.1	Promote the social and economic wellbeing of Shire residents through implementation of Disability Inclusion Plan, social planning and community development activities	Strategic and Social Planning Coordinator	Annual program of social planning and community development activities implemented	100%		Program 2017/18 included: Childrens Week, International Womens Day, Mens Health Week and Youth Week
3.1.4.1	Ensure potable water and sewer network is safe and functional	Engineering Services Manager	Safe potable water for human consumption and health Water and Sewer networks are managed to maximise operational functions	100%		
3.1.4.2	Monitor, control and report upon environmental contaminants and public health hazards - water, fire, refuse, buildings and air	Development Manager	Safer and healthier communities	100%		



Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
3.1.4.3	Coordinate and facilitate local emergency management committee	Director Technical Services	Committee coordinated and facilitated	100%		Meetings coordinated and facilitated as required.
3.1.4.4	Develop and maintain local cemeteries and associated infrastructure	Director Corporate Services	Cemeteries progressively developed to meet demand. Routine maintenance conducted	100%		New toilets at Finley and Barooga cemeteries are complete and operational.
3.1.4.5	Control and promote responsible ownership of companion animals	Development Manager	Negative impacts & disturbance caused by companion animals reduced	100%		



3.2 Support community engagement through life-long learning, culture and recreation

Delivery Program actions

3.2.1 Provide opportunities for life-long learning, cultural expression and recreation






3.2.2 Facilitate and partner with local communities in the development of township plans

Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
3.2.1.1	Coordinate and deliver local library services in accordance with Library Services Strategic Plan 2014 - 2018	Library Manager	A Library Service meeting the needs of its community	100%		
3.2.1.2	Strengthen community engagement and participation in Council activities	Strategic and Social Planning Coordinator	Increased resident engagement in Council activities	100%		Planning commenced for community engagement Barooga Foreshore Redevelopment and Berrigan Street Trees

Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
3.2.1.3	Financially contribute to and support South West Arts programs and activities	Director Corporate Services	South West Arts delivery of Shire based Arts program/s and activities	100%		Contribution to South West Arts made. Council participated in Outback Theatre for Young People's production of "Folk Song" which told the stories of Berrigan Shire. "Passing Out Parade" launched at Finley RS Club on 23 April.
3.2.2.1	Coordinate and align community projects and activities with township plans	Strategic and Social Planning Coordinator	Increased resident engagement in town plan development and implementation	100%		

Supported and engaged communities

Operational Plan 2017/18 report

Completed	On target	Not on target	Past Due	Deferred / Not due to start	Total
					
13	2	0	0	0	15

Delivery Program Monitoring Measures: Supported and engaged communities

Community Events and Engagement

Activities	July 2017 to Dec 2018	January 2018 – 30 June 2018
Community events held in partnership with other services	Childrens Week Transport 65+	Youth Week Mens Health Week
Community Engagement activities	Street Stalls / Online Surveys	Street Stalls / Online Surveys
The number of people who engaged with Council’s Face Book Page. Engagement includes any click or story created. (Unique Users)	34,425	52,472
The number of people who had any content from Council’s Facebook Page or about the Council’s Facebook Page enter their screen through unpaid distribution. This includes posts, check-ins, social information from people who interact with your Page and more. (Unique Users)		421,532

Life-long Learning

Door Count	24,450
Library loans	30,512
Users	4,275
WIFI (Login / Devices)	2,941/2,663
Loans (e-audio and e-books)	3,332





Diverse and resilient business

Our lifestyle, climate, existing facilities and proximity to Melbourne present a range of agricultural, tourism, retail and health industry opportunities.

Council's [Delivery Program](#) and diverse and resilient business strategic objectives include:

- 4.1 Strengthen and diversify the local economy through investment in local jobs creation, and innovation
- 4.2 Diversify and promote local tourism
- 4.3 Connect local, regional and national road, rail and aviation infrastructure

Our traffic light review of [Operational Plan 2017/18](#) actions describes whether Council in the past 12 months has done what it said it would do and if not Officer comments provide guidance on why not?

Highlights

Tocumwal Airpark

Works on a \$904,190 subdivision at Tocumwal Airpark in NSW is now complete increasing the capacity of the Airpark from 16 lots to 28 lots. In February 2018 the Federal Member for Farrer Sussan Ley opened the third stage of the Airpark commenting that the created during and after the project provide a welcome boost to the regional economy. The development by the Council of the Airpark created upwards of 17 local and regional jobs during the construction phase, and will as each site is developed support additional jobs in our local communities. Pictured



at the opening of the Airpark are Cr. Matthew Hannan (Mayor), local Member for Murray Austin Evans and the Council's General Manager, Rowan Perkins and Federal Member for Farrer Susan Ley. The further development of the Tocumwal's Airpark is a project jointly funded by the Australian Government (\$287,070) and the Berrigan Shire Council (\$617,120).

Live Work and Invest in the Berrigan Shire

Twelve local businesses took a step into the unknown world of video cameras, online marketing and promotion as part of the Council's Live, Work and Invest in the Berrigan Shire program. A program designed to showcase the lifestyle, work and investment opportunities in Berrigan, Barooga, Tocumwal and Finley. Part of a 12-week online promotional campaign the campaign targets people looking for a tree change by telling the story of the people who moved to the Shire, come back to Shire or who never left. As a social media and marketing tool the Live, Work and Invest video has been well received by locals and visitors alike. And is being used by the Council to market the benefits of moving to the Berrigan Shire.



Youth Expo: Finley Youth Futures

Berrigan Shire Council was proud to once again host the Finley High School Youth Futures Forum. An annual event Finley High School students through panel discussions guest speakers and hands-on activities explored job opportunities in Agriculture, Health Services, Emergency Services, apprenticeships and traineeships and the Performing Arts.

Don Elgin a former student and local sporting identity gave a keynote address engaging everyone in his story. The forum targets year 11 and 12 students who are encouraged to stay or explore the wider world and in doing so return. It would not be possible to stage such a comprehensive and local event without the support of local business and the broader community. Council would therefore like to thank the following people and businesses for giving up their time and so generously sharing their knowledge and experiences.



- Steph Reardon – Jerilderie Vet Clinic
- Ross Gall – University of Melbourne
- Jess Koopman – Murray River Electrical, Yarrawonga
- Helene Mortlock – Jumptree Studios and Paul Ryan Building, Jerilderie
- Snr. Constable Colin Smith – NSW Police
- Brian O’Hora and Bernie Thomson – NSW Fire and Rescue
- Aschleigh Perring – Finley Hospital
- Nola Pinnuck – TAFE NSW, Finley Campus Jane Harris – LEADiversity
- Michelle Koopman, Michael Millar, Sharon Stevens and Scott Ansell – Berrigan Shire Council
- Rachel McDougall – Finley Vet Clinic
- Janelle Russell - Essential Hair and Beauty, Finley
- Matt McLeod – Cobram Barooga Golf Club (Sporties)
- Ashley Haynes – Haynes Butchery, Finley
- Beau Parkes and Jessica Fuller – NSW Ambulance Service
- Andrea Hatty - Finley Hospital
- Andrea O’Neill – Amaroo Aged Care, Berrigan
- Sam Ludeman and Sam Russell – Melbourne

Thank you also to Don Elgin and Youth Forum organisers, Merran Socha (BSC) , Susie Escott (BSC) and Deb White (FHS).



Diverse and resilient business






4.1 Strengthen and diversify the local economy through investment in local jobs creation and innovation

Delivery Program actions

4.1.1 Partner with government and industry to promote strategic investment in the development of economic assets and infrastructure needed to create jobs

4.1.2 Support local enterprise through economic and industry development initiatives

Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
4.1.1.1	Complete the review and implement Berrigan Shire Economic Development Plan 2017 - 2021	Economic Development Officer	Economic Development Plan developed	100%		A number of actions from the Strategy's 4 year action plan are being addressed including: Work in partnership with surrounding LGA's Facilitate Youth Futures Expo and the Charles Sturt Accommodation Scholarship Investigate local training opportunities Provide economic analysis for new or expanding ventures QFF community education program Actively participate in local business and industry networks Promote Berrigan shire as a preferred LGA to Live, Work and Invest Conduct surveys on relevant issues Support for Events
4.1.1.2	Develop industry profiles informed by strategic analysis of local conditions and relative competitive advantages	Economic Development Officer	Conditions that support or inhibit the comparative growth and competitiveness of local businesses are identified	100%		



Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
4.1.1.3	Support collaborative planning, shared resourcing in local industry promotion of business and infrastructure development projects	Economic Development Officer	Industry groups, potential employers and local business have relevant information on industries and local skills	100%		Live, work and Invest videos launched at a Business Breakfast followed by weekly social media postings over a 12 week program so that each video had an opportunity to be viewed as a stand-alone product . Total video views exceed 27,000. Qfly Regional Action plan for 18/19 completed, accepted and funded by Victorian Government.
4.1.1.4	Continue the development and marketing Tocumwal Aerodrome Industrial Precinct	Economic Development Officer	Development of the Airpark	100%		Social media posts continue and the page has now reached over 400 followers. There has been a sudden increase of followers - 40 new ones - in the past 3 months.
4.1.2.1	Promote the development of business support groups / networks within the Shire	Economic Development Officer	Active business groups / networks contributing towards local jobs and business growth	100%		The Tourism network lunch program held another successful event in Mulwala in June. The program has extended to include Federation Council as well as Berrigan and Moira Shire Councils. Mark Francis from the MRTB was the guest speaker and he was well received with some good questions from the floor once he finished his presentation.
4.1.2.2	Convene regular meetings of industry support groups and business networks in the Shire	Economic Development Officer	Forum for local business and Council to identify and resolve issues of common concern	100%		The QFF regional group has reported to the State Government to acquit funding with all actions completed. A new group has formed to support the Berrigan and Moira Shire Sport Tourism initiative and regular meeting of this group is now evolving.
4.1.2.3	Recognise excellence in local business and industry	Economic Development Officer	Excellence in local business and industry is recognised by peers	100%		The new program for the Business Awards is being prepared for implementation in 2018/19.




4.2 Diversify and promote local tourism


Delivery Program actions

4.2.1 Implement the [Berrigan Shire Tourism Strategy](#)

4.2.2 Partner with regional Tourism Boards

Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
4.2.1.1	Invest in infrastructure that will add value to and increase the competitiveness of the Shire's Visitor Economy e.g.: Redevelopment of the Foreshore Reserve	Economic Development Officer	Local operators develop new Visitor Economy product and services	100%		Scoping work has been completed for the Tocumwal Historic Aerodrome Museum project. This project is not looking to invest in infrastructure however Councils involvement is invested in increasing the competitiveness of the Shires visitor economy.
4.2.1.2	Partner with industry and other levels of government on securing investment needed for Ports of the Murray and Murray River Adventure Trail Projects	Economic Development Officer	New Visitor Experiences	100%		The THAM project progressed with the scoping report being presented to Council and Councillors taking a familiarisation trip to Swan Hill and visiting the Pioneer Settlement, Heartbeat of the Murray and the Catalina Museum at Lake Boga. The purpose of the famil. was to experience different styles of museums and to see what might be possible for THAM Contact has been made with museum specialist consultants Robin and Sally Hirst who have shown interest in working with Council to further pursue opportunities for this project.





Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
4.2.1.3	Provide support to event proponents and organisers	Economic Development Officer	Increase in the number of successful events, proponents and organisers Increased attendance local events	100%		The PGA Trainee Championships were held at Tocumwal Golf and Bowls Club in May 2018. Funding for this event was committed in June 2017. Council has committed to supporting the CBBT Sports Tourism initiative committing \$10k for the 18/19 financial year. Council partnered with CBBT and Moira Shire to submit a hosting proposal for the Tri- State Games in 2020 and 2021.
4.2.1.4	Facilitate local industry review and update of digital content and marketing	Economic Development Officer	Digital content will be accurate	100%		The MRTB is still reviewing the status of the Murray wide digital platform. The platform was plagued with problems from the outset and was 18 months late in final delivery. Berrigan Shire participates in the platform in collaboration with Moira Shire through the Sun Country on the Murray web portal. Our tourism businesses are generally unable to participate in marketing programs run through SCM as they are price prohibitive and we also lack the relevant product. The exception to this is Cobram Barooga Golf Club. Finley Chamber of Commerce has upgraded their website and Council has provided images as required for this site.
4.2.2.1	Membership of regional tourism boards established to increase visitation and economic activity in the Murray Region of NSW and Murray River towns	Economic Development Officer	Regional and interstate marketing and promotion of Shire's tourism products and services	100%		Council maintains membership with Murray Regional Tourism. Mark Fancis, CEO of MRT, was guest speaker at the Tourism Network Lunch host by Berrigan and Moira Shire Councils and Federation Council in June 2018.

Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
4.3.2.3	Encourage and support local tourism body / operator activities which, foster and promote increased local tourism industry growth and development	Economic Development Officer	Stronger local tourism industry	100%		The networking lunch events have proved quite popular and the event in Mulwala on 19 June was well attended. The three Council involved to the opportunity to display plans for the future foreshore developments and Mark Francis was the guest speaker providing an opportunity for MRT to update and report to the industry.

4.3 Connect local, regional and national road, rail and aviation infrastructure






Delivery Program actions

4.3.1 Develop and promote Berrigan Shire regional transport and freight infrastructure

Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
4.3.1.1	Develop business case for the development of hardstand and serviced truck parking Tocumwal, Berrigan and Finley	Economic Development Officer	Improved safety and services for transport and logistics industries	100%		No action has been required on this initiative in this quarter.
4.3.1.2	Lobby for upgrade of rail facilities, associated with Tocumwal rail line incl. line to Shepparton and Melbourne Ports	Economic Development Officer	Increased use of Tocumwal inter-modal facility	100%		The funding application sponsored by Council with Kellys to the Building Better Regions Fund was not successful. However, contact is maintained with all parties to keep the Tocumwal Rail issue high on the agenda.
4.3.1.3	Participate actively in efforts to upgrade Newell Highway and Midland Murray Valley highways particularly the Shepparton bypass.	Economic Development Officer	Increased use of Tocumwal inter-modal facility	100%		No action has been required on this initiative in this quarter.
4.3.1.4	Operate the Tocumwal Aerodrome	Director Technical Services	Operated in accordance with CASA regulations and Tocumwal Aerodrome Management Plan. Maintained in accordance with Corporate and Community Facilities Asset Management Plan	100%		All programmed works completed along with some additional works required following CASA inspection. Aerodrome operated in a safe manner with maintenance completed as required.

Diverse and resilient business

Actions Operational Plan 2017/18

Completed	On target	Not on target	Past Due	Deferred / Not due to start	Total
					
15	1	0	0	1	17

Delivery Program Monitoring Measures:

Diverse and resilient business

Economic and industry development	Partnership with Moira Shire Council Fruit Fly Project: Tree Removal Sports Australia Audit of Sporting Facilities Live Work and Invest – Videos Youth Expo
Tourism and events	Massive Murray Paddle – Event Grant Conference Bids x2 (Segra and Water Utilities) Other Community Events – Non Council Strawberry Fields THAM Project
Regional freight infrastructure	Fixing Country Road Grant – Strathvale Road Assistance with Business Case: Major Local Employer for Govt. investment in Regional Freight Infrastructure Project Attendance Newell Highway Committee Advocacy Tocumwal Intermodal – Transport NSW Planning

STATUTORY REQUIREMENTS

Council's Annual Report is one of the key points of its accountability between Council and its community.

It is not a report to Government but a report to the community.

And, while this Report focuses on the implementation by Council of its Delivery Program and Operational Plan 2017/18 and the preparation of this Annual Report in accordance with the Integrated Planning and Reporting Guidelines (IP&R) Local Government Act 1993 Section 428 (3) the information in the following section includes information that is prescribed by the Local Government (General) Regulation 2005.

This information is included in the regulations that govern Local Government in New South Wales because the Government believes that it is important for communities to build their understanding of how Council is performing.

Table 1: Summary: Government Information (Public Access) Act

Reviews carried out by Council	0
Information made publicly available	0
Total Number of applications received	4
Number of Applications Refused Wholly	0
Other Public Interest considerations against disclosure – Individual rights, judicial processes and natural justice	0
Number of Applications Refused Partly	0
Timeliness – Decided within the statutory timeframe (20 days plus extensions)	4
Invalid Applications	0
Government Information (Public Access) Act 2009 s 125 (1) Government Information (Public Access) Regulation 2011, cl 4	

Table 2 Government Information (Public Access) Act - Number of Applications by type of applicant and outcome

	Access Granted in full	Access granted in part	Access refused in full	Information not held	Information Already available	Refuse to deal with Application	Refuse to confirm/deny	Application withdrawn	Total	% of Total
Media	1	0	0	0	0	0	0	0	1	25%
Parlt. Members	0	0	0	0	0	0	0	0	0	0%
Private Sector business	0	0	0	1	0	0	0	0	1	25%
Not for Profit or Community Groups	1	0	0	0	0	0	0	0	1	25%
Members of Public (Legal Represent)	1	0	0	0	0	0	0	0	1	25%
Members of Public (other)	0	0	0	0	0	0	0	0	0	0%
Total	3	0	0	1	0	0	0	0	4	100%

Table 3 Government Information (Public Access) Act - Number of Applications by type of application and outcome

	Access Granted in full	Access granted in part	Access refused in full	Information not held	Information Already available	Refuse to deal with Application	Refuse to confirm/deny	Application withdrawn	Total	% of Total
Personal Information	0	0	0	0	0	0	0	0	0	0%
Access other than personal information)	3	0	0	1	0	0	0	0	4	100%
Access applications – partly personal partly other	0	0	0	0	0	0	0	0	0	0%
Total	3	0	0	1	0	0	0	0	4	100%

Table 4 Government Information (Public Access) Act - Timeliness

	Number of Applications	% of Total
Decided within the statutory time frame	4	100%
Decided after 35 days (by agreement with applicant)	0	0%
Not decided within the timeframe (deemed refusal)	0	0%
Total	4	

Table 5 Public Interest & Disclosures Act 1994

Number of public officials who made PIDs	0
Number of PIDs received	0
Of PIDs received, number primarily about:	0
Corrupt conduct	0
Maladministration	0
Serious and substantial waste	0
Government information contravention	0
Local government pecuniary interest contravention	0
Number of PIDs finalised	0
Public Interest Disclosures Act 1994, s 31 Public Interest Disclosures Regulation 2011, cl 4	

Table 6 Mayor and Councillor Fees

Councillor	\$ Amount	Mayor	Car Hire (Deduction)
M. Hannan	11,523	\$25,147	(\$3,570)
D. Morris	11,523		
B. Curtin - deceased (June 2017 – April 2018)	9,595		
J. Bruce	11,523		
C. Jones	11,523		
D. Glanville	11,523		
J. Taylor	11,523		
R. Bodey	11,523		
Total	\$90,258	\$25,147	(\$3,570)

Table 7 Councillor Facilities and Expenses

FACILITIES	\$	EXPENSES	\$
Office Equipment*	0	Spouse/partner/accompanying person expenses	0
Telephone**	0	Carer or other related expenses	0
Meals & Refreshments at meetings convened by Council	6,114	Legal expenses	0
Council Vehicles	21,736	Subscriptions / Memberships	11,312
FACILITIES TOTAL	31,324	Insurance	12,373
EXPENSES		Local Travel	8,260
Telephone - Calls	10,911	Travel outside the LGA	3,740
Conferences & Seminars	7,289	Miscellaneous	5,528
Training	0	EXPENSES TOTAL	\$ 52,393
Interstate/Overseas Travel	0		
Interstate Travel ***	2,980	TOTAL FACILITIES & EXPENSES	\$ 83,717

Notes: Councillor Facilities & Expenses

Reporting Requirement Local Government (General) Regulation 2005 cl 217(1) (a) (a1)

* On the beginning of the new council term all councillors receive iPads

** The contracts for Councillors mobile phones include a call allowance. No Councillor exceeds this allowance

*** Given the Council's location on the Victorian border, the Council's Policy on the provision of facilities and payment of expenses for Councillors excludes trips to Victoria and the ACT from the definition of interstate.

Table 8 Senior Staff Remuneration

Number of senior staff	1
Package Component	0
Salary	\$195,782
Bonus and other payments (non-salary)	0
Superannuation (salary sacrifice and employer contribution)	\$25,000
Value of non-cash benefits	\$4,218
Fringe benefits tax payable for non-cash benefits	\$5,866
Total Value of Contract	\$230,866
	0
Local Government (General) Regulation 2005. cl 217 (1) (b) (i), (II), (iii), (iv), (v)	

Table 9 Rates and Charges Written Off

Ordinary/General Rates / Interest	\$216.97
Annual Water Charges / Interest	\$731.70
Water Consumption Charges / Interest	\$142.23
Annual Sewer / Pedestal Charges / Interest	\$39.02
Garbage / Domestic Waste Charges / Interest	\$113.08
Storm water / Drainage Charges / Interest	\$280.14
Interest / Legal and Other Charges	0
Total	\$1,523.14
Local Government (General) Regulation 2005. cl 132	

Table 10 Debt Recovery (Outstanding Rates and Charges)

	Number	\$ Cost
Summons	47	\$20,885.68
Other Legal Action	52	\$4,726.20
Total	99	\$14,214.06
Local Government (General) Regulation 2005. cl 217 (1) (a3)		

Table 11 Legal Proceedings

Details	Amount Incurred	Amount Recovered	State of Progress	Result
Nil				
Local Government (General) Regulation 2005. cl 217 (1) (a3)				

Table 12 Partnerships, Cooperatives or Other Joint Ventures

	Role	Purpose
StateCover	Member	General mutual-insurance pool
Statewide Mutual	Member	Workers compensation mutual-insurance pool
Riverina and Murray Organisation of Councils / Riverina and Murray Joint Organisation	Member	Local Government Service Coordination and regional advocacy
Local Government NSW	Member	Local Government Sector Peak Body: high level intergovernmental advocacy, procurement and strategic support
Central Murray County Council	Member	Control of noxious weeds Berrigan, Conargo, Deniliquin and Murray Shires
Murray Regional Tourism	Member	Regional tourism promotion and development
South West Arts	Member	Promotion and development of the Arts
Local Government Superannuation Scheme (LG Super)	Participating Employer	Complying superannuation scheme
Local Government (General) Regulation 2005. cl 217 (1) (a8)		

Table 13 Committees of Management exercising functions delegated by the Council

Barooga Advancement Group
Barooga Community Botanical Gardens Committee
Barooga Recreation Reserve
Berrigan Conservation & Tidy Town
Berrigan Shire Youth Development Committee
Berrigan Sportsground Committee
Berrigan War Memorial Hall
Berrigan War Memorial Swimming Pool
Boomanoomana Landcare Committee
Finley Railway Park
Finley Recreation Reserve Committee of Management
Finley Showground Sporting Complex Committee
Finley War Memorial Hall & School of Arts
Finley War Memorial Swimming Pool
Fullers Road Landcare
Finley Log Cabin Committee
Native Dog Landcare Group
Retreat Public Hall
Tocumwal Foreshore
Tocumwal Friends of the Library Group
Tocumwal Historic Aerodrome Museum
Tocumwal Rail Preservation Committee
Tocumwal Recreation Reserve Committee
Tocumwal Swimming Pool Committee
Tocumwal War Memorial Hall
Local Government (General) Regulation 2005. cl (1) (a6)

Table 14 Summary Resolutions 67 - Works carried out on Private Land

Statement of all corporations, partnerships, trusts, joint ventures, syndicates or other bodies in which council held a controlling interest	Nil
Reporting Requirement <i>Local Government (General) Regulation 2005 cl 217 (1) (a7)</i>	

Table 15 Section 356 Grants / Contributions

Organisation	Purpose	\$
Junior Sport grants	Support for Local Athletes per Council Policy	0
Outstanding student awards	Annual Support for Local Schools	150
Berrigan Tennis Club	Donation - rates and charges	2,075
Barooga Sports Club	Donation - rates and charges - Fitness Centre	6,298
Cemetery honorariums	Maintenance and Operation of the cemeteries	15,402
Lions Club of Tocumwal	Skate Park Maintenance	1,000
Community Volunteers	Kids Fest Program	
NSW Rural Doctors Network	Bush Bursary Program	3,000
Charles Sturt University	Accommodation Scholarship	5,000
Event funding program	As per Events Policy	28,480
	<ul style="list-style-type: none"> • Barooga PBR \$3,910 • YMCA Massive Murray Paddle \$5,000 • Berrigan Show and Shine \$9,880 • PGA Trainee Challenge \$7,000 • YMCA Skate Championships 2,690 	
Local Heritage Incentive Program	As per Council Policy	10,002
Speak Up	Water Advocacy	1,000
Local Government Scholarship		598
Riverina TAFE	TAFE Book Scholarship	1,000
Writing Festival		754
Local Government (General) Regulation 2005. cl 217 (1) (a5) & Act Sec 356		

Table 16 Companion Animals Statement

	NUMBER
Total Dogs Seized	80
Dogs surrendered	22
Dogs returned to owner	28
Dogs impounded	52
Dogs released	26
Dogs Sold	5
Dogs Released to organisations to rehome	4
Dogs Euthanized – Unable to rehome	35
Cats impounded	17
Cats returned to owner	2
Cats surrendered	8
Cats sold	4
Cats released to organisations to rehome	2
Cats euthanized – Unable to rehome	17
Penalty Infringement Notices Issued – COMP. ANIMALS	31
Penalty Infringement Notices Issued – LIVESTOCK	7
Reportable Dog Attacks	7
Dangerous Dog Declarations	1
Off-Leash Areas in the Shire:	1
Community Education Programs as required Council Bulletin	Info on Council Social Media & Web
De-sexed animals attract a reduced registration fee	
Expenses	
Companion Animal and Livestock Impounding – Staff Salaries	\$89,487
Companion Animal and Livestock Impounding – Vehicle operating costs	\$19,763
Companion Animal and Livestock Impounding – Telephone expenses	\$117
Dog Food Expenses	\$238
Government Registrations and levies	\$13,739
Other Operating Expenses	\$3,996
Capital Works Improvements to Pound Facility	0
Income	
Companion Animal Registration Fee Reimbursement	\$13,497
Penalty Notices – Fines Received and Microchip Registration	\$ 9,692

Local Government (General) Regulation 2005. cl 217 (1) (f)

Equal Employment Opportunity

The Equal Employment Opportunity Policy Outlines Council's commitment to EEO practices, and responsibilities for ensuring our workplace is fair and free from discrimination.

The Equal Employment Management Plan (EEO Plan) has been designed to work in with the Berrigan Shire Council Workforce Development Plan, incorporating the provisions as outlined in the *Local Government Act 1993*, and states Council's objectives for achieving compliance and eliminating discrimination in the workplace.

The EEO Plan is a dynamic document outlining actions for Council which include:

- Ongoing policy review
- Distribution of information and awareness sessions relating to equal employment opportunity
- Ongoing position description review
- Succession planning, training opportunities and career progression for EEO target groups
- Collection of relevant EEO information

Reporting Requirement *Local Government (General) Regulation 2005 cl 217 (1)*

Disability Inclusion

Action Plan

Active Ageing and Disability Inclusion Strategy and Action Plan 2017 – 2021

This strategy identifies the steps the Shire and its communities' are taking to support ageing in-place and the inclusion of people with a disability. It considers how the local economy, the amenity of our communities can be sustained and 'add' to all residents and visitors' quality of life, health, and sense of inclusion in their local community.

This Strategy reflects contemporary approaches toward disability, ageing, diversity and inclusion. It outlines how disability, active ageing, diversity and inclusion is being promoted by the Council through a focus on:

- Changing community and workplace attitudes and behaviours;
- Enhancing the liveability of our communities: represented by the built environment;
- Promotion of diversity, access to employment and inclusion for disabled and older workers; and
- The development of systems and processes that enable and promote inclusion of older residents (65+ years), their carers and younger people (0 – 65 years) with a disability.

Fully integrated with the Council's Annual Operational Plan key activities undertaken in the past 12 months include:

- Extension of the accessible Footpath Network in Berrigan, Barooga and Finley per Pedestrian Access and Mobility Plans
- Re-development of Council Website incorporating Web Accessibility Guidelines Web Content Accessibility Guidelines (WCAG) 2.0
- Piloted development of Venue / Event Accessibility Statement with local business Operator
- Continue to monitor the impact of the NDIS rollout with local services
- Commenced planning with Intereach Access at a Glance Project
- Successful sponsorship of bid to cohost with Moira Shire Council and Cobram Barooga Tourism Group the TriState Games 2020/21

Reporting Requirement Disability Inclusion Act 2014 s 13(1)

Inspection of Private Swimming Pools

	Barooga	Berrigan	Finley	Tocumwal
Number of inspections of tourist and visitor accommodation	0	0	1	1
Number of inspections of premises with more than two dwellings	0	0	0	0
Number of inspections that resulted in issuance of a certificate of compliance under Section 22D of the Act	11	1	3	12
Number of inspections that resulted in issuance of a certificate of non-compliance under Clause 18B of the Regulation	3	1	3	3

Reporting Requirement: Swimming Pools Act 1993 s 22 F (2), Swimming Pool Regulation 2008 (SP Reg) cl 18BC

State of our Assets

Council's [Asset Management Strategy 2017 – 2027](#) assists Council monitor the delivery of services from Council infrastructure including: roads, bridges, footpaths, stormwater drainage, and flood protection levees; corporate and council community service facilities - parks, reserves, pools, libraries, halls and other council buildings; commercial facilities – caravan parks, sale yards, quarries and aerodrome; waste management, sewerage, water distribution and supply.

Council assets also include plant and Council business operations technology and systems.

As at 30 June 2018 Council's infrastructure assets have a replacement value \$337,299.

We use the [Asset Management Strategy](#) to show:

- How its asset portfolio will meet the service delivery needs of its community into the future.
- What Council's asset management policies are to be achieved, and to
- Ensure the integration of Council's asset management with Berrigan Shire 2027 our communities' and Council's long term strategic plan.

Each year Council in its Annual Report provides a snapshot of its capital works program, the assessed value and condition of Council assets and contracts awarded by Council to build, maintain or plan new assets.

Table 1 Contracts – includes contracts over \$150,000

Name and address of Contractor	Contract Partners (if any)	Duration of Contract	Contract description	Tendered amount (incl. GST)
Andrew Goldman Excavations <i>PO Box 428, Cobram VIC 3644</i>	Yes	01/07/2017 to 30/06/2018	T01/17/18 - 1 Annual Plant Hire Rates for 2017/18 Year	Schedule of Rates
Pearse Earthmoving <i>PO Box 4066, Shepparton VIC 3630</i>	Yes	01/07/2017 to 30/06/2018	T01/17/18 - 2 Annual Plant Hire Rates for 2017/18 Year	Schedule of Rates
Bell/Kearney Excavation Pty Ltd <i>32 Koonoomoo Road, Cobram VIC 3644</i>	Yes	01/07/2017 to 30/06/2018	T01/17/18 - 4 Annual Plant Hire Rates for 2017/18 Year	Schedule of Rates
Berrigan Water Cartage <i>66 Barooga Street, Berrigan NSW 2712</i>	Yes	01/07/2017 to 30/06/2018	T01/17/18 - 5 Annual Plant Hire Rates for 2017/18 Year	Schedule of Rates
Earth Plant Hire <i>4090 Golden Highway, Elong Elong NSW 2831</i>	Yes	01/07/2017 to 30/06/2018	T01/17/18 - 7 Annual Plant Hire Rates for 2017/18 Year	Schedule of Rates
Fenhill Pty Ltd <i>36-40 Dean Street, Tocumwal NSW 2714</i>	Yes	01/07/2017 to 30/06/2018	T01/17/18 - 8 Annual Plant Hire Rates for 2017/18 Year	Schedule of Rates
John Nolen Pty Ltd <i>117 Jerilderie Street, Berrigan NSW 2712</i>	Yes	01/07/2017 to 30/06/2018	T01/17/18 - 10 Annual Plant Hire Rates for 2017/18 Year	Schedule of Rates
Judd & Sons Pty Ltd <i>84 Benalla Road, Yarrawonga VIC 3730</i>	Yes	01/07/2017 to 30/06/2018	T01/17/18 - 11 Annual Plant Hire Rates for 2017/18 Year	Schedule of Rates
Millers Civil Contractors and Plant Hire <i>132 Stawell Road, Horsham VIC 3400</i>	Yes	01/07/2017 to 30/06/2018	T01/17/18 - 12 Annual Plant Hire Rates for 2017/18 Year	Schedule of Rates
Muzzaslash and Labour Hire <i>116 Kennedy Street, Howlong NSW 2646</i>	Yes	01/07/2017 to 30/06/2018	T01/17/18 - 13 Annual Plant Hire Rates for 2017/18 Year	Schedule of Rates
Necam Pty Ltd <i>199 Jerilderie Street, Berrigan NSW 2712</i>	Yes	01/07/2017 to 30/06/2018	T01/17/18 - 14 Annual Plant Hire Rates for 2017/18 Year	Schedule of Rates
O'Loughlin Excavations <i>774 Campbell Road Muckatah VIC 3644</i>	Yes	01/07/2017 to 30/06/2018	T01/17/18 - 15 Annual Plant Hire Rates for 2017/18 Year	Schedule of Rates
Pascoe's Grading & Earthmoving <i>11 Harley Court, Finley NSW 2713</i>	Yes	01/07/2017 to 30/06/2018	T01/17/18 - 16 Annual Plant Hire Rates for 2017/18 Year	Schedule of Rates

Name and address of Contractor	Contract Partners (if any)	Duration of Contract	Contract description	Tendered amount (incl. GST)
Riverina Earthworks Pty Ltd 7 Wakool Road, Deniliquin NSW 2710	Yes	01/07/2017 to 30/06/2018	T01/17/18 - 17 Annual Plant Hire Rates for 2017/18 Year	Schedule of Rates
Rollers Australia Pty Limited 14-18 Hume Street Tamworth NSW 2340	Yes	01/07/2017 to 30/06/2018	T01/17/18 - 18 Annual Plant Hire Rates for 2017/18 Year	Schedule of Rates
SE & ST Little 29 Plane Street, Shepparton Vic 3630	Yes	01/07/2017 to 30/06/2018	T01/17/18 - 19 Annual Plant Hire Rates for 2017/18 Year	Schedule of Rates
RSP Environmental Services 994 Wellington Street, Strathfieldsaye VIC 3551	Yes	01/07/2017 to 30/06/2018	T01/17/18 - 20 Annual Plant Hire Rates for 2017/18 Year	Schedule of Rates
Sherrin Rentals 87 Bancroft Road, Pinkenba QLD 4008	Yes	01/07/2017 to 30/06/2018	T01/17/18 - 21 Annual Plant Hire Rates for 2017/18 Year	Schedule of Rates
Stabilco P/L 26 Irwin Road, Benalla VIC 3672	Yes	01/07/2017 to 30/06/2018	T01/17/18 - 22 Annual Plant Hire Rates for 2017/18 Year	Schedule of Rates
Toxfree 32/9 Romet Road, Wodonga VIC 3690	Yes	01/07/2017 to 30/06/2018	T01/17/18 - 25 Annual Plant Hire Rates for 2017/18 Year	Schedule of Rates
Andrew Goldman Excavations PO Box 428 Cobram VIC 3644	Yes	01/07/2017 to 30/06/2018	T02/17/18- 1 Supply of Quarry Products for 2017/2018 Year	Schedule of Rates
Lawrence Brothers Quarries 360 Lawrence Road, Tungamah VIC 3728	Yes	01/07/2017 to 30/06/2018	T02/17/18- 2 Supply of Quarry Products for 2017/2018 Year	Schedule of Rates
E.B Mawson & Sons Pty Ltd 141 King George Street, Cohuna VIC 3568	Yes	01/07/2017 to 30/06/2018	T02/17/18- 3 Supply of Quarry Products for 2017/2018 Year	Schedule of Rates
Judd & Sons Pty Ltd 84 Benalla Road, Yarrowonga VIC 3730	Yes	01/07/2017 to 30/06/2018	T02/17/18- 4 Supply of Quarry Products for 2017/2018 Year	Schedule of Rates
Symmetrix Electrical Solutions 75 Corona Road, Corowa NSW 2646	Yes	01/07/2017 to 30/06/2018	T03/17/18- 1 Supply of Electrical Services for 2017/18 Year	Schedule of Rates
Murray Valley Locating and Electrical 14 Sturt Street, Cobram VIC 3644	Yes	01/07/2017 to 30/06/2018	T03/17/18- 3 Supply of Electrical Services for 2017/18 Year	Schedule of Rates
Kerfoot Electrical 1/30 Foundry Road Seven Hills NSW 2147	Yes	01/07/2017 to 30/06/2018	T03/17/18- 5 Supply of Electrical Services for 2017/18 Year	Schedule of Rates
Reporting Requirement Local Government (General) Regulation 2005 cl 217 (1) (a2)				

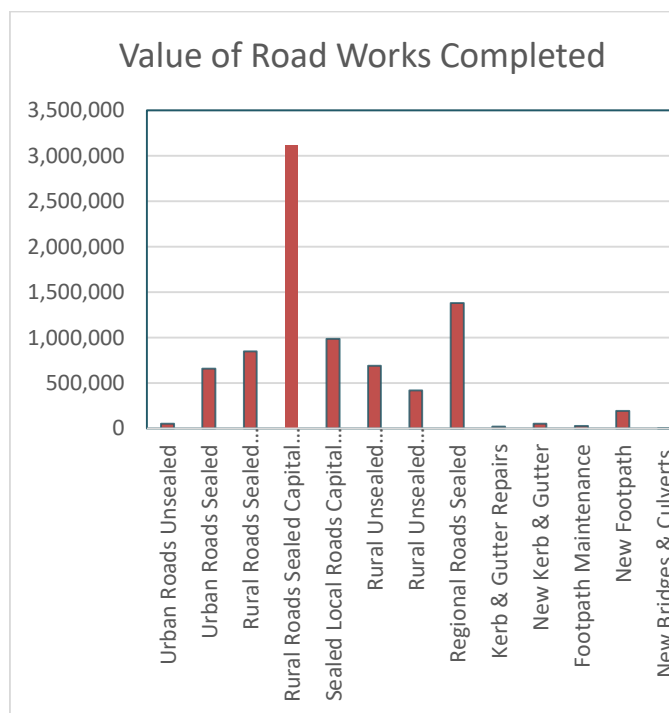
Road & Footpath Network

Council in the past year has continued its commitment to maintain our road and footpath network to a high standard

Table 2 Value of Road works Completed

	\$
Urban Roads Unsealed	52,916
Urban Roads Sealed	658,358
Rural Roads Sealed (Maintenance)	850,672
Rural Roads Sealed Capital Renewal	3,115,626
Sealed Local Roads Capital Upgrade	985,666
Rural Unsealed (Maintenance)	690,199
Rural Unsealed (Maintenance) Re-sheet	421,190
Regional Roads Sealed	1,383,055
Kerb & Gutter Repairs	22,042
New Kerb & Gutter	54,786
Footpath Maintenance	28,136
New Footpath	195,627
New Bridges & Culverts	4,200
Total	8,462,473

Per National Local Roads Data Survey 201



Water and Sewer

There were, no major capital items completed in the 17/18 financial year although there were a number of significant smaller asset renewal projects as follows:

Table 3 Water Services Asset Renewals

	\$
Finley Water Mains	9,519
Telemetry Upgrade	19,963
Online Instrumentation upgrade (all sites)	62,575
WTP site fencing	19,838
Value of Water Asset Renewal Works	111,895

Table 4 Sewer Services Asset Renewal Projects

	\$
Finley Sewer Treatment Plant	132,730
Pump replacement (all sites)	54,867
Telemetry upgrade	74,675
Finley Sewer Mains	12,146
STP site fencing	36,702
Tocumwal Sewer Mains	1,513
Value of Sewer Asset Renewal Works	312,633

Council operates two business units – its water supply service and its sewer service. Each service is required to raise sufficient funds from its own activities to fund its operations. The water supply service has increased its operating surplus with the \$827,000 2017/18 result due to continued increase in water consumption revenue and temporary transfer of high security water. Council’s sewer service is returning an operating surplus of \$ 443,000 its sixth year of surplus.

Stormwater Management Plan – Statement of Works 2017 – 2018

Council took out a \$1.63 million (LIRS) *Local Infrastructure Scheme Loan in 2014/15 to accelerate its Storm Water Capital Works Program*. These works are now complete and form part of stormwater upgrades in 2017-18.

Table 5 Major Storm water Works Completed

	\$
Stormwater works Berrigan	97,515
Stormwater works Finley	227,688
Stormwater works Tocumwal	13,941
Value of Works undertaken	339,144

Reporting Requirement *Local Government (General) Regulation 2005 cl 217 (1) (e)*

These works include \$139,770 in works on Council’s new Lewis Crescent subdivision in Finley.

FINANCIAL MANAGEMENT

After Capital Grants and Contributions, the Berrigan Shire Council generated a surplus for the 2017/18 financial year.

This report provides a brief overview of Council's revenue and expenditure.

More detailed information is included in council's appended and audited financial statements

Financial Performance

	2013/14	2014/15	2015/16	2016/2017	2017/18
Revenue	\$18.9 m	\$20.5 m	\$23.9 m	\$25.9	\$24.8
Expenditure	\$18.7 m	\$18.0 m	\$18.0 m	\$18.5	\$18.4
Surplus	\$0.2m	\$2.5 m	\$ 5.9 m	\$ 7.4 m	\$6.4 m
Surplus before Capital grants & Contributions	\$(1.5)m ⁽¹⁾	\$1.5 m	\$3.3 m	\$5.5 m ⁽²⁾	\$4.6 m

Notes: Financial Assistance Grants (FAG) Timing of payments

Note 1: 2013/14 Payments in advance ceased

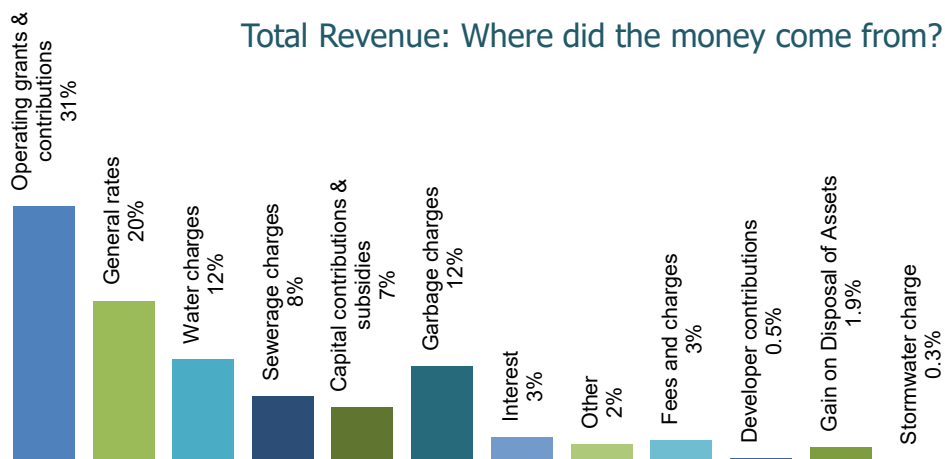
Note 2: 2016/17 Payments in advance recommenced (\$ 2.2m)

Revenue

Where did the money come from?

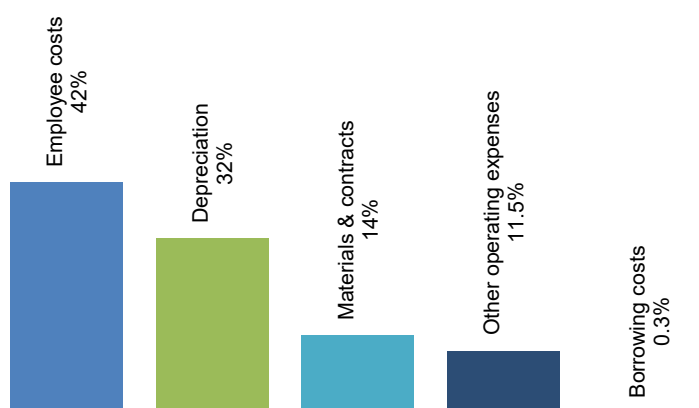
Ordinary rates provide 20% of the Council's revenue, with the total of all rates and charges contributing to 54% of total consolidated revenues. The balance is made up of user charges,

government grants, interest and developer contributions. After council rates and charges, operating grants and contributions (31%) are the next most important source of revenue.



Expenses

Total Expenses: How the money was spent?



Balance Sheet

Council's balance sheet describes what it owns and owes to relevant stakeholders which, when taken together determines the net wealth of the community.

The increase in the Council's net asset (equity) position is due to

Council's operating surplus of \$6.3m plus the revaluation of pre-existing assets \$14.8 m. Most of the Council's assets are roads and associated infrastructure.

	2013/14	2014/15*	2015/16	2016/17	2017/18
Assets	\$205.0m	\$237.2 m	\$241.2 m	\$254.2 m	\$275.5m
Less Liability	\$4.1 m	\$6.1 m	\$5.5 m	\$5.1 m	\$5.2 m
Equity	\$200.9 m	\$231.1 m	\$235.7 m	\$249.1 m	\$270.3 m

* To account for revaluation of assets 2014/15 restated from previous report

Assets & Liabilities

ASSET	%
Infrastructure, Property, Plant and Equipment	87.17
Investments	9.44
Cash and Cash equivalents	2.17
Receivables	1.03
Inventories	0.17
Other	0.02

Cash assets include the Council's bank deposits, term deposits, managed funds and other cash holdings held for future use.

Receivables are the funds owed to the Council by other parties, including ratepayers, government departments and other organisations.

Inventories include the goods held by the Council for use in its operations such as gravel, pipes and the like as well as developed land held for sale.

LIABILITIES	%
Provisions	52.3
Payables	21.5
Borrowings	22.1
Income in Advance	4.1

Provisions cover the amounts put aside by the Council for future commitments such as employee entitlements (annual leave, etc.) and remediation of the Council's tips and quarries. Payables are amounts that the Council owes other parties and including government departments and suppliers. It also accounts for rates and charges paid in advance. Borrowings include those amounts borrowed by the Council to fund investments in community assets. Income in Advance is prepayments on rates yet to be levied.

Council's Liquidity, Cash and Investments

Liquidity ratios are used to assess the adequacy of working capital and the Council's ability to satisfy its obligations in the short term. The liquidity ratios indicate that the Council has the ability to pay its debts as and when they fall due. The stability of the

ratios indicates the strength of Council's position and are consistent with the strong liquidity position of prior years. A 1-1 or better ratio tells us that Council has sufficient funds to meet its commitments and maintain cash flow

	2014	2015	2016	2017	2018
Liquidity Ratio	4.04	4.19	7.05	8.08	6.2
Cash & Investment Balances	\$16.3 m	\$21.3 m	\$23.7 m	\$28.7m ⁽¹⁾	\$32 m

Note 1: Includes \$2.2 m advance payment of Financial Assistance Grant

Council's Debt Strategy

Council actively manages its level of debt and limits the use of loan funds. Council borrows funds when it sees a financial return on the asset e.g.: water supply, sewerage and property development.

Council took out a 10-year loan in 2014/15 - \$1.63m to fund essential

stormwater drainage works in Berrigan, Finley and Tocumwal. The interest on this loan is part subsidised by the NSW Government under the Local Infrastructure Renewal Scheme (LIRS). There is currently \$1.15m remaining to be paid, to be completed in January 2025.

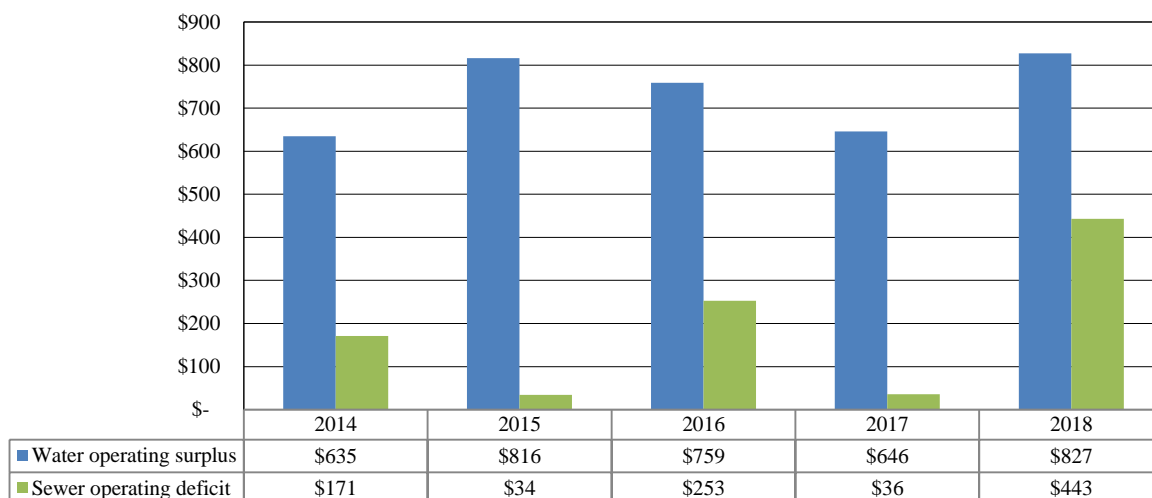
	2014	2015	2016	2017	2018
Debt (\$ mil)	0.4	\$1.8	\$1.8	\$1.3	\$1.15
Capital Expenditure (\$ mil)	6.8	\$7.3	\$7.4	\$7.6	\$8.4
Debt per Capita \$	\$42.32	\$215.53	\$184.17	\$151.31	\$133.46
% of Assets funded by Debt	0.2%	0.8%	0.7%	0.6%	0.5%

Water and Sewer Funds

Council operates two business units – its water supply service and its sewer service. Each service is required to raise sufficient funds from its own activities to fund its operations.

The water supply service has increased its operating surplus to \$827,000 with the 2017/18 result due to continued increase in water consumption revenue. While Council's sewer service returned an operating surplus of \$443,000.

Figure 1 Water and Sewer Funds 2014 - 2018



AUDITED FINANCIAL STATEMENTS

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General Purpose Statements 2017 - 2018

Special Purpose Statements 2017 - 2018

Special Schedules 2017 - 2018

Berrigan Shire Council

GENERAL PURPOSE FINANCIAL STATEMENTS
for the year ended 30 June 2018

“Heart of the Southern Riverina”



Berrigan Shire Council

General Purpose Financial Statements for the year ended 30 June 2018

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Overview

Berrigan Shire Council is constituted under the *Local Government Act 1993 (NSW)* and has its principal place of business at:

56 Chanter St
Berrigan NSW 2712

Council's guiding principles are detailed in Chapter 3 of the LGA and includes:

- principles applying to the exercise of functions generally by council,
- principles to be applied when making decisions,
- principles of community participation,
- principles of sound financial management, and
- principles for strategic planning relating to the development of an integrated planning and reporting framework.

A description of the nature of Council's operations and its principal activities are provided in Note 2(b).

Through the use of the internet, we have ensured that our reporting is timely, complete and available at minimum cost. All press releases, financial statements and other information are publicly available on our website: www.berriganshire.nsw.gov.au.

Introduction

Each year, individual local governments across New South Wales are required to present a set of audited financial statements to their council and community.

What you will find in the statements

The financial statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2018.

The format of the financial statements is standard across all NSW Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards and requirements as set down by the Office of Local Government.

About the Councillor/Management Statement

The financial statements must be certified by senior staff as 'presenting fairly' the Council's financial results for the year and are required to be adopted by Council – ensuring both responsibility for and ownership of the financial statements.

About the primary financial statements

The financial statements incorporate five 'primary' financial statements:

1. The Income Statement

Summarises Council's financial performance for the year, listing all income and expenses.

This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

2. The Statement of Comprehensive Income

Primarily records changes in the fair value of Council's Infrastructure, Property, Plant and Equipment.

3. The Statement of Financial Position

A 30 June snapshot of Council's financial position indicating its assets, liabilities and "net wealth".

4. The Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

5. The Statement of Cash Flows

Indicates where Council's cash came from and where it was spent. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the five primary financial statements.

About the Auditor's Reports

Council's annual financial statements are required to be audited by the NSW Audit Office. In NSW the auditor provides 2 audit reports:

1. an opinion on whether the financial statements present fairly the Council's financial performance and position, and
2. their observations on the conduct of the audit, including commentary on the Council's financial performance and financial position.

Who uses the financial statements?

The financial statements are publicly available documents and must be presented at a Council meeting between seven days and five weeks after the date of the Audit Report.

The public can make submissions to Council up to seven days subsequent to the public presentation of the financial statements.

Council is required to forward an audited set of financial statements to the Office of Local Government.

Berrigan Shire Council

General Purpose Financial Statements

for the year ended 30 June 2018

Statement by Councillors and Management

made pursuant to Section 413(2)(c) of the *Local Government Act 1993 (NSW)* (as amended)

The attached General Purpose Financial Statements have been prepared in accordance with:

- the *Local Government Act 1993 (NSW)* (as amended) and the regulations made thereunder,
- the Australian Accounting Standards and other pronouncements of the Australian Accounting Standards Board
- the Local Government Code of Accounting Practice and Financial Reporting.

To the best of our knowledge and belief, these financial statements:

- present fairly the Council's operating result and financial position for the year,
- accord with Council's accounting and other records.

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 17 October 2018.



Matthew Hannan
Mayor
17 October 2018



Denis Glanville
Councillor
17 October 2018



Rowan Perkins
General Manager
17 October 2018



Carla von Brockhusen
Responsible Accounting Officer
17 October 2018

Berrigan Shire Council

Income Statement

for the year ended 30 June 2018

Original unaudited budget 2018	\$ '000	Notes	Actual 2018	Actual 2017
Income from continuing operations				
<i>Revenue:</i>				
9,586	Rates and annual charges	3a	9,733	9,462
1,675	User charges and fees	3b	3,752	3,127
705	Interest and investment revenue	3c	761	725
509	Other revenues	3d	620	627
6,250	Grants and contributions provided for operating purposes	3e,f	7,680	9,944
2,491	Grants and contributions provided for capital purposes	3e,f	1,760	1,965
<i>Other income:</i>				
–	Net gains from the disposal of assets	5	478	3
–	Reversal of revaluation decrements / impairment of IPP&E previously expensed	4d	–	78
21,216	Total income from continuing operations		24,784	25,931
Expenses from continuing operations				
7,781	Employee benefits and on-costs	4a	7,741	7,071
52	Borrowing costs	4b	59	72
2,124	Materials and contracts	4c	2,649	3,394
5,935	Depreciation and amortisation	4d	5,861	5,873
1,962	Other expenses	4e	2,123	2,091
17,854	Total expenses from continuing operations		18,433	18,501
3,362	Operating result from continuing operations		6,351	7,430
3,362	Net operating result for the year		6,351	7,430
3,362	Net operating result attributable to Council		6,351	7,430
871	Net operating result for the year before grants and contributions provided for capital purposes		4,591	5,465

Berrigan Shire Council

Statement of Comprehensive Income
for the year ended 30 June 2018

\$ '000	Notes	2018	2017
Net operating result for the year (as per Income Statement)		6,351	7,430
Other comprehensive income:			
Amounts that will not be reclassified subsequently to the operating result			
Gain (loss) on revaluation of IPP&E	9	14,795	5,977
Total items which will not be reclassified subsequently to the operating result		14,795	5,977
Total other comprehensive income for the year		14,795	5,977
Total comprehensive income for the year		21,146	13,407
Total comprehensive income attributable to Council		21,146	13,407

Berrigan Shire Council

Statement of Financial Position
as at 30 June 2018

\$ '000	Notes	2018	2017
ASSETS			
Current assets			
Cash and cash equivalents	6a	5,967	5,730
Investments	6b	26,000	23,000
Receivables	7	2,833	1,862
Inventories	8	287	218
Other	8	65	60
Total current assets		35,152	30,870
Non-current assets			
Inventories	8	185	185
Infrastructure, property, plant and equipment	9	240,156	223,130
Total non-current assets		240,341	223,315
TOTAL ASSETS		275,493	254,185
LIABILITIES			
Current liabilities			
Payables	10	1,118	533
Income received in advance	10	211	191
Borrowings	10	155	148
Provisions	11	2,342	2,604
Total current liabilities		3,826	3,476
Non-current liabilities			
Borrowings	10	995	1,149
Provisions	11	371	405
Total non-current liabilities		1,366	1,554
TOTAL LIABILITIES		5,192	5,030
Net assets		270,301	249,155
EQUITY			
Accumulated surplus	12	114,308	107,957
Revaluation reserves	12	155,993	141,198
Total equity		270,301	249,155

Berrigan Shire Council

Statement of Changes in Equity

for the year ended 30 June 2018

\$ '000	Notes	2018		Total equity	2017		Total equity
		Accumulated surplus	IPP&E revaluation reserve		Accumulated surplus	IPP&E revaluation reserve	
Opening balance		107,957	141,198	249,155	100,527	135,221	235,748
Net operating result for the year		6,351	–	6,351	7,430	–	7,430
Other comprehensive income							
– Gain (loss) on revaluation of IPP&E	9	–	14,795	14,795	–	5,977	5,977
Other comprehensive income		–	14,795	14,795	–	5,977	5,977
Total comprehensive income		6,351	14,795	21,146	7,430	5,977	13,407
Equity – balance at end of the reporting period		114,308	155,993	270,301	107,957	141,198	249,155

Berrigan Shire Council

Statement of Cash Flows
for the year ended 30 June 2018

Original unaudited budget 2018	\$ '000	Notes	Actual 2018	Actual 2017
Cash flows from operating activities				
Receipts:				
9,580	Rates and annual charges		9,765	9,437
1,744	User charges and fees		3,799	2,828
735	Investment and interest revenue received		677	685
8,741	Grants and contributions		9,392	11,909
–	Bonds, deposits and retention amounts received		26	–
576	Other		950	1,556
Payments:				
(4,024)	Employee benefits and on-costs		(7,875)	(7,833)
(6,155)	Materials and contracts		(3,487)	(4,012)
(52)	Borrowing costs		(128)	(72)
–	Bonds, deposits and retention amounts refunded		–	(6)
(1,976)	Other		(2,076)	(2,200)
9,169	Net cash provided (or used in) operating activities	13b	11,043	12,292
Cash flows from investing activities				
Receipts:				
1,460	Sale of investment securities		–	–
–	Sale of real estate assets		–	48
346	Sale of infrastructure, property, plant and equipment		722	369
–	Deferred debtors receipts		–	79
Payments:				
(550)	Purchase of investment securities		(3,000)	(3,370)
(10,767)	Purchase of infrastructure, property, plant and equipment		(8,288)	(7,560)
–	Purchase of real estate assets		(93)	–
(9,511)	Net cash provided (or used in) investing activities		(10,659)	(10,434)
Cash flows from financing activities				
Receipts:				
Nil				
Payments:				
(148)	Repayment of borrowings and advances		(147)	(253)
(148)	Net cash flow provided (used in) financing activities		(147)	(253)
(490)	Net increase/(decrease) in cash and cash equivalents		237	1,605
–	Plus: cash and cash equivalents – beginning of year	13a	5,730	4,125
(490)	Cash and cash equivalents – end of the year	13a	5,967	5,730
Additional Information:				
	plus: Investments on hand – end of year	6b	26,000	23,000
	Total cash, cash equivalents and investments		31,967	28,730

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

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These financial statements were authorised for issue by Council on 17 October 2018.

Council has the power to amend and reissue these financial statements.

The principal accounting policies adopted in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Australian Accounting Interpretations, the *Local Government Act 1993 (NSW)* and Regulations, and the Local Government Code of Accounting Practice and Financial Reporting. Council is a not-for-profit entity for the purpose of preparing these financial statements.

The financial statements are presented in Australian dollars and are rounded to the nearest thousand dollars.

Full dollars have been used in both Note 16 Contingencies and other liabilities/assets not recognised.

Specific budgetary amounts have been included for comparative analysis (to actuals) in the following reports and notes:

- Income statement
- Statement of cash flows
- Note 18 – Material budget variations

and are clearly marked.

(a) New and amended standards adopted by Council

There have been no new (or amended) accounting standards adopted by Council in this year's financial statements which have had any material impact on reported financial position, performance or cash flows.

(b) Historical cost convention

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain financial assets and liabilities and certain classes of infrastructure, property, plant and equipment and investment property.

(c) Significant accounting estimates and judgements

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Council's accounting policies.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Council and that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

Council makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

- i. estimated fair values of infrastructure, property, plant and equipment – refer Note 9,
- ii. estimated tip remediation provisions – refer Note 11,
- iii. employee benefit provisions – refer Note 11.

Significant judgements in applying the Council's accounting policies

(i) Impairment of receivables

Council has made a significant judgement about the impairment of a number of its receivables in Note 7. Council monitors its receivables closely and currently considers all of them recoverable, with debt collection processes ongoing where necessary.

Monies and other assets received by Council

(a) The Consolidated Fund

In accordance with the provisions of Section 409(1) of the *Local Government Act 1993 (NSW)*, all money and other assets received by Council is held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.

Cash and other assets of the following entities have been included as part of the Consolidated Fund:

- General purpose operations
- Water service
- Sewerage service

(b) The Trust Fund

In accordance with the provisions of Section 411 of the *Local Government Act 1993 (NSW)* (as amended), a separate and distinct Trust Fund is maintained to account for all money and other assets received by the Council in trust which must be applied only for the purposes of, or in accordance with the trusts relating to those monies. Trust monies and other assets subject to Council's control have been included in these reports.

Council currently considers it holds no such trust funds.

Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the taxation authority. In this case it is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to the taxation authority is included with other receivables or payables in the Statement of Financial Position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which that are recoverable from, or payable to the taxation authority are presented as operating cash flows.

New accounting standards and interpretations issued not yet effective

Certain new accounting standards and interpretations have been published that are not mandatory for the current reporting period and which have not been applied.

As at the date of authorisation of these financial statements, Council does not consider that any of those standards are likely to have a material impact on the Council's future financial statements, financial position, financial performance or cash flows.

Council has not elected to apply any pronouncements before their operative date in these financial statements.

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 2(a). Council functions/activities – financial information

Functions/activities	Income, expenses and assets have been directly attributed to the following functions/activities. Details of these functions/activities are provided in Note 2(b).									
	Income from continuing operations		Expenses from continuing operations		Operating result from continuing operations		Grants included in income from continuing operations		Total assets held (current and non-current)	
	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017
Sustainable and Natural Built Landscapes	10,875	10,495	10,880	10,412	(5)	83	3,697	7,481	175,502	159,060
Good Government	9,139	10,799	860	1,284	8,279	9,515	3,315	–	25,219	25,219
Supported and Engaged communities	4,641	4,485	6,080	6,120	(1,439)	(1,635)	604	2,716	70,032	65,167
Diverse and resilient business	129	152	613	685	(484)	(533)	5	89	4,740	4,739
Total functions and activities	24,784	25,931	18,433	18,501	6,351	7,430	7,621	10,286	275,493	254,185

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 2(b). Council functions/activities – component descriptions

Details relating to the Council's functions/activities as reported in Note 2(a) are as follows:

Sustainable and Natural Built Landscapes

Development decisions made today about how we move around and between our communities and use our natural resources - the River, wildlife, forests, agricultural and urban land, and water shape the future of our communities. Council's Delivery Program and strategic objectives are:

- 1.1 Support sustainable use of natural resources and built landscapes
- 1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife
- 1.3 Connect and protect our communities

Sustainable and natural built landscapes include the council functions of Housing, Environment, Sewerage Services, Mining, Manufacture and Construction , and Transport and Communication.

Good Government

Good government is about making good decisions over time. These decisions involve managing our financial, economic, and environmental risks and the social implications of decisions made. Council's good government Delivery Program and strategic objectives are:

- 2.1 Berrigan Shire 2027 objectives and strategic actions facilitate the effective governance by Council of Council operations and reporting
- 2.2 Strengthen strategic relationships and partnerships with community, business and government

Good Government includes the council functions of Administration and Governance.

Supported and Engaged communities

Safe, healthy, accessible and inclusive communities are child and older person friendly. Lifelong learning, cultural expression, services for older residents and recreational activities provide opportunities for people with a diverse range of interests to become involved and engaged in their local communities. Council's Supported and engaged communities Delivery Program and strategic objectives are:

- 3.1 Create safe, friendly and accessible communities
- 3.2 Support community engagement through life-long learning, culture and recreation

Supported and engaged communities includes the council functions of Public Order and Safety, Health, Community Amenities, Community Services and Education, Water Supplies and recreation and Culture.

Diverse and resilient business

Our lifestyle, climate, existing facilities and proximity to Melbourne present a range of agricultural, tourism, retail and health industry opportunities. Council's Delivery Program and diverse and resilient business strategic objectives include:

- 4.1 Strengthen and diversify the local economy and invest in local job creation and innovation
- 4.2 Diversify and promote local tourism
- 4.3 Connect local, regional and national road and rail infrastructure and networks

Diverse and resilient business include the council functions of Economic Affairs.

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 3. Income from continuing operations

\$ '000	2018	2017
(a) Rates and annual charges		
Ordinary rates		
Residential	2,500	2,427
Farmland	1,833	1,807
Business	510	524
Total ordinary rates	4,843	4,758
Annual charges (pursuant to s.496, s.496A, s.496B, s.501 & s.611)		
Domestic waste management services	850	824
Stormwater management services	73	73
Water supply services	1,958	1,880
Sewerage services	1,932	1,853
Waste management services (non-domestic)	77	74
Total annual charges	4,890	4,704
TOTAL RATES AND ANNUAL CHARGES	9,733	9,462

Council has used 2016 year valuations provided by the NSW Valuer General in calculating its rates.

Accounting policy for rates and annual charges

Rates, annual charges, grants and contributions (including developer contributions) are recognised as revenue when the Council obtains control over the assets comprising these receipts. Developer contributions may only be expended for the purposes for which the contributions were required, but the Council may apply contributions according to the priorities established in work schedules.

Control over assets acquired from rates and annual charges is obtained at the commencement of the rating year as it is an enforceable debt linked to the rateable property or, where earlier, upon receipt of the rates.

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 3. Income from continuing operations (continued)

\$ '000	2018	2017
(b) User charges and fees		
Specific user charges (per s.502 – specific 'actual use' charges)		
Domestic waste management services	166	158
Water supply services	1,075	955
Sewerage services	43	30
Waste management services (non-domestic)	1,785	964
Total specific user charges	3,069	2,107
Other user charges and fees		
(i) Fees and charges – statutory and regulatory functions (per s.608)		
Building regulation	189	214
Private works – section 67	60	357
Section 149 certificates (EPA Act)	26	23
Section 603 certificates	26	25
Total fees and charges – statutory/regulatory	301	619
(ii) Fees and charges – other (incl. general user charges (per s.608))		
Aerodrome	17	25
Cemeteries	86	109
Food control fees	4	3
Leaseback fees – Council vehicles	56	56
Library	4	4
Sewerage	12	23
Swimming centres	97	90
Water supply	64	56
Other	42	35
Total fees and charges – other	382	401
TOTAL USER CHARGES AND FEES	3,752	3,127

Accounting policy for user charges and fees

User charges and fees are recognised as revenue when the service has been provided.

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 3. Income from continuing operations (continued)

\$ '000	2018	2017
(c) Interest and investment revenue		
Interest		
– Overdue rates and annual charges (incl. special purpose rates)	29	26
– Cash and investments	730	698
– Deferred debtors	2	1
<u>TOTAL INTEREST AND INVESTMENT REVENUE</u>	<u>761</u>	<u>725</u>
Interest revenue is attributable to:		
Unrestricted investments/financial assets:		
Overdue rates and annual charges (general fund)	29	26
General Council cash and investments	357	376
Restricted investments/funds – external:		
Water fund operations	187	174
Sewerage fund operations	188	149
<u>Total interest and investment revenue recognised</u>	<u>761</u>	<u>725</u>

Accounting policy for interest and investment revenue

Interest income is recognised using the effective interest rate at the date that interest is earned.

(d) Other revenues

Rental income – other council properties	70	80
Fines	2	2
Legal fees recovery – rates and charges (extra charges)	23	43
Commissions and agency fees	5	–
Diesel rebate	68	69
Insurance rebate	29	35
Recycling income (non-domestic)	–	5
Sale of gravel	63	132
Sale of high security water	248	175
Sale of scrap metal	31	–
Sales – general	–	2
Workers compensation recovery	30	48
Other	51	36
<u>TOTAL OTHER REVENUE</u>	<u>620</u>	<u>627</u>

Accounting policy for other revenue

Council recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the Council and specific criteria have been met for each of the Council's activities as described below. Council bases its estimates on historical results, taking into consideration the type of customer, the type of transaction and the specifics of each arrangement.

Rental income is accounted for on a straight-line basis over the lease term.

Miscellaneous sales are recognised when physical possession has transferred to the customer which is deemed to be the point of transfer of risks and rewards.

Other income is recorded when the payment is due, the value of the payment is notified, or the payment is received, whichever occurs first.

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 3. Income from continuing operations (continued)

\$ '000	2018 Operating	2017 Operating	2018 Capital	2017 Capital
(e) Grants				
General purpose (untied)				
Current year allocation				
Financial assistance – general component	1,578	2,979	–	–
Financial assistance – local roads component	676	1,281	–	–
Payment in advance – future year allocation				
Financial assistance – general component	1,620	1,542	–	–
Financial assistance – local roads component	691	656	–	–
Other				
Pensioners' rates subsidies – general component	99	98	–	–
Total general purpose	4,664	6,556	–	–
Specific purpose				
Pensioners' rates subsidies:				
– Water	46	46	–	–
– Sewerage	45	44	–	–
– Domestic waste management	39	40	–	–
Sewerage services	–	–	329	–
Aged care	–	6	–	–
Bushfire and emergency services	65	85	–	–
Community care	3	298	–	–
Community centres	–	5	–	–
Economic development	5	–	50	251
Environmental protection	–	–	62	62
ESPL implementation funds	18	31	–	–
Heritage and cultural	5	1	–	–
Library	2	2	283	–
Library – per capita	32	32	–	–
Library – special projects	8	7	–	–
LIRS subsidy	38	42	–	–
Public halls	–	–	2	–
Recreation and culture	–	–	161	186
Street lighting	49	48	–	–
Transport (roads to recovery)	1,222	1,217	–	–
Transport (other roads and bridges funding)	374	500	62	827
NSW Recycling Relief	17	–	–	–
Total specific purpose	2,008	2,404	949	1,326
Total grants	6,672	8,960	949	1,326
Grant revenue is attributable to:				
– Commonwealth funding	4,565	4,399	–	251
– State funding	2,107	4,561	949	1,075
	6,672	8,960	949	1,326

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 3. Income from continuing operations (continued)

\$ '000	Notes	2018 Operating	2017 Operating	2018 Capital	2017 Capital
(f) Contributions					
Developer contributions:					
(s7.4 & s7.11 – EP&A Act, s64 of the LGA):					
Cash contributions					
S 7.11 – contributions towards amenities/services		–	–	21	4
S 64 – water supply contributions		–	–	58	93
S 64 – sewerage service contributions		–	–	3	6
Other developer contributions (assets)		–	–	18	–
Total developer contributions – cash		–	–	100	103
Total developer contributions	21	–	–	100	103
Other contributions:					
Cash contributions					
Drainage		–	–	–	284
Kerb and gutter		5	–	28	1
Paving		–	–	22	107
RMS contributions (regional roads, block grant)		998	980	613	127
Other		5	4	–	17
Total other contributions – cash		1,008	984	663	536
Non-cash contributions					
Recreation and culture		–	–	48	–
Total other contributions – non-cash		–	–	48	–
Total other contributions		1,008	984	711	536
Total contributions		1,008	984	811	639
TOTAL GRANTS AND CONTRIBUTIONS		7,680	9,944	1,760	1,965

Accounting policy for contributions

Control over grants and contributions is normally obtained upon their receipt (or acquittal) and is valued at the fair value of the granted or contributed asset at the date of transfer.

Where grants or contributions recognised as revenues during the financial year were obtained on condition that they be expended in a particular manner or used over a particular period and those conditions were un-discharged at reporting date, the unused grant or contribution is disclosed above.

A liability is recognised in respect of revenue that is reciprocal in nature to the extent that the requisite service has not been provided at reporting date.

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 3. Income from continuing operations (continued)

\$ '000	2018	2017
(g) Unspent grants and contributions		
Certain grants and contributions are obtained by Council on condition that they be spent in a specified manner:		
Operating grants		
Unexpended at the close of the previous reporting period	1,082	121
Add: operating grants recognised in the current period but not yet spent	5	1,011
Less: operating grants recognised in a previous reporting period now spent	(1,082)	(50)
Unexpended and held as restricted assets (operating grants)	<u>5</u>	<u>1,082</u>
Capital grants		
Add: capital grants recognised in the current period but not yet spent	505	–
Unexpended and held as restricted assets (capital grants)	<u>505</u>	<u>–</u>
Contributions		
Add: contributions recognised in the current period but not yet spent	255	–
Unexpended and held as restricted assets (contributions)	<u>255</u>	<u>–</u>

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 4. Expenses from continuing operations

\$ '000	Notes	2018	2017
(a) Employee benefits and on-costs			
Salaries and wages		6,313	6,177
Travel expenses		206	208
Employee leave entitlements (ELE)		1,091	649
ELE on-costs		221	159
Superannuation – defined contribution plans		463	459
Superannuation – defined benefit plans		178	178
Workers' compensation insurance		146	118
Fringe benefit tax (FBT)		32	37
Training costs (other than salaries and wages)		215	145
Protective clothing		37	29
Other		26	49
Total employee costs		8,928	8,208
Less: capitalised costs		(1,187)	(1,137)
TOTAL EMPLOYEE COSTS EXPENSED		7,741	7,071

Accounting policy for employee benefits and on-costs

Employee benefit expenses are recorded when the service has been provided by the employee.

Retirement benefit obligations

All employees of the Council are entitled to benefits on retirement, disability or death. Council contributes to various defined benefit plans and defined contribution plans on behalf of its employees.

Superannuation plans

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Council participates in a Defined Benefit Plan under the Local Government Superannuation Scheme, however, when sufficient information to account for the plan as a defined benefit is not available and therefore Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans, i.e. as an expense when it becomes payable – refer to Note 16 for more information.

(b) Borrowing costs	2018	2017
(i) Interest bearing liability costs		
Interest on loans	53	62
Total interest bearing liability costs expensed	53	62
(ii) Other borrowing costs		
Discount adjustments relating to movements in provisions (other than ELE)		
– Remediation liabilities	6	10
Total other borrowing costs	6	10
TOTAL BORROWING COSTS EXPENSED	59	72

Accounting policy for borrowing costs

Borrowing costs incurred for the construction of any qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use or sale. Other borrowing costs are expensed.

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 4. Expenses from continuing operations (continued)

\$ '000	2018	2017
(c) Materials and contracts		
Raw materials and consumables	2,110	2,950
Contractor and consultancy costs	5	2
– Domestic waste and recycling collection contract	453	372
Auditors remuneration ⁽¹⁾	39	31
Legal expenses:		
– Legal expenses: planning and development	11	1
– Legal expenses: debt recovery	31	38
<u>TOTAL MATERIALS AND CONTRACTS</u>	<u>2,649</u>	<u>3,394</u>

1. Auditor remuneration

During the year the following fees were paid or payable for services provided by the auditor of Council, related practices and non-related audit firms

Auditors of the Council – NSW Auditor-General:**(i) Audit and other assurance services**

Audit and review of financial statements	39	31
Remuneration for audit and other assurance services	39	31
Total Auditor-General remuneration	39	31
Total Auditor remuneration	39	31

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 4. Expenses from continuing operations (continued)

\$ '000	Notes	2018	2017
(d) Depreciation, amortisation and impairment			
Depreciation and amortisation			
Plant and equipment		767	705
Office equipment		45	46
Land improvements (depreciable)		30	25
Infrastructure:			
– Buildings – non-specialised		10	15
– Buildings – specialised		575	667
– Roads		2,551	2,451
– Bridges		107	107
– Footpaths		68	67
– Stormwater drainage		235	232
– Water supply network		615	645
– Sewerage network		548	656
– Swimming pools		61	61
– Other open space/recreational assets		113	111
Other assets:			
– Heritage collections		1	1
– Library books		39	20
– Other		86	55
Reinstatement, rehabilitation and restoration assets:			
– Tip assets		6	9
– Quarry assets		4	–
Total depreciation and amortisation costs	9 & 11	5,861	5,873
Impairment / revaluation decrement of IPP&E			
Infrastructure		–	(78)
Total IPP&E impairment / revaluation decrement costs / (reversals)		–	(78)
TOTAL DEPRECIATION, AMORTISATION AND IMPAIRMENT / REVALUATION DECREMENT COSTS EXPENSED			
		5,861	5,795

Accounting policy for depreciation, amortisation and impairment expenses

Depreciation and amortisation

Depreciation and amortisation are calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives. Useful lives are included in Note 9 for IPPE assets.

Impairment of non-financial assets

Intangible assets that have an indefinite useful life or are not yet available for use are not subject to amortisation and are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired. Other assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

Impairment losses for revalued assets are firstly offset against the amount in the revaluation surplus for the class of asset, with only the excess to be recognised in the Income Statement.

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 4. Expenses from continuing operations (continued)

\$ '000	2018	2017
(e) Other expenses		
Advertising	83	43
Bad and doubtful debts	–	1
Bank charges	36	40
Cleaning	5	4
Contributions/levies to other levels of government		
– Emergency services levy (includes FRNSW, SES, and RFS levies)	13	16
– NSW fire brigade levy	48	48
– NSW rural fire service levy	111	154
– Other contributions/levies – Kurrajong Therapy Plus	59	–
Councillor expenses – mayoral fee	25	25
Councillor expenses – councillors' fees	90	91
Councillors' expenses (incl. mayor) – other (excluding fees above)	86	63
Donations, contributions and assistance to other organisations (Section 356)		
– Central Murray County Council	126	122
– Heritage and cultural programs	23	21
– Public halls and community facilities	24	23
– Riverina and Murray Regional Organisation of Councils	15	14
– Sporting grounds	65	62
– Swimming pools	98	98
– Tourism and area promotion	71	64
– Other	3	–
Election expenses	2	58
Electricity and heating	351	304
Insurance	322	369
Street lighting	193	194
Subscriptions and publications	40	26
Telephone and communications	60	58
Valuation fees	–	40
Other	174	153
<u>TOTAL OTHER EXPENSES</u>	<u>2,123</u>	<u>2,091</u>

Accounting policy for other expenses

Other expenses are recorded on an accruals basis as the Council receives the goods or services.

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 5. Gains or losses from the disposal of assets

\$ '000	Notes	2018	2017
Property (excl. investment property)	9		
Proceeds from disposal – property		260	–
Less: carrying amount of property assets sold/written off		(111)	–
Net gain/(loss) on disposal		149	–
Plant and equipment	9		
Proceeds from disposal – plant and equipment		462	369
Less: carrying amount of plant and equipment assets sold/written off		(123)	(226)
Net gain/(loss) on disposal		339	143
Infrastructure	9		
Less: carrying amount of infrastructure written off		(7)	(188)
Net gain/(loss) on disposal		(7)	(188)
Real estate assets held for sale	8		
Proceeds from disposal – real estate assets		–	48
Net gain/(loss) on disposal		–	48
Remediation assets			
Less: carrying amount of Remediation assets assets sold/written off		(3)	–
Net gain/(loss) on disposal		(3)	–
<u>NET GAIN/(LOSS) ON DISPOSAL OF ASSETS</u>		<u>478</u>	<u>3</u>

Accounting policy for disposal of assets

The gain or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer and the asset is derecognised.

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 6(a). Cash and cash equivalent assets

\$ '000	2018	2017
Cash and cash equivalents		
Cash on hand and at bank	5,967	5,730
Total cash and cash equivalents	5,967	5,730

Accounting policy for cash and cash equivalents

For Statement of Cash Flow presentation purposes, cash and cash equivalents includes cash on hand; deposits held at call with financial institutions; other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value; and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the Statement of Financial Position.

Note 6(b). Investments

\$ '000	2018		2017	
	Current	Non-current	Current	Non-current
Investments				
'Held to maturity'	26,000	-	23,000	-
Total investments	26,000	-	23,000	-
TOTAL CASH ASSETS, CASH EQUIVALENTS AND INVESTMENTS	31,967	-	28,730	-
Held to maturity investments				
Long term deposits	26,000	-	23,000	-
Total	26,000	-	23,000	-

Accounting policy for investments

Classification

Council classifies its financial assets in the following categories: loans and receivables; held-to-maturity investments.

The classification depends on the purpose for which the investments were acquired. Management determines the classification of its investments at initial recognition and, in the case of assets classified as held-to-maturity, re-evaluates this designation at each reporting date.

Held to maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that Council's management has the positive intention and ability to hold to maturity. Assets in this category are measured at amortised cost.

Recognition and de-recognition

Regular purchases and sales of financial assets are recognised on trade-date: the date on which Council commits to purchase or sell the asset. Investments are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss are initially recognised at fair value and transaction costs are expensed in the income statement. Investments are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and Council has transferred substantially all the risks and rewards of ownership.

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 6(c). Restricted cash, cash equivalents and investments – details

\$ '000	2018		2017	
	Current	Non-current	Current	Non-current
Total cash, cash equivalents and investments	31,967	–	28,730	–
attributable to:				
External restrictions (refer below)	19,247	–	17,263	–
Internal restrictions (refer below)	4,627	–	4,367	–
Unrestricted	8,093	–	7,100	–
	31,967	–	28,730	–

\$ '000	2018	2017
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Details of restrictions

External restrictions

Developer contributions – general	255	173
Specific purpose unexpended grants	510	909
Water supplies	8,462	7,532
Sewerage services	5,913	6,009
Domestic waste management	4,107	2,501
Other	–	139
Total external restrictions	19,247	17,263

Internal restrictions

Plant and vehicle replacement	1,087	1,559
Employees leave entitlement	389	389
Aerodrome	215	165
Capital works reserve	1,848	1,230
Finley saleyard	99	99
Information technology	400	350
Levee bank construction	270	298
Risk management	267	217
Tourism events	52	60
Total internal restrictions	4,627	4,367

TOTAL RESTRICTIONS

23,874	21,630
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Berrigan Shire Council

Notes to the Financial Statements
for the year ended 30 June 2018

Note 7. Receivables

\$ '000	2018		2017	
	Current	Non-current	Current	Non-current
Purpose				
Rates and annual charges	335	–	367	–
User charges and fees	1,247	–	900	–
Accrued revenues				
– Interest on investments	277	–	193	–
– Other income accruals	959	–	340	–
Net GST receivable	15	–	62	–
Total	2,833	–	1,862	–
Less: provision for impairment				
Nil				
<u>TOTAL NET RECEIVABLES</u>	<u>2,833</u>	<u>–</u>	<u>1,862</u>	<u>–</u>
Externally restricted receivables				
Water supply				
– Rates and availability charges	233	–	38	–
– Other	14	–	254	–
Sewerage services				
– Rates and availability charges	90	–	76	–
– Other	89	–	2	–
Total external restrictions	426	–	370	–
Unrestricted receivables	2,407	–	1,492	–
<u>TOTAL NET RECEIVABLES</u>	<u>2,833</u>	<u>–</u>	<u>1,862</u>	<u>–</u>
Movement in provision for impairment of receivables			2018	2017
Balance at the beginning of the year			–	18
– amounts already provided for and written off this year			–	(18)
Balance at the end of the year			–	–

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 7. Receivables (continued)

Accounting policy for receivables

Recognition and measurement

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for those with maturities greater than 12 months after the reporting date which are classified as non-current assets. Loans and receivables are included in receivables (Note 7) in the Statement of Financial Position.

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Receivables are generally due for settlement within 30 days.

Cash flows relating to short-term receivables are not discounted if the effect of discounting is immaterial.

Impairment

For loans and receivables the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced and the amount of the loss is recognised in profit or loss.

Collectability of receivables is reviewed on an on-going basis. Debts that are known to be uncollectible are written off by reducing the carrying amount directly. An allowance account (provision for impairment of receivables) is used when there is objective evidence that Council will not be able to collect all amounts due according to the original terms of the receivables.

Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments (more than 120 days overdue) are considered indicators that the receivable is impaired. When a receivable for which an impairment allowance had been recognised becomes uncollectable in a subsequent period it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited against other expenses in the Income statement.

Berrigan Shire Council

Notes to the Financial Statements
for the year ended 30 June 2018

Note 8. Inventories and other assets

\$ '000	2018		2017	
	Current	Non-current	Current	Non-current
(a) Inventories				
Inventories at cost				
Real estate for resale (refer below (i))	93	185	–	185
Stores and materials	194	–	218	–
Total inventories at cost	287	185	218	185
TOTAL INVENTORIES	287	185	218	185
(b) Other assets				
Prepayments	65	–	60	–
TOTAL OTHER ASSETS	65	–	60	–
Externally restricted assets				
Water				
Stores and materials	68	–	59	–
Total water	68	–	59	–
Sewerage				
Stores and materials	3	–	3	–
Total sewerage	3	–	3	–
Total externally restricted assets	71	–	62	–
Total unrestricted assets	281	185	216	185
TOTAL INVENTORIES AND OTHER ASSETS	352	185	278	185

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 8. Inventories and other assets (continued)

\$ '000	2018		2017	
	Current	Non-current	Current	Non-current
(i) Details for real estate development				
Residential	–	12	–	185
Industrial/commercial	93	173	–	–
Total real estate for resale	93	185	–	185
(Valued at the lower of cost and net realisable value)				
Represented by:				
Acquisition costs	–	185	–	185
Development costs	93	–	–	–
Total real estate for resale	93	185	–	185
Movements:				
Real estate assets at beginning of the year	–	185	–	185
– Purchases and other costs	93	–	–	–
Total real estate for resale	93	185	–	185

Accounting policy

Raw materials and stores

Raw materials and stores are stated at the lower of cost and net realisable value.

Costs are assigned to individual items of inventory on basis of weighted average costs. Costs of purchased inventory are determined after deducting rebates and discounts. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Inventory held for distribution

Inventory held for distribution is held at cost, adjusted where applicable for any loss of service potential.

Land held for resale/capitalisation of borrowing costs

Land held for resale is stated at the lower of cost and net realisable value. Cost is assigned by specific identification and includes the cost of acquisition, and development and borrowing costs during development. When development is completed borrowing costs and other holding charges are expensed as incurred.

Borrowing costs included in the cost of land held for resale are those costs that would have been avoided if the expenditure on the acquisition and development of the land had not been made. Borrowing costs incurred while active development is interrupted for extended periods are recognised as expenses.

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 9. Infrastructure, property, plant and equipment

Asset class	as at 30/6/2017			Asset movements during the reporting period								as at 30/6/2018		
	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount	Additions renewals	Additions new assets	Carrying value of disposals	Depreciation expense	WIP transfers	Adjustments and transfers	Revaluation decrements to equity (ARR)	Revaluation increments to equity (ARR)	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount
\$ '000														
Capital work in progress	2,317	–	2,317	1,477	840	–	–	(3,451)	–	–	–	1,183	–	1,183
Plant and equipment	7,214	4,751	2,463	1,660	–	(123)	(767)	(72)	–	–	–	7,492	4,331	3,161
Office equipment	989	859	130	40	–	–	(45)	–	–	–	–	1,029	904	125
Land:														
– Operational land	6,869	–	6,869	125	–	(111)	–	–	(120)	(156)	2,692	9,299	–	9,299
– Community land	320	–	320	–	–	–	–	–	–	(50)	–	270	–	270
– Land under roads (post 30/6/08)	30	–	30	–	–	–	–	–	142	–	62	234	–	234
Land improvements – depreciable	663	163	500	–	–	–	(30)	–	28	–	74	765	193	572
Infrastructure:														
– Buildings – non-specialised	774	261	513	–	–	–	(10)	–	–	–	134	680	43	637
– Buildings – specialised	37,205	19,765	17,440	24	282	–	(575)	10	–	–	13,131	41,704	11,392	30,312
– Roads	153,426	42,071	111,355	1,965	–	(7)	(2,551)	3,668	(166)	(1,354)	–	157,312	44,402	112,910
– Bridges	7,975	4,354	3,621	4	–	–	(107)	–	–	(2)	–	7,969	4,453	3,516
– Footpaths	4,323	1,111	3,212	15	–	–	(68)	–	166	–	14	4,518	1,179	3,339
– Bulk earthworks (non-depreciable)	2,976	–	2,976	283	–	–	–	–	–	–	–	3,259	–	3,259
– Stormwater drainage	22,431	4,430	18,001	8	339	–	(235)	–	(50)	(831)	–	21,863	4,631	17,232
– Water supply network	46,750	18,973	27,777	264	–	–	(615)	(254)	–	(962)	–	47,638	21,428	26,210
– Sewerage network	42,522	25,187	17,335	56	–	–	(548)	237	–	–	1,965	41,215	22,170	19,045
– Swimming pools	2,901	1,287	1,614	51	–	–	(61)	–	–	–	–	2,952	1,348	1,604
– Other open space/recreational assets	7,625	4,108	3,517	599	–	–	(113)	(35)	–	–	–	8,189	4,221	3,968
Other assets:														
– Heritage collections	70	1	69	–	–	–	(1)	–	–	–	–	70	2	68
– Library books	905	695	210	26	–	–	(39)	–	–	–	–	931	734	197
– Other	8,437	5,787	2,650	278	–	–	(86)	(103)	–	–	–	8,596	5,857	2,739
Reinstatement, rehabilitation and restoration assets (refer Note 11):														
– Tip assets	246	62	184	–	–	–	(6)	–	–	–	78	324	68	256
– Quarry assets	50	23	27	–	–	(3)	(4)	–	–	–	–	47	27	20
TOTAL INFRASTRUCTURE, PROPERTY, PLANT AND EQUIP.	357,018	133,888	223,130	6,875	1,461	(244)	(5,861)	–	–	(3,355)	18,150	367,539	127,383	240,156

Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 9. Infrastructure, property, plant and equipment (continued)

Accounting policy for infrastructure, property, plant and equipment

Infrastructure, property, plant and equipment are held at fair value. Independent valuations are performed at least every five years, however the carrying amount of assets is assessed at each reporting date to confirm that it is not materially different from current fair value.

Water and sewerage network assets are indexed at each reporting period in accordance with the Rates Reference Manual issued by Crown Lands and Water (CLAW).

Increases in the carrying amounts arising on revaluation are credited to the asset revaluation reserve. To the extent that the increase reverses a decrease previously recognising profit or loss relating to that asset class, the increase is first recognised as profit or loss. Decreases that reverse previous increases of assets in the same class are first charged against revaluation reserves directly in equity to the extent of the remaining reserve attributable to the class; all other decreases are charged to the Income Statement.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to Council and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Land is not depreciated. Depreciation on other assets is calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives as follows:

Plant and equipment	Years	Other equipment	Years
Office equipment	5 to 10	Playground equipment	5 to 15
Office furniture	10 to 20	Benches, seats etc.	10 to 20
Computer equipment	4		
Vehicles	5 to 8	Buildings	
Heavy plant/road making equipment	5 to 8	Buildings: masonry	50 to 100
Other plant and equipment	5 to 15	Buildings: other	20 to 40
Water and sewer assets		Stormwater assets	
Dams and reservoirs	80 to 100	Drains	80 to 100
Bores	20 to 40	Culverts	50 to 80
Reticulation pipes: PVC	70 to 80	Flood control structures	80 to 100
Reticulation pipes: other	25 to 75		
Pumps and telemetry	15 to 20		
Transportation assets		Other infrastructure assets	
Sealed roads: surface	20	Bulk earthworks	20
Sealed roads: structure	50	Swimming pools	50
Unsealed roads	20	Unsealed roads	20
Bridge: concrete	100	Other open space/recreational assets	20
Bridge: other	50	Other infrastructure	20
Road pavements	60		
Kerb, gutter and footpaths	40	Library Books	10

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date. Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the Income statement.

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 9. Infrastructure, property, plant and equipment (continued)

Land under roads

Land under roads is land under roadways and road reserves including land under footpaths, nature strips and median strips.

Council has elected not to recognise land under roads acquired before 1 July 2008 in accordance with AASB 1051 Land Under Roads.

Land under roads acquired after 1 July 2008 is recognised in accordance with AASB 116 Property, Plant and Equipment.

Crown reserves

Crown Reserves under Council's care and control are recognised as assets of the Council. While ownership of the reserves remains with the Crown, Council retains operational control of the reserves and is responsible for their maintenance and use in accordance with the specific purposes to which the reserves are dedicated. Improvements on Crown Reserves are also recorded as assets, while maintenance costs incurred by Council and revenues relating to the reserves are recognised within Council's Income Statement.

Rural Fire Service assets

Under section 119 of the *Rural Fire Services Act 1997 (NSW)*, "all fire fighting equipment purchased or constructed wholly or from money to the credit of the Fund is to be vested in the council of the area for or on behalf of which the fire fighting equipment has been purchased or constructed".

Until such time as discussions on this matter have concluded and the legislation changed, Council will not recognise rural fire service assets including plant and vehicles. Land and buildings are recognised.

Berrigan Shire Council

Notes to the Financial Statements
for the year ended 30 June 2018

Note 10. Payables and borrowings

\$ '000	2018		2017	
	Current	Non-current	Current	Non-current
Payables				
Goods and services – operating expenditure	719	–	320	–
Accrued expenses:				
– Salaries and wages	337	–	154	–
– Other expenditure accruals	2	–	25	–
Security bonds, deposits and retentions	60	–	34	–
Total payables	1,118	–	533	–
Income received in advance				
Payments received in advance	211	–	191	–
Total income received in advance	211	–	191	–
Borrowings				
Loans – secured ¹	155	995	148	1,149
Total borrowings	155	995	148	1,149
TOTAL PAYABLES AND BORROWINGS	1,484	995	872	1,149

(a) Payables and borrowings relating to restricted assets

	2018		2017	
	Current	Non-current	Current	Non-current
Externally restricted assets				
Water	15	–	–	–
Payables and borrowings relating to externally restricted assets	15	–	–	–
Total payables and borrowings relating to restricted assets	15	–	–	–
Total payables and borrowings relating to unrestricted assets	1,469	995	872	1,149
TOTAL PAYABLES AND BORROWINGS	1,484	995	872	1,149

¹ Loans are secured over the general rating income of Council

Disclosures on liability interest rate risk exposures, fair value disclosures and security can be found in Note 17.

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 10. Payables and borrowings (continued)

\$ '000

(b) Changes in liabilities arising from financing activities

Class of borrowings	2017		Non-cash changes			2018
	Opening balance as at 1/7/17	Cash flows	Acquisition	Fair value changes	Other non-cash movements	Closing balance as at 30/6/18
Loans – secured	1,297	(147)	–	–	–	1,150
TOTAL	1,297	(147)	–	–	–	1,150

Accounting policy for payables and borrowings**Payables**

These amounts represent liabilities for goods and services provided to the Council prior to the end of financial year that are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method. Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a prepayment for liquidity services and amortised over the period of the facility to which it relates.

Borrowings are removed from the Statement of Financial Position when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in other income or finance cost.

Borrowings are classified as current liabilities unless Council has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 11. Provisions

\$ '000	2018		2017	
	Current	Non-current	Current	Non-current
Provisions				
Employee benefits:				
Annual leave	773	–	981	–
Long service leave	1,495	31	1,565	71
Other leave	40	–	24	–
Sub-total – aggregate employee benefits	2,308	31	2,570	71
Asset remediation/restoration:				
Asset remediation/restoration (future works)	34	340	34	334
Sub-total – asset remediation/restoration	34	340	34	334
<u>TOTAL PROVISIONS</u>	<u>2,342</u>	<u>371</u>	<u>2,604</u>	<u>405</u>

\$ '000	2018	2017
---------	------	------

(a) Current provisions not anticipated to be settled within the next twelve months

The following provisions, even though classified as current, are not expected to be settled in the next 12 months.

Provisions – employees benefits	1,682	1,845
	1,682	1,845

(b) Description of and movements in provisions

2018	Other provisions	
	Asset remediation	Total
At beginning of year	368	368
Changes to provision:		
Unwinding of discount	6	6
Total other provisions at end of year	374	374
2017		
At beginning of year	282	282
Changes to provision:		
Remeasurement effects	76	76
Unwinding of discount	10	10
Total other provisions at end of year	368	368

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 11. Provisions (continued)

Nature and purpose of non-employee benefit provisions

Asset remediation

Council has a legal/public obligation to make, restore, rehabilitate and reinstate the council tip and quarry.

Accounting policy for provisions

Provisions are recognised when Council has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and the amount has been reliably estimated.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.

Employee benefits

Short-term obligations

Liabilities for wages and salaries, including non-monetary benefits, annual leave and accumulating sick leave expected to be wholly settled within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liability for annual leave and accumulating sick leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables.

Other long-term employee benefit obligations

The liability for long service leave and annual leave that is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method.

Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

The obligations are presented as current liabilities in the Statement of Financial Position if the Council does not have an unconditional right to defer settlement for at least 12 months after the reporting date, regardless of when the actual settlement is expected to occur.

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 11. Provisions (continued)

Provisions for close-down and restoration, and environmental clean-up costs – tips and quarries

Restoration

Close down and restoration costs include the dismantling and demolition of infrastructure and the removal of residual materials and remediation of disturbed areas. Estimated close down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs, whether this occurs during the development or during the operation phase, based on the net present value of estimated future costs.

Provisions for close down and restoration costs do not include any additional obligations which are expected to arise from future disturbance. The costs are estimated on the basis of a closure plan. The cost estimates are calculated annually during the life of the operation to reflect known developments, eg updated cost estimates and revisions to the estimated lives of operations, and are subject to formal review at regular intervals

Rehabilitation

Where rehabilitation is conducted systematically over the life of the operation, rather than at the time of closure, provision is made for the estimated outstanding continuous rehabilitation work at each reporting date and the cost is charged to the Income Statement.

Provision is made for the estimated present value of the costs of environmental clean up obligations outstanding at the reporting date. These costs are charged to the Income Statement. Movements in the environmental clean up provisions are presented as an operating cost, except for the unwinding of the discount which is shown as a borrowing cost.

Remediation procedures generally commence soon after the time the damage, remediation process and estimated remediation costs become known, but may continue for many years depending on the nature of the disturbance and the remediation techniques.

As noted above, the ultimate cost of environmental remediation is uncertain and cost estimates can vary in response to many factors including changes to the relevant legal requirements, the emergence of new restoration techniques or experience at other locations. The expected timing of expenditure can also change, for example in response to changes in quarry reserves or production rates. As a result there could be significant adjustments to the provision for close down and restoration and environmental clean up, which would affect future financial results.

Other movements in the provisions for close down and restoration costs, including those resulting from new disturbance, updated cost estimates, changes to the estimated lives of operations and revisions to discount rates are capitalised within property, plant and equipment. These costs are then depreciated over the lives of the assets to which they relate.

Close down and restoration costs are a normal consequence of tip and quarry operations, and the majority of close down and restoration expenditure is incurred at the end of the life of the operations. Although the ultimate cost to be incurred is uncertain, Council estimates the respective costs based on feasibility and engineering studies using current restoration standards and techniques.

Note 12. Accumulated surplus, revaluation reserves, changes in accounting policies, changes in accounting estimates and errors

Nature and purpose of reserves

Infrastructure, property, plant and equipment revaluation reserve

The infrastructure, property, plant and equipment revaluation reserve is used to record increments / decrements of non-current asset values due to their revaluation.

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 13. Statement of cash flows – additional information

\$ '000	Notes	2018	2017
(a) Reconciliation of cash assets			
Total cash and cash equivalent assets	6a	5,967	5,730
Balance as per the Statement of Cash Flows		5,967	5,730
(b) Reconciliation of net operating result to cash provided from operating activities			
Net operating result from Income Statement		6,351	7,430
Adjust for non-cash items:			
Depreciation and amortisation		5,861	5,873
Net losses/(gains) on disposal of assets		(478)	(3)
Reversal of prior year IPP&E revaluation decrements / impairment previously costed direct to the P&L		–	(78)
Unwinding of discount rates on reinstatement provisions		6	86
+/- Movement in operating assets and liabilities and other cash items:			
Decrease/(increase) in receivables		(971)	(693)
Increase/(decrease) in provision for doubtful debts		–	(18)
Decrease/(increase) in inventories		24	5
Decrease/(increase) in other assets		(5)	(33)
Increase/(decrease) in payables		399	(315)
Increase/(decrease) in other accrued expenses payable		160	83
Increase/(decrease) in other liabilities		46	27
Increase/(decrease) in employee leave entitlements		(302)	(72)
Net cash provided from/(used in) operating activities from the Statement of Cash Flows		11,043	12,292
(c) Non-cash investing and financing activities			
Other - Committee constructed buildings		48	–
Total non-cash investing and financing activities		48	–

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 14. Interests in other entities

(a) Associates

(i) County Councils

Council is a member of the Central Murray Council, a body corporate established under the *Local Government Act 1993 (NSW)* responsible for noxious weed management. Council is one of 3 constituent members and does not have significant influence over the County Council. Accordingly, the County Council has not been consolidated in the financial statements.

Council has been proclaimed as part of the Riverina and Murray Joint Organisation.

Note 15. Commitments for expenditure

\$ '000	2018	2017
(a) Capital commitments (exclusive of GST)		
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Property, plant and equipment		
Plant and equipment	54	837
Water infrastructure	–	20
Roadworks	1,148	1,260
Sewer Infrastructure	20	67
Drainage	–	10
Total commitments	1,222	2,194
These expenditures are payable as follows:		
Within the next year	1,222	2,194
Total payable	1,222	2,194
Sources for funding of capital commitments:		
Unrestricted general funds	53	108
Future grants and contributions	1,085	1,452
Externally restricted reserves	84	584
Internally restricted reserves	–	50
Total sources of funding	1,222	2,194

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 16. Contingencies and other liabilities/assets not recognised

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but their knowledge and disclosure is considered relevant to the users of Council's financial report.

LIABILITIES NOT RECOGNISED:

1. Guarantees

(i) Defined benefit superannuation contribution plans

Council participates in an employer-sponsored defined benefit superannuation scheme and makes contributions as determined by the superannuation scheme's trustees.

Member councils bear responsibility of ensuring there are sufficient funds available to pay out the required benefits as they fall due.

While the scheme's most recent full actuarial review indicated that the net assets of the scheme were sufficient to meet the accrued benefits of the scheme's defined benefit member category, member councils are required to make contributions in future years where the scheme goes into deficit (as has occurred in previous years).

The Local Government Superannuation Scheme however is unable to provide Council with an accurate estimate of any share of the net deficit and accordingly Council has not recorded any net liability from its defined benefit scheme obligations in accordance with AASB 119.

Future planned contributions being made to the defined benefit scheme to rectify past (and projected) deficit positions will be recognised as an expense when they become payable – similar to the accounting for defined contributions plans.

Member councils are treated as Pooled Employers for the purposes of AASB119. Pooled Employers are required to pay standard employer contributions and additional lump sum contributions to the Fund.

The standard employer contributions were determined using the new entrant rate method under which a contribution rate sufficient to fund the total benefits over the working life-time of a typical new entrant is calculated. The current standard employer contribution rates are:

Division B	1.9 times employee contributions
Division C	2.5% salaries
Division D	1.64 times employee contributions

The additional lump sum contribution for each Pooled Employer is a share of the total additional contributions of \$40.0 million per annum from 1 July 2017 for 4 years to 30 June 2021, apportioned according to each employer's share of the accrued liabilities as at 30 June 2017. These additional lump sum contributions are used to fund the deficit of assets to accrued liabilities as 30 June 2017.

The adequacy of contributions is assessed at each triennial actuarial investigation and monitored annually between triennials.

As stated above, each sponsoring employer is exposed to the actuarial risks associated with current and former employees of other sponsoring employers and hence shares in the associated gains and losses.

However, there is no relief under the Fund's trust deed for employers to walk away from their defined benefit obligations. Under limited circumstances, an employer may withdraw from the plan when there are no active members, on full payment of outstanding additional contributions. There is no provision for allocation of any surplus which may be present at the date of withdrawal of the entity.

There are no specific provisions under the Fund's trust deed dealing with deficits or surplus on wind-up.

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 16. Contingencies and other liabilities/assets not recognised (continued)

(i) Defined benefit superannuation contribution plans (continued)

There is no provision for the allocation of any surplus which may be present at the date of withdrawal of an employer.

The plan is a defined benefit plan. However, each sponsoring employer is exposed to the actuarial risks associated with current and former employees of other sponsoring employers and hence shares in the associated gains and losses (to the extent that they are not borne by members). As such, there is not sufficient reliable information to allow each sponsoring employer to account for its proportionate share of the defined benefit obligation, sub-group assets and costs associated with the sub-group in the same way as it would for a single employer sponsored defined benefit plan.

The amount of Council employer contributions to the defined benefit section of the Fund and recognised as an expense and disclosed as part of superannuation expenses at Note 4 (a) for the year ending 30 June 2018 was **\$161,874**

The last valuation of the Fund was by the Actuary, Mr Richard Boyfield, FIAA on 12 December 2017, relating to the period ended 30 June 2017.

Council's expected contributions to the Fund for the next annual reporting period is **\$140,731**.

The estimated employer reserves financial position for the Pooled Employers at 30 June 2018 is:

Employer reserves only *	\$ millions	Asset Coverage
Assets	1,817.8	
Past Service Liabilities	1,787.5	101.7%
Vested Benefits	1,778.0	102.2%

* excluding member accounts and reserves in both assets and liabilities.

The key economic long term assumptions used to calculate the present value of accrued benefits are:

Investment return	6.0% per annum
Salary inflation *	3.5% per annum
Increase in CPI	2.5% per annum

* Plus promotional increases

The contribution requirements may vary from the current rates if the overall sub-group experience is not in line with the actuarial assumptions in determining the funding program, however any adjustment to the funding program would be the same for all sponsoring employers in the Pooled Employers group.

Please note that the estimated employer reserves financial position above is a preliminary calculation and once all the relevant information has been received by the Funds Actuary, the 2018 triennial review will be completed around December 2018.

Council's additional lump sum contribution is around **0.14%** of the total additional lump sum contributions for all Pooled Employers (of \$40m each year from 1 July 2017 to 30 June 2021) provides an indication of the level of participation of Council compared with other employers in the Pooled Employer sub-group.

Berrigan Shire Council

Notes to the Financial Statements for the year ended 30 June 2018

Note 16. Contingencies and other liabilities/assets not recognised (continued)

(ii) Statewide Limited

Council is a member of Statewide Mutual, a mutual pool scheme providing liability insurance to local government.

Membership includes the potential to share in either the net assets or liabilities of the fund depending on its past performance. Council's share of the net assets or liabilities reflects Council's contributions to the pool and the result of insurance claims within each of the fund years.

The future realisation and finalisation of claims incurred but not reported to 30 June this year may result in future liabilities or benefits as a result of past events that Council will be required to fund or share in respectively.

(iii) StateCover Limited

Council is a member of StateCover Mutual Limited and holds a partly paid share in the entity.

StateCover is a company providing workers compensation insurance cover to the NSW local government industry and specifically Council.

2. Other liabilities

(i) Third party claims

The Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services.

Council believes that it is appropriately covered for all claims through its insurance coverage and does not expect any material liabilities to eventuate.

(ii) Other guarantees

Council has provided no other guarantees other than those listed above.

ASSETS NOT RECOGNISED (continued):

(i) Land under roads

As permitted under AASB 1051, Council has elected not to bring to account land under roads that it owned or controlled up to and including 30 June 2008.

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 17. Financial risk management

\$ '000

Risk management

Council's activities expose it to a variety of financial risks including price risk, credit risk, liquidity risk and interest rate risk.

The Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Council does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by Council's finance section under policies approved by the Council.

A comparison by category of the carrying amounts and fair values of Council's financial assets and financial liabilities recognised in the financial statements is presented below.

	Carrying value		Fair value	
	2018	2017	2018	2017
Financial assets				
Cash and cash equivalents	5,967	5,730	5,967	5,730
Investments				
– 'Held to maturity'	26,000	23,000	26,000	23,000
Receivables	2,833	1,862	2,835	1,862
Total financial assets	34,800	30,592	34,802	30,592
Financial liabilities				
Payables	1,118	533	1,118	533
Loans/advances	1,150	1,297	1,150	1,297
Total financial liabilities	2,268	1,830	2,268	1,830

Fair value is determined as follows:

- **Cash** and **cash equivalents**, **receivables**, **payables** – are estimated to be the carrying value that approximates market value.
- **Borrowings** and **held-to-maturity** investments – are based upon estimated future cash flows discounted by the current mkt interest rates applicable to assets and liabilities with similar risk profiles, unless quoted market prices are available.

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 17. Financial risk management (continued)

\$ '000

Council's objective is to maximise its return on cash and investments whilst maintaining an adequate level of liquidity and preserving capital.

Council's finance area manages the cash and Investments portfolio with the assistance of independent advisors.

Council has an investment policy which complies with the *Local Government Act 1993* and Ministerial Investment Order 625. This policy is regularly reviewed by Council and its staff and a monthly Investment report is provided to Council setting out the make-up and performance of the portfolio as required by Local Government regulations.

The risks associated with the investments held are:

- **Price risk** – the risk that the capital value of Investments may fluctuate due to changes in market prices, whether there changes are caused by factors specific to individual financial instruments or their issuers or are caused by factors affecting similar instruments traded in a market.
- **Interest rate risk** – the risk that movements in interest rates could affect returns and income.
- **Credit risk** – the risk that the investment counterparty will not complete their obligations particular to a financial instrument, resulting in a financial loss to Council – be it of a capital or income nature.

(a) Market risk – price risk and interest rate risk

The following represents a summary of the sensitivity of Council's Income Statement and accumulated surplus (for the reporting period) due to a change in the interest rates applicable.

It is assumed that the change in interest rates would have been constant throughout the reporting period.

	Increase of values/rates		Decrease of values/rates	
	Profit	Equity	Profit	Equity
2018				
Possible impact of a 1% movement in interest rates	319	(319)	(319)	319
2017				
Possible impact of a 1% movement in interest rates	287	(287)	(287)	287

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 17. Financial risk management (continued)

\$ '000

(b) Credit risk

Council's major receivables comprise (i) rates and annual charges and (ii) user charges and fees.

The major risk associated with these receivables is credit risk – the risk that debts due and payable to Council may not be repaid in full.

Council manages this risk by monitoring outstanding debt and employing stringent debt recovery procedures. It also encourages ratepayers to pay their rates by the due date through incentives.

Credit risk on rates and annual charges is minimised by the ability of Council to secure a charge over the land relating to the debts – that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue rates and annual charges at higher than market rates which further encourages the payment of debt.

There are no significant concentrations of credit risk, whether through exposure to individual customers, specific industry sectors and/or regions.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

Council makes suitable provision for doubtful receivables as required and carries out credit checks on most non-rate debtors.

There are no material receivables that have been subjected to a re-negotiation of repayment terms.

A profile of Council's receivables credit risk at balance date follows:

	2018 Rates and annual charges	2018 Other receivables	2017 Rates and annual charges	2017 Other receivables
(i) Ageing of receivables – %				
Current (not yet overdue)	71%	44%	64%	31%
Overdue	29%	56%	36%	69%
	100%	100%	100%	100%
(ii) Ageing of receivables – value				
Rates and annual charges				
Current	238		263	
< 1 year overdue	50		25	
1 – 2 years overdue	27		34	
2 – 5 years overdue	14		41	
> 5 years overdue	6		4	
	335		367	
Other receivables				
Current		1,087		465
0 – 30 days overdue		909		670
31 – 60 days overdue		13		111
61 – 90 days overdue		120		23
> 91 days overdue		369		226
		2,498		1,495

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 17. Financial risk management (continued)

\$ '000

(c) Liquidity risk

Payables and borrowings are both subject to liquidity risk – the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due.

Council manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer.

Payment terms can (in extenuating circumstances) also be extended.

Borrowings are also subject to interest rate risk – the risk that movements in interest rates could adversely affect funding costs and debt servicing requirements. Council manages this risk by borrowing long term and fixing the interest rate on a 4-year renewal basis. The Finance Section regularly reviews interest rate movements to determine if it would be advantageous to refinance or renegotiate part or all of the loan portfolio.

The contractual undiscounted cash outflows (ie. principal and interest) of Council's payables and borrowings are set out in the maturity table below:

\$ '000	Weighted average interest rate	Subject to no maturity	payable in:			Total cash outflows	Actual carrying values
			≤ 1 Year	1 – 5 Years	> 5 Years		
2018							
Trade/other payables	0.00%	60	1,058	–	–	1,118	1,118
Loans and advances	4.26%	200	200	634	116	1,150	1,150
Total financial liabilities		260	1,258	634	116	2,268	2,268
2017							
Trade/other payables	0.00%	34	499	–	–	533	533
Loans and advances	4.26%	200	200	800	97	1,297	1,297
Total financial liabilities		234	699	800	97	1,830	1,830

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 18. Material budget variations

\$ '000

Council's original financial budget for 17/18 was adopted by the Council on 21 June 2017 and is not required to be audited.

While the Income Statement included in this General Purpose Financial Report must disclose the original budget adopted by Council, the *Local Government Act 1993* requires Council to review its financial budget on a quarterly basis, so that it is able to manage the various variations between actuals versus budget that invariably occur throughout the year.

This note sets out the details of **material variations** between Council's original budget and its actual results for the year as per the Income Statement – even though such variations may have been adjusted for during each quarterly budget review.

Note that for variations* of budget to actual :

Material variations represent those variances that amount to **10%** or more of the original budgeted figure.

F = Favourable budget variation, **U** = Unfavourable budget variation

\$ '000	2018 Budget	2018 Actual	2018 ----- Variance* -----		
REVENUES					
Rates and annual charges	9,586	9,733	147	2%	F
User charges and fees	1,675	3,752	2,077	124%	F
Fees from use of the Berrigan landfill for clean-up of major regional projects have significantly increased the fees collected from council waste management facilities.					
Interest and investment revenue	705	761	56	8%	F
Other revenues	509	620	111	22%	F
Council budgets conservatively for income.					
Operating grants and contributions	6,250	7,680	1,430	23%	F
The federal government has continued payment of the Financial Assistance Grant in advance, council budgeted conservatively and did not anticipate the payment.					
Capital grants and contributions	2,491	1,760	(731)	(29%)	U
Anticipated funds from successful grant applications will be paid on milestones rather than in advance.					
Net gains from disposal of assets	–	478	478	0%	F
Council does not presume a profit on sale from plant sent to auction, or property inventory sales.					

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 18. Material budget variations (continued)

\$ '000	2018 Budget	2018 Actual	2018 ----- Variance* -----		
EXPENSES					
Employee benefits and on-costs	7,781	7,741	40	1%	F
Borrowing costs	52	59	(7)	(13%)	U
Cost on remediation are included in borrowing costs but not budgeted.					
Materials and contracts	2,124	2,649	(525)	(25%)	U
Council continues to be successful in grant applications. There is a disconnect between funding, payments and budgets due to variable milestone timelines.					
Depreciation and amortisation	5,935	5,861	74	1%	F
Other expenses	1,962	2,123	(161)	(8%)	U

Budget variations relating to Council's Cash Flow Statement include:

Cash flows from operating activities	9,169	11,043	1,874	20.4%	F
Council continues to receive Financial Assistance Grant payments in advance, which were not budgeted. Also Stronger Country Communities Grant Funding was not known, and hence not included in the budget.					
Cash flows from investing activities	(9,511)	(10,659)	(1,148)	12.1%	U
Stronger than anticipated overall performance resulted in a stronger cash position, which was invested in Term Deposited which were not budgeted.					
Cash flows from financing activities	(148)	(147)	1	(0.7%)	F

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 19. Fair value measurement

\$ '000

The Council measures the following asset and liability classes at fair value on a recurring basis:

– Infrastructure, property, plant and equipment

The fair value of assets and liabilities must be estimated in accordance with various accounting standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a 'level' in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

(1) The following table presents all assets and liabilities that have been measured and recognised at fair values:

2018	Date of latest valuation	Fair value measurement hierarchy			Total
		Level 1 Quoted prices in active mkts	Level 2 Significant observable inputs	Level 3 Significant unobservable inputs	
Recurring fair value measurements					
Infrastructure, property, plant and equipment					
Plant and equipment	30/06/13	–	–	3,161	3,161
Office equipment	30/06/14	–	–	125	125
Operational land	30/06/18	–	–	9,298	9,298
Community land	30/06/18	–	–	270	270
Land under roads (post 30/06/08)	30/06/18	–	–	234	234
Land improvements – depreciable	30/06/14	–	–	572	572
Buildings – non-specialised	30/06/18	–	–	637	637
Buildings – specialised	30/06/18	–	–	30,312	30,312
Roads	30/06/18	–	–	112,910	112,910
Bridges	30/06/18	–	–	3,516	3,516
Footpaths	30/06/18	–	–	3,339	3,339
Bulk earthworks	30/06/18	–	–	3,259	3,259
Stormwater drainage	30/06/18	–	–	17,233	17,233
Water supply network	30/06/17	–	–	26,210	26,210
Sewer network	30/06/17	–	–	19,045	19,045
Swimming pools	30/06/17	–	–	1,604	1,604
Heritage collections	30/06/16	–	–	68	68
Library books	30/06/18	–	–	197	197
Other assets	30/06/16	–	–	2,739	2,739
Tip assets	30/06/18	–	–	256	256
Quarry assets	30/06/18	–	–	20	20
Open Space	30/06/13	–	–	3,968	3,968
Total infrastructure, property, plant and equipment		–	–	238,973	238,973

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 19. Fair value measurement (continued)

\$ '000

(1) The following table presents all assets and liabilities that have been measured and recognised at fair values (continued):

2017	Date of latest valuation	Fair value measurement hierarchy			Total
		Level 1 Quoted prices in active mkts	Level 2 Significant observable inputs	Level 3 Significant unobservable inputs	
Recurring fair value measurements					
Infrastructure, property, plant and equipment					
Plant and equipment	30/06/13	—	—	2,463	2,463
Office equipment	30/06/14	—	—	130	130
Operational land	30/06/13	—	—	6,869	6,869
Community land	30/06/16	—	—	320	320
Land under roads (post 30/06/08)	30/06/14	—	—	30	30
Land improvements – depreciable	30/06/13	—	—	500	500
Buildings – non-specialised	30/06/13	—	—	514	514
Buildings – specialised	30/06/13	—	—	17,439	17,439
Roads	30/06/15	—	—	111,355	111,355
Bridges	30/06/15	—	—	3,621	3,621
Footpaths	30/06/15	—	—	3,212	3,212
Bulk earthworks	30/06/15	—	—	2,976	2,976
Stormwater drainage	30/06/15	—	—	18,002	18,002
Water supply network	30/06/17	—	—	27,778	27,778
Sewer network	30/06/17	—	—	17,335	17,335
Swimming pools	30/06/16	—	—	1,613	1,613
Heritage collections	30/06/16	—	—	69	69
Library books	30/06/14	—	—	210	210
Other assets	30/06/16	—	—	2,650	2,650
Tip assets	30/06/17	—	—	184	184
Quarry assets	30/06/17	—	—	26	26
Open Space	30/06/13	—	—	3,517	3,517
Total infrastructure, property, plant and equipment		—	—	220,813	220,813

(2) Transfers between levels of the fair value hierarchies

During the year, there were no transfers between levels of the fair value hierarchies for recurring fair value measurements.

(3) Valuation techniques used to derive Level 2 and Level 3 Fair Values

Where Council is unable to derive Fair Valuations using quoted market prices of identical assets (i.e. Level 1 inputs), Council instead utilises a spread of both observable inputs (Level 2 inputs) and unobservable inputs (Level 3 inputs).

The Fair Valuation techniques Council has employed while utilising Level 2 and Level 3 inputs are as follows:

Financial Liabilities

Payables: Outstanding creditor payments, security bonds and deposits

Valuation technique – “Cost approach”
Inputs used (Level 2) – Cost of product or service

Loans/Advances: Outstanding loan from bank

Valuation technique – “Cost approach”
Inputs used (Level 2) – Amount of loan outstanding as advised by lender.

Infrastructure, Property, Plant & Equipment

Plant and Equipment: Major plant (graders, loaders, etc.), fleet vehicles (cars, utes, etc.) and minor plant (chainsaws, mowers etc.)

Valuation technique – “Cost approach”
Inputs used (Level 3) – Fair value is approximated by depreciated historical cost.

Office Equipment: Computers, office furniture

Valuation technique – “Cost approach”
Inputs used (Level 3) – Fair value is approximated by depreciated historical cost.

Operational land: Land under Council offices, depots, libraries, water and sewer treatment plants etc.

Valuation technique – “Market approach”
Inputs used (Level 3) – Land area, rate per square metre, zoning, geographical location, sales of comparable land.

Council’s operational land has been valued at a market value, involving the inspection and analysis of sales evidence and comparisons with the subject property with adjustment for differences between key attributes of the properties.

Council’s operational land was valued by APV Valuers and Asset Management Pty Ltd, a registered valuer

Community land: Land under parks, recreation reserves, public halls etc.

Valuation technique – “Market approach”
Inputs used (Level 3) – Land area, rate per square metre, zoning, geographical location, sales of comparable land

Council's operational land has been valued at a market value, involving the inspection and analysis of sales evidence and comparisons with the subject property with adjustment for differences between key attributes of the properties.

Council's community land was valued using the unimproved land value provided by the NSW Valuer General in accordance with Office of Local Government guidance for infrastructure assets, as well as input from APV Valuers and Asset Management Pty Ltd.

Land under roads: Land under roads acquired since 1 July 2008

Valuation technique – “Market approach”

Inputs used (Level 3) – Land area, rate per square metre, zoning, geographical location, sales of comparable land.

Council's operational land has been valued at a market value, involving the inspection and analysis of sales evidence and comparisons with the subject property with adjustment for differences between key attributes of the properties. As the Council's land under roads assets have no feasible alternate use, significant adjustments to the rate per square meter have been applied to the unobservable inputs and are based on a rate per square metre.

Council's Land under roads was valued by APV Valuers and Asset Management Pty Ltd, a registered valuer.

Land Improvements - depreciable: Car parks, netball and tennis courts, fences etc.

Valuation technique – “Cost approach”

Inputs used (Level 3) –, dimensions, specifications. (Level 3) – Unit rates, Condition, Remaining life, Residual value

These assets were valued at depreciated replacement cost. Available market data for recent projects and published cost guides are used to determine the estimated replacement cost of the asset, including preliminaries. A condition assessment is then applied based on factors such as the age of the asset, overall condition and remaining life. In some cases, residual values are factored into the calculation, which is the value at the time the asset is considered to no longer be available.

Council's Land Improvements were valued at depreciated historical cost as a representation of fair value in accordance with Office of Local Government guidance for infrastructure assets.

Buildings (Non-specialised): Residences

Valuation technique – “Market approach”

Inputs used (Level 3) – Sales evidence

Council's non-specialised buildings have been valued at a market value, involving the inspection and analysis of sales evidence and comparisons with the subject building with adjustment for differences between key attributes of the properties. The land value is then subtracted from the market value of the property to measure the building asset fair value.

Council's Buildings (non-specialised) was valued by APV Valuers and Asset Management Pty Ltd, a registered valuer.

Buildings (Specialised): Community halls, toilet blocks, Council office, libraries, depot buildings, sheds etc.

Valuation technique – “Cost approach”

Inputs used (Level 3) – Unit rates, dimensions, specifications. (Level 3) – Condition, Remaining life, Residual value

These assets were valued at depreciated replacement cost. Available market data for recent projects and published cost guides are used to determine the estimated replacement cost of the asset, including preliminaries. A condition assessment is then applied based on factors such as the age of the asset, overall condition and remaining life. In some cases, residual values are factored into the calculation, which is the value at the time the asset is considered no longer to be available.

Council's Buildings (specialised) was valued by APV Valuers and Asset Management Pty Ltd, a registered valuer.

Roads, Bridges, Footpaths: Road surface, pavement, formation, road furniture, bridges, culverts.

Valuation technique – “Cost approach”

Inputs used (Level 3) – Unit rates, useful life, asset condition, specifications.

These assets were valued at depreciated replacement cost. Council's road infrastructure assets are segmented and componentised into the following categories:

- Seal
- Pavement
- Formation and earthworks
- Culverts
- Road furniture (signs, guideposts, guardrails)

Council has surveyed its entire road network to measure both length and width of pavement and seal.

Unit rates were based on Council's own cost data based on its average cost across its entire road network, benchmarked against rates provided in relevant construction cost guides. Unit rates are applied consistently across the road network regardless of topography, soil type and geographical location.

Condition assessments have been applied across the entire road network to establish remaining useful lives.

Bridges were valued on the basis of deck area, with composite deck being \$1,900 per square metre, and concrete \$2,200 per square metre.

Culverts were valued on their replacement cost from a relevant construction cost guide.

Council's roads, bridges and footpath assets were valued in-house by Mr Fred Exton – Director Technical Services.

Bulk earthworks: Levee banks.

Valuation technique – “Cost approach”

Inputs used (Level 3) – Unit rates, dimensions, condition

The unit rates were determined by current replacement cost.

Council's bulk earthworks were valued in-house by Mr Fred Exton – Director Technical Services.

Stormwater drainage: Kerb and gutter, drainage network, pumps and pump well, retention basins etc.

Valuation technique – “Cost approach”

Inputs used (Level 3) – Unit rates, useful life, asset condition, dimensions and specification

Council has surveyed its entire stormwater drainage network to measure both length and width of pipes and location and depth of pits.

Unit rates were based on Council’s own cost data based on its average cost across its entire stormwater drainage network, benchmarked against rates provided in relevant construction cost guides. Values for pumps are based on depreciated replacement cost.

Condition assessments have been applied across the entire drainage network to establish remaining useful lives.

Council’s stormwater drainage assets were valued in-house by Mr Fred Exton – Director Technical Services.

Water Supply Network: Treatment plants, mains, reservoirs etc.

Valuation technique – “Cost approach”

Inputs used (Level 3) – Unit rates, useful life, asset condition, dimensions and specification

The Council has surveyed its entire sewerage network to measure both length and width of pipes and their location.

Unit rates are based on the *NSW References Rates Manual: Valuation of Water Supply, Sewerage and Stormwater Assets*, including annual indexation.

Condition assessments were applied to individual assets based on inspection programs, including the use of cameras. Where inspections have not been, or are unable to be, made the life of the asset has been used to estimate condition.

Council’s water network assets were valued in-house by Mr Fred Exton – Director Technical Services

Sewerage Network: Sewer pipes, pump stations, treatment plants etc.

Valuation technique – “Cost approach”

Inputs used (Level 3) – Unit rates, useful life, asset condition, dimensions and specification

The Council has surveyed its entire sewerage network to measure both length and width of pipes and location and depth of pits.

Unit rates are based on the *NSW References Rates Manual: Valuation of Water Supply, Sewerage and Stormwater Assets*, including annual indexation.

Condition assessments were applied to individual assets based on inspection programs, including the use of cameras. Where inspections have not been, or are unable to be, made the life of the asset has been used to estimate condition.

Council’s sewerage network assets were valued in-house by Mr Fred Exton – Director Technical Services

Other Assets

Heritage collections:

Valuation technique – “Cost approach”

Inputs used (Level 3) – Fair value is approximated by depreciated historical cost

Library books: Books and other collection items.

Valuation technique – “Cost approach”

Inputs used (Level 3) – Fair value is approximated by depreciated historical cost

Library books are valued as bulk annual purchases and depreciated using a standard useful life.

Other Assets:

Valuation technique – “Cost approach”

Inputs used (Level 3) – Fair value is approximated by depreciated historical cost

Councils other assets were valued at depreciated historical cost as a representation of fair value in accordance with Office of Local Government guidance for infrastructure assets.

Tip & Quarry Assets:

Valuation technique – “Cost approach”

Inputs used (Level 3) – Fair value is approximated by depreciated historical cost

Councils tip and quarry assets were valued at depreciated historical cost, and remediation costs are estimated in House by Mr Fred Exton, Director of Technical Services, and are factored to account for inflation.

Open Space Assets:

Valuation technique – “Cost approach”

Inputs used (Level 3) – Fair value is approximated by depreciated historical cost

Councils tip and quarry assets were valued at depreciated historical cost as a representation of fair value in accordance with Office of Local Government guidance for infrastructure assets.

Non Current Assets classified as "Held for Sale"

Assets previously classified as “Held for Sale” are actively being marketed however as they may not sell within 12 months, or indeed for some considerable time they have been transferred to Inventory assets along with all other land being marketed.

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 19. Fair value measurement (continued)

\$ '000

(4). Fair value measurements using significant unobservable inputs (level 3)**a. The following tables present the changes in level 3 fair value asset classes.**

	Operational land	Community land	Depreciable land impro- vements	Land under roads	Total
Opening balance – 1/7/16	6,869	320	498	21	7,708
Purchases (GBV)	–	–	27	9	36
Depreciation and impairment	–	–	(25)	–	(25)
Closing balance – 30/6/17	6,869	320	500	30	7,719
Transfers from/(to) another asset class	(120)	–	28	142	50
Purchases (GBV)	125	–	–	–	125
Disposals (WDV)	(111)	–	–	–	(111)
Depreciation and impairment	–	–	(30)	–	(30)
Revaluation	2,536	(50)	74	62	2,622
Closing balance – 30/6/18	9,299	270	572	234	10,375
	Building non specialised	Buildings specialised	Plant and equipment	Office equipment	Total
Opening balance – 1/7/16	528	18,071	2,423	171	21,193
Purchases (GBV)	–	36	970	5	1,011
Disposals (WDV)	–	–	(225)	–	(225)
Depreciation and impairment	(15)	(667)	(705)	(46)	(1,433)
Closing balance – 30/6/17	513	17,440	2,463	130	20,546
Purchases (GBV)	–	316	1,588	40	1,944
Disposals (WDV)	–	–	(123)	–	(123)
Depreciation and impairment	(10)	(575)	(767)	(45)	(1,397)
Revaluation	134	13,131	–	–	13,265
Closing balance – 30/6/18	637	30,312	3,161	125	34,235
	Roads	Bridges	Footpaths	Bulk Earth	Total
Opening balance – 1/7/16	108,777	3,728	3,095	2,976	118,576
Purchases (GBV)	5,227	–	186	–	5,413
Disposals (WDV)	(180)	–	–	–	(180)
Depreciation and impairment	(2,451)	(107)	(67)	–	(2,625)
FV gains – other comprehensive income	(18)	–	(2)	–	(20)
Closing balance – 30/6/17	111,355	3,621	3,212	2,976	121,164
Transfers from/(to) another asset class	(166)	–	166	–	–
Purchases (GBV)	5,633	4	15	283	5,935
Disposals (WDV)	(7)	–	–	–	(7)
Depreciation and impairment	(2,551)	(107)	(68)	–	(2,726)
Revaluation	(1,354)	(2)	14	–	(1,342)
Closing balance – 30/6/18	112,910	3,516	3,339	3,259	123,024

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 19. Fair value measurement (continued)

\$ '000

(4). Fair value measurements using significant unobservable inputs (level 3) (continued)

a. The following tables present the changes in level 3 fair value asset classes. (continued)

	Stormwater drainage	Water supply network	Sewerage network	Swimming pools	Total
Opening balance – 1/7/16	16,265	25,602	14,829	1,675	58,371
Purchases (GBV)	1,365	86	511	–	1,962
Disposals (WDV)	(7)	–	(2)	–	(9)
Depreciation and impairment	(232)	(645)	(656)	(61)	(1,594)
FV gains – other comprehensive income	610	2,734	2,653	–	5,997
Closing balance – 30/6/17	18,001	27,777	17,335	1,614	64,727
Transfers from/(to) another asset class	(50)	–	–	–	(50)
Purchases (GBV)	347	10	293	51	701
Depreciation and impairment	(235)	(615)	(548)	(61)	(1,459)
Revaluation	(831)	(962)	1,965	–	172
Closing balance – 30/6/18	17,232	26,210	19,045	1,604	64,091

	Heritage collection	Library books	Other assets	Tip and quarry assets	Total
Opening balance – 1/7/16	70	196	6,286	169	6,721
Purchases (GBV)	–	34	47	–	81
Depreciation and impairment	(1)	(20)	(166)	(9)	(196)
FV gains – other comprehensive income	–	–	–	51	51
Closing balance – 30/6/17	69	210	6,167	211	6,657
Purchases (GBV)	–	26	739	–	765
Disposals (WDV)	–	–	–	(3)	(3)
Depreciation and impairment	(1)	(39)	(199)	(10)	(249)
Revaluation	–	–	–	78	78
Closing balance – 30/6/18	68	197	6,707	276	7,248

(4). Fair value measurements using significant unobservable inputs (level 3)

b. Significant unobservable valuation inputs used (for level 3 asset classes) and their relationship to fair value.

The following table summarises the quantitative information relating to the significant unobservable inputs used in deriving the various level 3 asset class fair values.

Class	Fair Value (30/6/18) \$'000	Valuation Techniques	Unobservable Inputs	Range of Inputs (incl probable)	Relationship of unobservable inputs to Fair Value
Plant & Equipment		Cost Approach	<ul style="list-style-type: none"> Gross Replacement Cost Remaining Useful Life 	<p>Various</p> <p>1-10 years</p>	Any changes in the gross replacement value or pattern of consumption will have an impact on fair value
Office Equipment		Cost Approach	<ul style="list-style-type: none"> Gross Replacement Cost Remaining Useful Life 	<p>Various</p> <p>3-25 years</p>	Any changes in the gross replacement value or pattern of consumption will have an impact on fair value
Operational Land		Market Approach	<ul style="list-style-type: none"> Price per square metre, Land area, zoning, geographical location, sales of comparable land 	\$1,000-\$70,000 per hectare or \$1- \$180 per sq metre	Changes in land zoning restrictions can have significant impacts on land values per sq metre. Changes in comparable land sales and availability of land can also have significant impact
Community Land		Market Approach	<ul style="list-style-type: none"> Price per square metre, Land area, zoning, geographical location, sales of comparable land 	\$1,000-\$70,000 per hectare or \$1- \$180 per sq metre	Any change in the average unimproved capital value will increase / decrease fair value

Class	Fair Value (30/6/18) \$'000	Valuation Techniques	Unobservable Inputs	Range of Inputs (incl probable)	Relationship of unobservable inputs to Fair Value
Land under Roads (post 30/06/08)		Market Approach	<ul style="list-style-type: none"> • Price per square metre, Land area, zoning, geographical location, sales of comparable land • Alternate Uses 	\$1-\$100 per sq metre	Changes in land zoning restrictions can have significant impacts on land values per sq metre. Changes in comparable land sales and availability of land can also have significant impact
Land Improvements - Depreciable		Cost Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life 	\$1-\$1000 per sq metre Very Poor to Excellent 10-40 yrs	Any change in the component pricing and asset condition will have an impact on fair value
Buildings – Non Specialised		Cost Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life 	\$1-\$100,000 Very Poor to Excellent 5-50 years	Any change in the component pricing and asset condition will have an impact on fair value
Buildings - Specialised		Cost Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life 	\$1-\$5,000 Very Poor to Excellent 5-50 years	Any change in the component pricing and asset condition will have an impact on fair value

Class	Fair Value (30/6/18) \$'000	Valuation Techniques	Unobservable Inputs	Range of Inputs (incl probable)	Relationship of unobservable inputs to Fair Value
Roads		Cost Approach	<ul style="list-style-type: none"> Unit Rates Asset Condition Useful Life 	\$3 to \$20 per sq metre (roads) \$120 (kerb & gutter) \$120 -\$400 per lineal meter (culverts) Very Poor to Excellent 20-100 years (roads) 80-150 years (kerb & gutter) 50 years (Culverts)	Any change in the component pricing and asset condition will have an impact on fair value
Bridges		Cost Approach	<ul style="list-style-type: none"> Unit Rates Asset Condition Useful Life 	\$1,900 composite \$2,200 concrete Excellent to Poor 80 years	Any change in the component pricing and asset condition will have an impact on fair value
Footpaths		Cost Approach	<ul style="list-style-type: none"> Unit Rates Asset Condition Useful Life 	\$8-\$120 per lineal metre Excellent to Poor 60 years	Any change in the component pricing and asset condition will have an impact on fair value
Bulk Earthworks		Cost Approach	<ul style="list-style-type: none"> Unit Rates Asset Condition Useful Life 	\$1-\$2,500 per sq metre Excellent to Poor 60-100 years	Any change in the component pricing and asset condition will have an impact on fair value

Class	Fair Value (30/6/18) \$'000	Valuation Techniques	Unobservable Inputs	Range of Inputs (incl probable)	Relationship of unobservable inputs to Fair Value
Stormwater Drainage		Cost Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life 	\$50-\$1,500 per sq metre Excellent to Poor 50 years	Any change in the component pricing and asset condition will have an impact on fair value
Water Supply Network		Cost Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life 	Various Excellent to Poor 50-100 years	Any change in the component pricing and asset condition will have an impact on fair value
Sewer Network		Cost Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life 	Various Excellent to Poor 50-100 years	Any change in the component pricing and asset condition will have an impact on fair value
Swimming Pools		Cost Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life 	Various Excellent to Poor 20-50years	Any change in the component pricing and asset condition will have an impact on fair value
Heritage Collections		Cost Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life 	Various Excellent to Poor 80-100 years	Any change in the component pricing and asset condition will have an impact on fair value
Library Books		Cost Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life 	Various Excellent to Poor 2-10 years	Any change in the component pricing and asset condition will have an impact on fair value

Class	Fair Value (30/6/18) \$'000	Valuation Techniques	Unobservable Inputs	Range of Inputs (incl probable)	Relationship of unobservable inputs to Fair Value
Other Assets		Cost Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life 	Various Excellent to Poor 2-50 years	Any change in the component pricing and asset condition will have an impact on fair value
Tip & Quarry Assets		Cost Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life 	Various Excellent to Poor 50-60 years	Any change in the component pricing and asset condition will have an impact on fair value

(5). Highest and best use

All of Council's non-financial assets are considered to being utilised for their highest and best use.

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 20. Related party transactions

\$ '000

a. Key management personnel

Key management personnel (KMP) of the Council are those persons having the authority and responsibility for planning, directing and controlling the activities of the council, directly or indirectly.

The aggregate amount of KMP compensation included in the Income Statement is:

Compensation:	2018	2017
Short-term benefits	984	937
Post-employment benefits	146	137
Total	1,130	1,074

b. Other transactions with KMP and their related parties

Council has determined that transactions at arm's length between KMP and Council as part of Council delivering a public service objective (e.g. access to library or Council swimming pool by KMP) will not be disclosed.

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 21. Statement of developer contributions

\$ '000

Under the *Environmental Planning and Assessment Act 1979*, Council has significant obligations to provide Section 7.11 (contributions towards provision or improvement of amenities or services) infrastructure in new release areas.

It is possible that the funds contributed may be less than the cost of this infrastructure, requiring Council to borrow or use general revenue to fund the difference.

SUMMARY OF CONTRIBUTIONS AND LEVIES

PURPOSE	Opening balance	Contributions received during the year		Interest earned in year	Expenditure during year	Internal borrowing (to)/from	Held as restricted asset	Cumulative internal borrowings due/(payable)
		Cash	Non-cash					
Community facilities	–	18	–	–	(18)	–	–	–
S7.11 contributions – under a plan	–	18	–	–	(18)	–	–	–
Total S7.11 and S7.12 revenue under plans	–	18	–	–	(18)	–	–	–
S7.11 not under plans	74	21	–	–	–	–	95	–
S64 contributions	99	61	–	–	–	–	160	–
Total contributions	173	100	–	–	(18)	–	255	–

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 21. Statement of developer contributions (continued)

\$ '000

S7.11 CONTRIBUTIONS – NOT UNDER A PLAN

PURPOSE	Opening balance	Contributions received during the year		Interest earned in year	Expenditure during year	Internal borrowing (to)/from	Held as restricted asset	Cumulative internal borrowings due/(payable)
		Cash	Non-cash					
Drainage	2	15	–	–	–	–	17	–
Parking	3	4	–	–	–	–	7	–
Open space	69	2	–	–	–	–	71	–
Total	74	21	–	–	–	–	95	–

S64 contributions

PURPOSE	Opening balance	Contributions received during the year		Interest earned in year	Expenditure during year	Internal borrowing (to)/from	Held as restricted asset	Cumulative internal borrowings due/(payable)
		Cash	Non-cash					
Water	93	58	–	–	–	–	151	–
Sewer	6	3	–	–	–	–	9	–
Total	99	61	–	–	–	–	160	–

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 22. Financial result and financial position by fund

Income Statement by fund			
\$ '000	2018	2018	2018
Continuing operations	Water	Sewer	General¹
Income from continuing operations			
Rates and annual charges	1,957	1,932	5,844
User charges and fees	1,151	61	2,540
Interest and investment revenue	187	188	386
Other revenues	298	45	277
Grants and contributions provided for operating purposes	–	–	7,680
Grants and contributions provided for capital purposes	58	332	1,370
Other income			
Net gains from disposal of assets	–	–	478
Total income from continuing operations	3,651	2,558	18,575
Expenses from continuing operations			
Employee benefits and on-costs	389	297	7,055
Borrowing costs	–	–	59
Materials and contracts	1,392	1,049	208
Depreciation and amortisation	642	590	4,629
Other expenses	401	165	1,557
Total expenses from continuing operations	2,824	2,101	13,508
Operating result from continuing operations	827	457	5,067
Net operating result attributable to each council fund	827	457	5,067
Net operating result for the year before grants and contributions provided for capital purposes	769	125	3,697

¹ General fund refers to all Council's activities other than Water and Sewer.

NB. All amounts disclosed above are gross – that is, they include internal charges and recoveries made between the funds.

Berrigan Shire Council

Notes to the Financial Statements

as at 30 June 2018

Note 22. Financial result and financial position by fund (continued)

Statement of Financial Position by fund			
\$ '000	2018	2018	2018
ASSETS	Water	Sewer	General¹
Current assets			
Cash and cash equivalents	2,462	1,913	1,592
Investments	6,000	4,000	16,000
Receivables	247	179	2,407
Inventories	68	3	216
Other	–	–	65
Total current assets	8,777	6,095	20,280
Non-current assets			
Inventories	–	–	185
Infrastructure, property, plant and equipment	27,481	20,614	192,061
Total non-current assets	27,481	20,614	192,246
TOTAL ASSETS	36,258	26,709	212,526
LIABILITIES			
Current liabilities			
Payables	15	–	1,103
Income received in advance	–	–	211
Borrowings	–	–	155
Provisions	–	–	2,342
Total current liabilities	15	–	3,811
Non-current liabilities			
Borrowings	–	–	995
Provisions	–	–	371
Total non-current liabilities	–	–	1,366
TOTAL LIABILITIES	15	–	5,177
Net assets	36,243	26,709	207,349
EQUITY			
Accumulated surplus	23,399	10,914	79,995
Revaluation reserves	12,844	15,795	127,354
Total equity	36,243	26,709	207,349

¹ General Fund refers to all Council's activities other than Water and Sewer.

NB. All amounts disclosed above are gross – that is, they include internal receivables and payables between the funds.

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 23(a). Statement of performance measures – consolidated results

\$ '000	Amounts 2018	Indicator 2018	Prior periods		Benchmark
			2017	2016	
Local government industry indicators – consolidated					
1. Operating performance ratio					
Total continuing operating revenue ⁽¹⁾ excluding capital grants and contributions less operating expenses	<u>4,113</u>	18.24%	22.54%	14.68%	> 0.00%
Total continuing operating revenue ⁽¹⁾ excluding capital grants and contributions	<u>22,546</u>				
2. Own source operating revenue ratio					
Total continuing operating revenue ⁽¹⁾ excluding all grants and contributions	<u>14,866</u>	61.16%	53.93%	55.34%	> 60.00%
Total continuing operating revenue ⁽¹⁾	<u>24,306</u>				
3. Unrestricted current ratio					
Current assets less all external restrictions ⁽²⁾	<u>15,408</u>	7.24x	8.08x	7.05x	> 1.5x
Current liabilities less specific purpose liabilities ^(3, 4)	<u>2,129</u>				
4. Debt service cover ratio					
Operating result ⁽¹⁾ before capital excluding interest and depreciation/impairment/amortisation	<u>10,033</u>	48.70x	34.86x	25.63x	> 2x
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)	<u>206</u>				
5. Rates, annual charges, interest and extra charges outstanding percentage					
Rates, annual and extra charges outstanding	<u>335</u>	3.30%	3.72%	3.53%	< 10% regional & rural
Rates, annual and extra charges collectible	<u>10,152</u>				
6. Cash expense cover ratio					
Current year's cash and cash equivalents plus all term deposits	<u>31,967</u>	27.97 mths	24.0 mths	20.0 mths	> 3 mths
Monthly payments from cash flow of operating and financing activities	<u>1,143</u>				

Notes

⁽¹⁾ Excludes fair value adjustments and reversal of revaluation decrements, net gain/(loss) on sale of assets and the net share of interests in joint ventures and associates.

⁽²⁾ Refer Notes 6-8 inclusive.

Also excludes any real estate and land for resale not expected to be sold in the next 12 months.

⁽³⁾ Refer to Notes 10 and 11.

⁽⁴⁾ Refer to Note 11(a) – excludes all payables and provisions not expected to be paid in the next 12 months (incl. ELE).

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 23(b). Statement of performance measures – by fund

\$ '000	General indicators ⁵		Water indicators		Sewer indicators		Benchmark
	2018	2017	2018	2017	2018	2017	
Local government industry indicators – by fund							
1. Operating performance ratio							
Total continuing operating revenue ⁽¹⁾ excluding capital grants and contributions less operating expenses	19.33%	25.95%	21.40%	16.82%	4.99%	1.43%	> 0.00%
Total continuing operating revenue ⁽¹⁾ excluding capital grants and contributions							
2. Own source operating revenue ratio							
Total continuing operating revenue ⁽¹⁾ excluding capital grants and contributions	50.49%	42.45%	97.15%	95.89%	85.26%	97.62%	> 60.00%
Total continuing operating revenue ⁽¹⁾							
3. Unrestricted current ratio							
Current assets less all external restrictions ⁽²⁾	7.24x	8.08x	585.13x	No liabilities	No liabilities	No liabilities	> 1.5x
Current liabilities less specific purpose liabilities ^(3,4)							

Notes

(1) - (4) Refer to Notes at Note 23a above.

(5) General fund refers to all of Council's activities except for its water and sewer activities which are listed separately.

Berrigan Shire Council

Notes to the Financial Statements

for the year ended 30 June 2018

Note 23(b). Statement of performance measures – by fund (continued)

\$ '000	General indicators ⁵		Water indicators		Sewer indicators		Benchmark
	2018	2017	2018	2017	2018	2017	
Local government industry indicators – by fund (continued)							
4. Debt service cover ratio							
Operating result ⁽¹⁾ before capital excluding interest and depreciation/impairment/amortisation	38.45x	29.24x	0.00x	401.40x	0.00x	0.00x	> 2x
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)							
5. Rates, annual charges, interest and extra charges outstanding percentage							
Rates, annual and extra charges outstanding	0.19%	4.12%	11.91%	2.02%	4.66%	4.10%	< 10% regional & rural
Rates, annual and extra charges collectible							
6. Cash expense cover ratio							
Current year's cash and cash equivalents plus all term deposits	33.09	27.67	13.54	8.86	15.05	17.48	> 3 months
Monthly payments from cash flow of operating and financing activities	months	months	months	months	months	months	

Notes

(1) Refer to Notes at Note 23a above.

(5) General fund refers to all of Council's activities except for its water and sewer activities which are listed separately.

INDEPENDENT AUDITOR'S REPORT
Report on the general purpose financial report
Berrigan Shire Council

To the Councillors of the Berrigan Shire Council

Opinion

I have audited the accompanying financial report of Berrigan Shire Council (the Council), which comprise the Income Statement and Statement of Comprehensive Income for the year ended 30 June 2018, the Statement of Financial Position as at 30 June 2018, the Statement of Changes in Equity and Statement of Cash Flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the Statement by Councillors and Management.

In my opinion,

- the Council's accounting records have been kept in accordance with the requirements of the *Local Government Act 1993*, Chapter 13, Part 3, Division 2 (the Division)
- the financial report:
 - has been presented, in all material respects, in accordance with the requirements of this Division
 - is consistent with the Council's accounting records
 - presents fairly, in all material respects, the financial position of the Council as at 30 June 2018, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards
- all information relevant to the conduct of the audit has been obtained
- no material deficiencies in the accounting records or financial report have come to light during the audit.

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Report' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Other Information

Other information comprises the information included in the Council's annual report for the year ended 30 June 2018, other than the financial report and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the special purpose financial statements and Special Schedules (the Schedules).

My opinion on the financial report does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the special purpose financial statements and Special Schedule 2 - Permissible income for general rates.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Financial Report

The Councillors are responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the *Local Government Act 1993*, and for such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting except where the Council will be dissolved or amalgamated by an Act of Parliament, or otherwise cease operations.

Auditor's Responsibilities for the Audit of the Financial Report

My objectives are to:

- obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial report.

A description of my responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar4.pdf. The description forms part of my auditor's report.

My opinion does *not* provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- on the Original Budget information included in the Income Statement, Statement of Cash Flows, and Note 18 Material budget variations
- on the Special Schedules. A separate opinion has been provided on Special Schedule 2 - Permissible income for general rates
- about the security and controls over the electronic publication of the audited financial report on any website where it may be presented
- about any other information which may have been hyperlinked to/from the financial report.



Lawrissa Chan
Director

17 October 2018
SYDNEY

Cr Matthew Hannan
Mayor
Berrigan Shire Council
56 Chanter Street
Berrigan NSW 2712

Contact: Lawrissa Chan
Phone no: (02) 9275 7255
Our ref: D1824586/1692

18 October 2018

Dear Cr Hannan

Report on the Conduct of the Audit
for the year ended 30 June 2018
Berrigan Shire Council





I have audited the general purpose financial statements of the Berrigan Shire Council (the Council) for the year ended 30 June 2018 as required by section 415 of the *Local Government Act 1993* (the Act).

I expressed an unmodified opinion on the Council's general purpose financial statements.

This Report on the Conduct of the Audit (the Report) for the Council for the year ended 30 June 2018 is issued in accordance with section 417 of the Act. This Report should be read in conjunction with my audit opinion on the general purpose financial statements issued under section 417(2) of the Act.

INCOME STATEMENT

Operating result

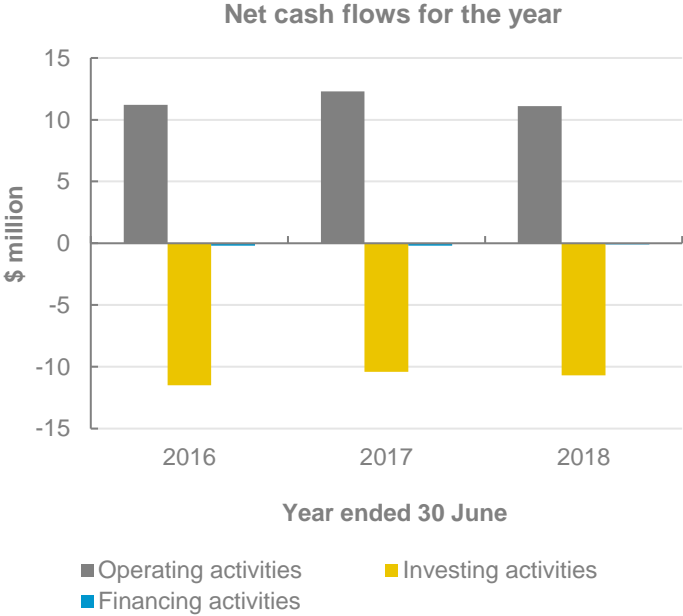
	2018	2017	Variance
	\$m	\$m	%
Rates and annual charges revenue	9,733	9,462	 2.8
Grants and contributions revenue	9,440	11,909	 20.7
Operating result for the year	6,351	7,430	 14.5
Net operating result before capital amounts	4,591	5,465	 16.0

The following comments are made in respect of Council’s operating result for the year:

- Rates and annual charges revenue was \$9.7 million (\$9.4 million for the year ended 30 June 2017). The movement is mainly attributed to the approved rate pegging increase of 1.5% granted by the Minister for Local Government and the rise in the total number of rateable properties.
- Grants and contributions revenue was \$9.4 million (\$11.9 million for the year ended 30 June 2017). The movement of \$2.5 million is mainly due to the decrease in financial assistance grants of \$2.0 million compared with the prior year.
- Operating result for the year was \$6.4 million (\$7.4 million for the year ended 30 June 2017). The movement of \$1.0 million is mainly due to reduction in financial assistance grants. The Council budgeted for a surplus of \$3.4 million.
- Net operating result before capital amounts was \$4.6 million (\$5.5 million for the year ended 30 June 2017). The movement is mainly due to the reduction in financial assistance grants. The Council budgeted for a surplus of \$871,000.

STATEMENT OF CASH FLOWS

- The level of cash flows for Council has remained steady over the past three years.
- Net cash providing by operating activities reduced by \$1.2 million. This is mainly due to the reduction in grants and contributions from lower Financial Assistance Grants received.
- Net cash used in investing activities has increased by \$0.27 million due to an increase in purchases of infrastructure, property, plant and equipment
- Net cash used in financing activities has decreased by \$0.1 million due to lower repayments of borrowings and advances. The Council has a low level of financing activities as borrowings are very low



FINANCIAL POSITION

Cash and Investments

Cash and Investments	2018	2017	Commentary
	\$m	\$m	
External restrictions	19,247	17,263	<ul style="list-style-type: none">Externally restricted cash and investments are restricted in their use by externally imposed requirements. The increase in externally restricted cash of \$2.0 million is mainly attributable to domestic waste management of \$1.6 million and water supplies of \$0.9 million.
Internal restrictions	4,627	4,367	
Unrestricted	8,093	7,100	
Cash and investments	31,967	28,730	<ul style="list-style-type: none">Internally restricted cash and investments have been restricted in their use by resolution or policy of Council to reflect identified programs of works and any forward plans identified by Council. Internally restricted cash remains steady. The slight increase is due to the capital works reserve.Unrestricted cash and investments was \$8.1 million, which is available to provide liquidity for day-to-day operations of the Council. There was a slight increase in the unrestricted cash balance due to the early receipt of the 2018-19 Financial Assistance Grants.

Debt

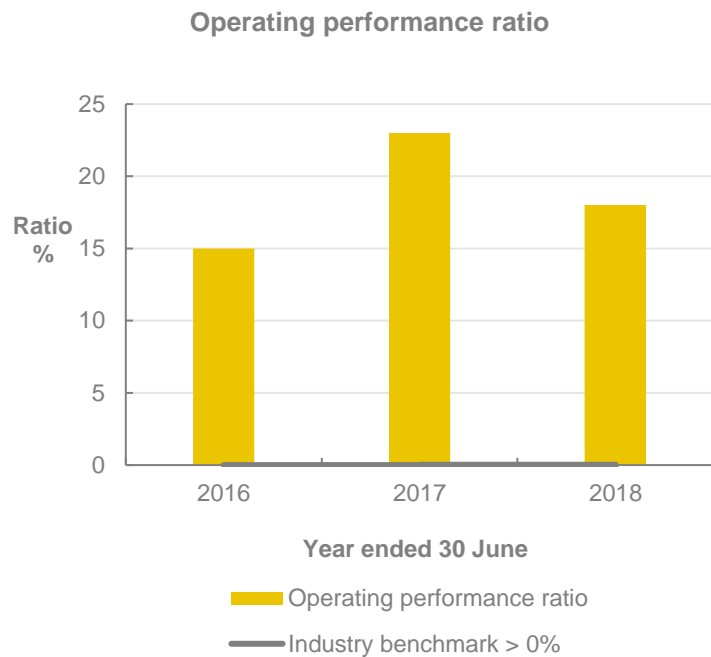
- Council has \$1.2 million of borrowings as at 30 June 2018 (2017: \$1.3 million). Berrigan Shire has one loan, obtained under the Local Infrastructure Renewal Scheme that is used to fund major stormwater drainage upgrades.
- Council does not have bank overdraft facilities.

PERFORMANCE RATIOS

The definition of each ratio analysed below (except for the 'building and infrastructure renewals ratio') is included in Note 23 of the Council's audited general purpose financial statements. The 'building and infrastructure renewals ratio' is defined in Council's Special Schedule 7 which has not been audited.

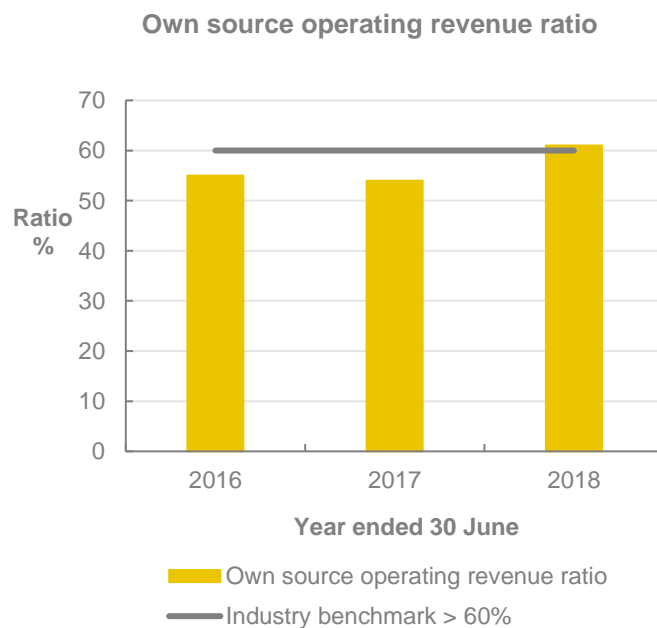
Operating performance ratio

- The 'operating performance ratio' measures how well council contained operating expenditure within operating revenue (excluding capital grants and contributions, fair value adjustments, and reversal of revaluation decrements). The benchmark set by the Office of Local Government (OLG) is greater than zero per cent.
- Councils' operating performance ratio of 18% is above the industry benchmark of greater than 0%. This indicates the Council can contain operating expenditure within operating revenue.
- The operating performance ratio decreased to 18% (2017: 23%) mainly due to the reduction in grants and contributions provided for operating purposes.



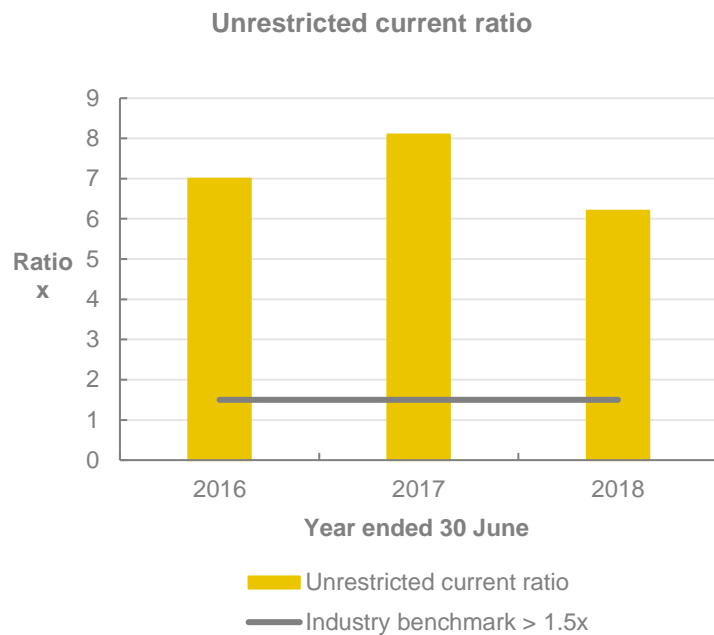
Own source operating revenue ratio

- The 'own source operating revenue ratio' measures council's fiscal flexibility and the degree to which it relies on external funding sources such as operating grants and contributions. The benchmark set by OLG is greater than 60 per cent.
- The Council's own source operating revenue ratio of 61% is below the industry benchmark of 60%.
- The Council's own source operating revenue ratio of 61% (2017: 54%) increased as the council received less funding from financial assistance grants. The ratio improved as the council is less reliant on external funding sources, such as grants and contributions.



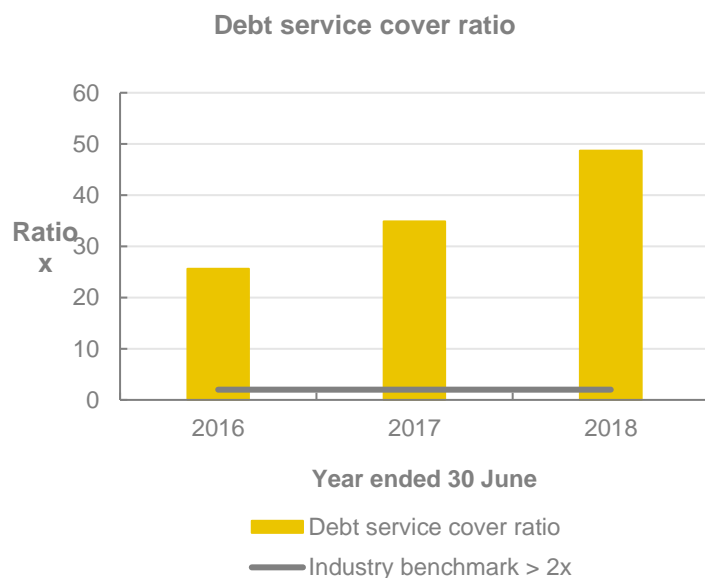
Unrestricted current ratio

- The 'unrestricted current ratio' is specific to local government and represents council's ability to meet its short-term obligations as they fall due. The ratio excludes current assets and liabilities subject to external restrictions. The benchmark set by OLG is greater than 1.5 times.
- The Council's liquidity ratio of 6.2 times is greater than the industry benchmark minimum of greater than 1.5 times. This indicates that Council has sufficient liquidity to meet its current liabilities as and when they fall due.
- The Council's unrestricted current ratio of 6.2 times (2017: 8.1 times) decreased due to current liabilities, which have increased.



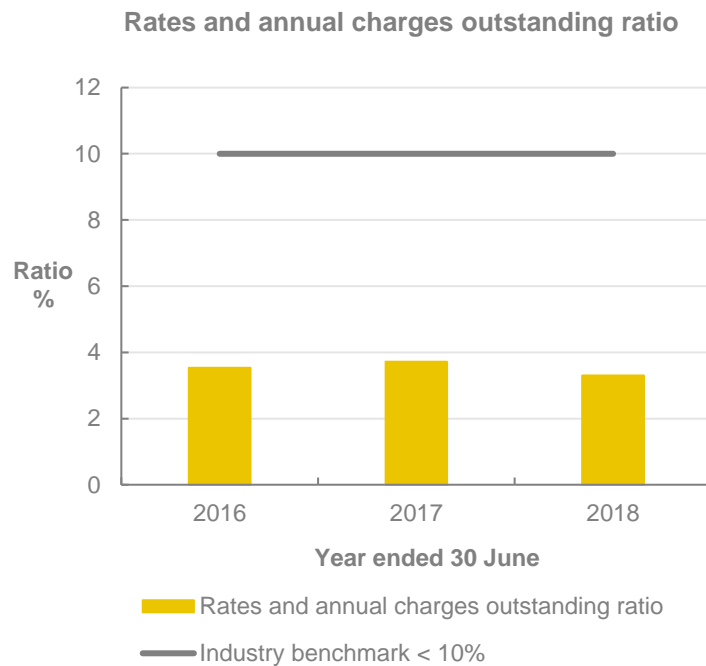
Debt service cover ratio

- The 'debt service cover ratio' measures the operating cash to service debt including interest, principal and lease payments. The benchmark set by OLG is greater than two times.
- The Council's debt service cover ratio of 48.7 times is greater than the industry benchmark of greater than 2 times. The ratio indicates that Council has adequate operating cash to fund its debt obligations.
- The Council's debt service cover ratio of 48.7 times (2017: 34.9 times) increased as the principal repayments and borrowing costs have reduced.



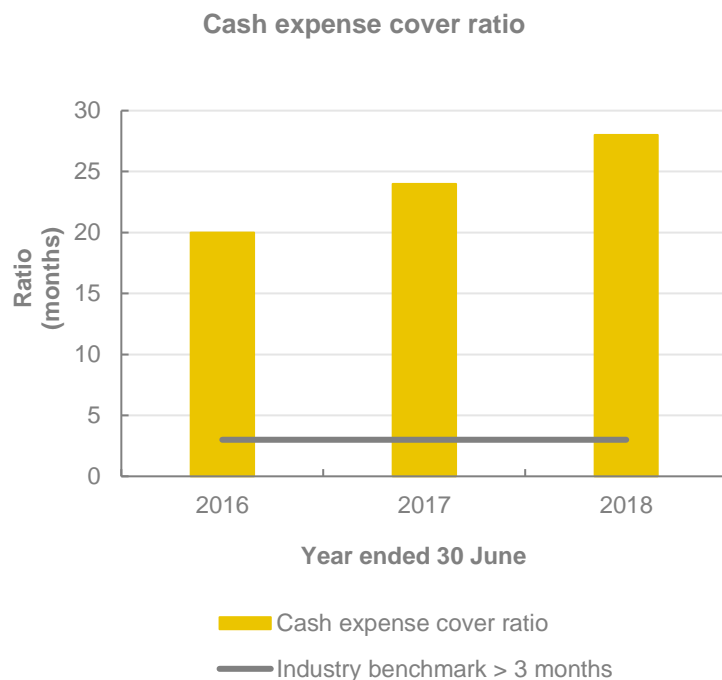
Rates and annual charges outstanding ratio

- The 'rates and annual charges outstanding ratio' assesses the impact of uncollected rates and annual charges on council's liquidity and the adequacy of debt recovery efforts. The benchmark set by OLG is less than 10 per cent for rural councils.
- The Council's rates and annual charges outstanding ratio of 3.3% is within the industry benchmark of less than 10% for rural councils.
- Council's high collection rates have remained steady across the three years and have remained well below the best practice benchmark of 10%. This is indicative of Council having effective debt management and collection processes in place.



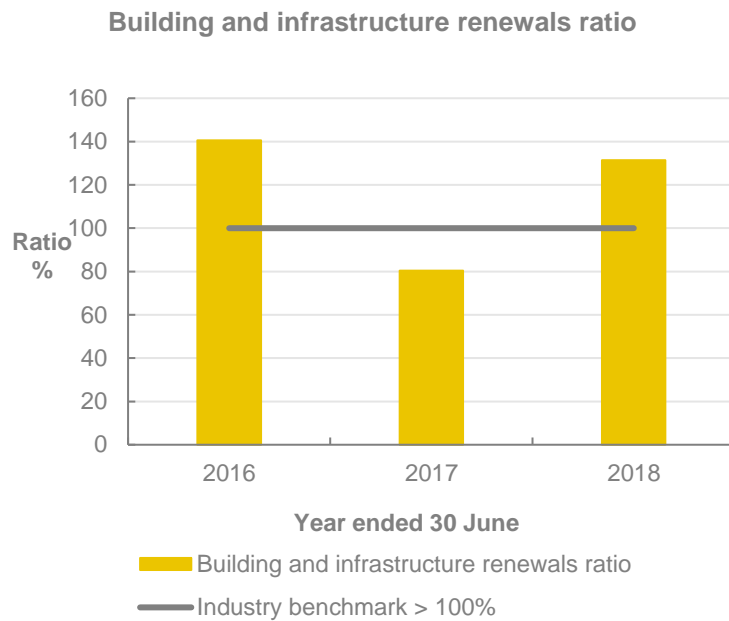
Cash expense cover ratio

- The cash expense cover ratio indicates the number of months the council can continue paying for its immediate expenses without additional cash inflow. The benchmark set by OLG is greater than three months.
- The Council's cash expense cover ratio was 28 months, which is above the industry benchmark of greater than 3 months. This indicates that Council had the capacity to cover 28 months of operating cash expenditure without additional cash inflows at 30 June 2018.
- The Council's cash expense cover ratio increased to 28 months (2017: 24 months) due to the increase in cash and cash equivalents and a reduction in payments from cash flows of operating and financing activities.



Building and infrastructure renewals ratio (unaudited)

- The 'building and infrastructure renewals ratio' assesses the rate at which these assets are being renewed against the rate at which they are depreciating. The benchmark set by OLG is greater than 100 per cent.
- This ratio is sourced from council's Special Schedule 7 which has not been audited.
- The Council's building and infrastructure renewals ratio of 131% is above the industry benchmark of greater than 100%.
- The Council's building and infrastructure renewals ratio increased to 131% (2017: 80%) as the expenditure on asset renewals increased by \$1.5 million.



OTHER MATTERS

New accounting standards implemented

AASB 2016-2 'Disclosure Initiative – Amendments to AASB 107'

Effective for annual reporting periods beginning on or after 1 January 2017

This Standard requires entities to provide disclosures that enable users of financial statements to evaluate changes (both cash flows and non-cash changes) in liabilities arising from financing activities.

Council's disclosure of the changes in their liabilities arising from financing activities is disclosed in Note 10(b).

Legislative compliance

My audit procedures did not identify any instances of non-compliance with legislative requirements or a material deficiency in the Council's accounting records or financial reports. The Council's:

- accounting records were maintained in a manner and form to allow the general purpose financial statements to be prepared and effectively audited
- staff provided all accounting records and information relevant to the audit.

Lawrissa Chan
Director, Financial Audit Services

cc: Mr Rowan Perkins, General Manager
Mr Tim Hurst, Chief Executive, Office of Local Government

Berrigan Shire Council

SPECIAL PURPOSE FINANCIAL STATEMENTS
for the year ended 30 June 2018

“Heart of the Southern Riverina”



Berrigan Shire Council

Special Purpose Financial Statements

for the year ended 30 June 2018

Contents	Page
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Statement of Financial Position – Water Supply Business Activity	5
Statement of Financial Position – Sewerage Business Activity	6
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Background

- (i) These Special Purpose Financial Statements have been prepared for the use by both Council and the Office of Local Government in fulfilling their requirements under National Competition Policy.
 - (ii) The principle of competitive neutrality is based on the concept of a ‘level playing field’ between persons/entities competing in a market place, particularly between private and public sector competitors.

Essentially, the principle is that government businesses, whether Commonwealth, state or local, should operate without net competitive advantages over other businesses as a result of their public ownership.
 - (iii) For Council, the principle of competitive neutrality and public reporting applies only to declared business activities.

These include **(a)** those activities classified by the Australian Bureau of Statistics as business activities being water supply, sewerage services, abattoirs, gas production and reticulation, and **(b)** those activities with a turnover of more than \$2 million that Council has formally declared as a business activity (defined as Category 1 activities).
 - (iv) In preparing these financial statements for Council’s self-classified Category 1 businesses and ABS-defined activities, councils must **(a)** adopt a corporatisation model and **(b)** apply full cost attribution including tax-equivalent regime payments and debt guarantee fees (where the business benefits from Council’s borrowing position by comparison with commercial rates).
-

Berrigan Shire Council

Special Purpose Financial Statements

for the year ended 30 June 2018

Statement by Councillors and Management

made pursuant to the Local Government Code of Accounting Practice and Financial Reporting

The attached Special Purpose Financial Statements have been prepared in accordance with:

- the NSW Government Policy Statement 'Application of National Competition Policy to Local Government',
- the Division of Local Government Guidelines 'Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality',
- the Local Government Code of Accounting Practice and Financial Reporting,
- the NSW Office of Water Best-Practice Management of Water and Sewerage Guidelines.

To the best of our knowledge and belief, these financial statements:

- present fairly the operating result and financial position for each of Council's declared business activities for the year, and
- accord with Council's accounting and other records.

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 17 October 2018.



Matthew Hannan
Mayor
17 October 2018



Denis Glanville
Councillor
17 October 2018



Rowan Perkins
General manager
17 October 2018



Carla von Brockhusen
Responsible accounting officer
17 October 2018

Berrigan Shire Council

Income Statement of Council's Water Supply Business Activity

for the year ended 30 June 2018

\$ '000	2018	2017
Income from continuing operations		
Access charges	1,957	1,880
User charges	1,087	954
Fees	64	56
Interest	187	174
Other income	298	224
Total income from continuing operations	3,593	3,288
Expenses from continuing operations		
Employee benefits and on-costs	389	359
Borrowing costs	–	3
Materials and contracts	1,392	1,363
Depreciation, amortisation and impairment	642	660
Water purchase charges	100	77
Other expenses	301	273
Total expenses from continuing operations	2,824	2,735
Surplus (deficit) from continuing operations before capital amounts	769	553
Grants and contributions provided for capital purposes	58	93
Surplus (deficit) from continuing operations after capital amounts	827	646
Surplus (deficit) from all operations before tax	827	646
Less: corporate taxation equivalent (30%) [based on result before capital]	(231)	(166)
SURPLUS (DEFICIT) AFTER TAX	596	480
Plus opening retained profits	22,572	21,860
Plus/less: other adjustments - prior year equity split	–	66
Plus adjustments for amounts unpaid:		
– Corporate taxation equivalent	231	166
Closing retained profits	23,399	22,572
Return on capital %	2.8%	2.0%
Subsidy from Council	–	122
Calculation of dividend payable:		
Surplus (deficit) after tax	596	480
Surplus for dividend calculation purposes	596	480
Potential dividend calculated from surplus	298	240

Berrigan Shire Council

Income Statement of Council's Sewerage Business Activity

for the year ended 30 June 2018

\$ '000	2018	2017
Income from continuing operations		
Access charges	1,932	1,853
User charges	22	10
Fees	39	43
Interest	188	149
Other income	45	44
Total income from continuing operations	2,226	2,099
Expenses from continuing operations		
Employee benefits and on-costs	297	303
Materials and contracts	1,049	928
Depreciation, amortisation and impairment	590	678
Loss on sale of assets	–	2
Calculated taxation equivalents	14	10
Other expenses	165	148
Total expenses from continuing operations	2,115	2,069
Surplus (deficit) from continuing operations before capital amounts	111	30
Grants and contributions provided for capital purposes	332	6
Surplus (deficit) from continuing operations after capital amounts	443	36
Surplus (deficit) from all operations before tax	443	36
Less: corporate taxation equivalent (30%) [based on result before capital]	(33)	(9)
SURPLUS (DEFICIT) AFTER TAX	410	27
Plus opening retained profits	10,471	10,319
Plus/less: other adjustments - prior year equity split	–	116
Plus adjustments for amounts unpaid:		
– Taxation equivalent payments	14	10
– Corporate taxation equivalent	33	9
Less:		
– Tax equivalent dividend paid	(14)	(10)
Closing retained profits	10,914	10,471
Return on capital %	0.5%	0.2%
Subsidy from Council	431	403
Calculation of dividend payable:		
Surplus (deficit) after tax	410	27
Less: capital grants and contributions (excluding developer contributions)	(329)	–
Surplus for dividend calculation purposes	81	27
Potential dividend calculated from surplus	40	14

Berrigan Shire Council

Statement of Financial Position – Council's Water Supply Business Activity
as at 30 June 2018

\$ '000	2018	2017
ASSETS		
Current assets		
Cash and cash equivalents	2,462	1,532
Investments	6,000	6,000
Receivables	247	281
Inventories	68	70
Total current assets	8,777	7,883
Non-current assets		
Infrastructure, property, plant and equipment	27,481	28,496
Total non-current assets	27,481	28,496
TOTAL ASSETS	36,258	36,379
LIABILITIES		
Current liabilities		
Payables	15	–
Total current liabilities	15	–
Non-current liabilities		
Nil		
TOTAL LIABILITIES	15	–
NET ASSETS	36,243	36,379
EQUITY		
Accumulated surplus	23,399	22,572
Revaluation reserves	12,844	13,807
Council equity interest	36,243	36,379
TOTAL EQUITY	36,243	36,379

Berrigan Shire Council

Statement of Financial Position – Council's Sewerage Business Activity
as at 30 June 2018

\$ '000	2018	2017
ASSETS		
Current assets		
Cash and cash equivalents	1,913	2,009
Investments	4,000	4,000
Receivables	179	78
Inventories	3	3
Total current Assets	6,095	6,090
Non-current assets		
Infrastructure, property, plant and equipment	20,614	18,212
Total non-current assets	20,614	18,212
TOTAL ASSETS	26,709	24,302
LIABILITIES		
Nil		
NET ASSETS	26,709	24,302
EQUITY		
Accumulated surplus	10,914	10,471
Revaluation reserves	15,795	13,831
Council equity interest	26,709	24,302
TOTAL EQUITY	26,709	24,302

Berrigan Shire Council

Special Purpose Financial Statements

for the year ended 30 June 2018

Contents of the notes accompanying the financial statements

Note	Details	Page
1	Summary of significant accounting policies	8
2	Water Supply Business Best-Practice Management disclosure requirements	12
3	Sewerage Business Best-Practice Management disclosure requirements	14

A statement summarising the supplemental accounting policies adopted in the preparation of the Special Purpose Financial Statements (SPFS) for National Competition Policy (NCP) reporting purposes follows.

These financial statements are SPFS prepared for use by Council and the Office of Local Government. For the purposes of these statements, the Council is a non-reporting not-for-profit entity.

The figures presented in these Special Purpose Financial Statements have been prepared in accordance with the recognition and measurement criteria of relevant Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board (AASB) and Australian Accounting Interpretations.

The disclosures in these Special Purpose Financial Statements have been prepared in accordance with the Local Government Act 1993 (NSW), the Local Government (General) Regulation, and the Local Government Code of Accounting Practice and Financial Reporting.

The statements are prepared on an accruals basis. They are based on historic costs and do not take into account changing money values or, except where specifically stated, current values of non-current assets. Certain taxes and other costs, appropriately described, have been imputed for the purposes of the National Competition Policy.

The Statement of Financial Position includes notional assets/liabilities receivable from/payable to Council's general fund. These balances reflect a notional intra-entity funding arrangement with the declared business activities.

National Competition Policy

Council has adopted the principle of 'competitive neutrality' in its business activities as part of the National Competition Policy which is being applied throughout Australia at all levels of government.

The framework for its application is set out in the June 1996 NSW government policy statement titled 'Application of National Competition Policy to Local Government'.

The Pricing and Costing for Council Businesses, A Guide to Competitive Neutrality issued by the Office of Local Government in July 1997 has also been adopted.

The pricing and costing guidelines outline the process for identifying and allocating costs to activities and provide a standard for disclosure requirements.

These disclosures are reflected in Council's pricing and/or financial reporting systems and include taxation equivalents, Council subsidies, return on investments (rate of return), and dividends paid.

Declared business activities

In accordance with *Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality*, Council has declared that the following are to be considered as business activities:

Category 1

(where gross operating turnover is over \$2 million)

None

Category 2

(where gross operating turnover is less than \$2 million)

a. Berrigan Shire Council Water Supply

Supply drinking quality water to the towns of Barooga, Berrigan, Finley and Tocumwal.

b. Berrigan Shire Council Sewerage Service

Supply of a reticulated sewerage service to the towns of Barooga, Berrigan, Finley and Tocumwal.

Monetary amounts

Amounts shown in the financial statements are in Australian currency and rounded to the nearest thousand dollars, except for Note 2 (Water Supply Best-Practice Management Disclosures) and Note 3 (Sewerage Best-Practice Management Disclosures).

As required by Crown Lands and Water (CLAW), the amounts shown in Note 2 and Note 3 are disclosed in whole dollars.

(i) Taxation-equivalent charges

Council is liable to pay various taxes and financial duties. Where this is the case, they are disclosed as a cost of operations just like all other costs.

However, where Council does not pay some taxes which are generally paid by private sector businesses, such as income tax, these equivalent tax payments have been applied to all Council-nominated business activities and are reflected in Special Purpose Financial Statements.

For the purposes of disclosing comparative information relevant to the private sector equivalent, the following taxation equivalents have been applied to all Council-nominated business activities (this does not include Council's non-business activities):

Notional rate applied (%)

Corporate income tax rate – 30%

Land tax – the first \$629,000 of combined land values attracts **0%**. For the combined land values in excess of \$629,001 up to \$3,846,000 the rate is **1.6% + \$100**. For the remaining combined land value that exceeds \$3,846,000 a premium marginal rate of **2.0%** applies.

Payroll tax – 5.45% on the value of taxable salaries and wages in excess of \$750,000.

In accordance with Crown Lands and Water (CLAW), a payment for the amount calculated as the annual tax equivalent charges (excluding income tax) must be paid from water supply and sewerage business activities.

The payment of taxation equivalent charges, referred to in the NSW Office of Water Guidelines to as a 'dividend for taxation equivalent', may be applied for any purpose allowed under the *Local Government Act, 1993*.

Achievement of substantial compliance to the NSW Office of Water Guidelines is not a prerequisite for the payment of the tax equivalent charges, however the payment must not exceed \$3 per assessment.

Income tax

An income tax equivalent has been applied on the profits of the business activities.

Whilst income tax is not a specific cost for the purpose of pricing a good or service, it needs to be taken into account in terms of assessing the rate of return required on capital invested.

Accordingly, the return on capital invested is set at a pre-tax level - gain/(loss) from ordinary activities before capital amounts, as would be applied by a private sector competitor. That is, it should include a provision equivalent to the corporate income tax rate, currently 30%.

Income tax is only applied where a gain/ (loss) from ordinary activities before capital amounts has been achieved.

Since the taxation equivalent is notional – that is, it is payable to Council as the 'owner' of business operations - it represents an internal payment and has no effect on the operations of the Council. Accordingly, there is no need for disclosure of internal charges in the SPFS.

The rate applied of 30% is the equivalent company tax rate prevalent at reporting date. No adjustments have been made for variations that have occurred during the year.

Local government rates and charges

A calculation of the equivalent rates and charges payable on all category 1 businesses has been applied to all land assets owned or exclusively used by the business activity.

Loan and debt guarantee fees

The debt guarantee fee is designed to ensure that council business activities face 'true' commercial borrowing costs in line with private sector competitors.

In order to calculate a debt guarantee fee, Council has determined what the differential borrowing rate would have been between the commercial rate and Council's borrowing rate for its business activities.

(ii) Subsidies

Government policy requires that subsidies provided to customers, and the funding of those subsidies, must be explicitly disclosed.

Subsidies occur when Council provides services on a less-than-cost-recovery basis. This option is exercised on a range of services in order for Council to meet its community service obligations.

Accordingly, 'subsidies disclosed' (in relation to National Competition Policy) represents the difference between revenue generated from 'rate of return' pricing and revenue generated from prices set by Council in any given financial year.

The overall effect of subsidies is contained within the Income Statement of each reported business activity.

(iii) Return on investments (rate of return)

The NCP policy statement requires that councils with Category 1 businesses 'would be expected to generate a return on capital funds employed that is comparable to rates of return for private businesses operating in a similar field'.

Such funds are subsequently available for meeting commitments or financing future investment strategies.

The actual rate of return achieved by each business activity is disclosed at the foot of each respective Income Statement.

The rate of return is calculated as follows:

$$\frac{\text{Operating result before capital income + interest expense}}{\text{Written down value of I,PP\&E as at 30 June}}$$

As a minimum, business activities should generate a return equal to the Commonwealth 10 year bond rate which is 2.63% at 30 June 2018.

(iv) Dividends

Council is not required to pay dividends to either itself (as owner of a range of businesses) or to any external entities.

Local government water supply and sewerage businesses are permitted to pay an annual dividend from its water supply or sewerage business surplus.

Each dividend must be calculated and approved in accordance with the DPIW guidelines and must not exceed:

- (i) 50% of this surplus in any one year, or
- (ii) the number of water supply or sewerage assessments at 30 June 2018 multiplied by \$30 (less the payment for tax equivalent charges, not exceeding \$3 per assessment).

In accordance with the DPIW guidelines a Dividend Payment form, Statement of Compliance, Unqualified Independent Financial Audit Report and Compliance Audit Report are required to be submitted to the DPIW.

END OF AUDITED SPECIAL PURPOSE FINANCIAL STATEMENTS

Berrigan Shire Council

Notes to the Special Purpose Financial Statements for the year ended 30 June 2018

Note 2. Water supply business best-practice management disclosure requirements

Dollars amounts shown below are in whole dollars (unless otherwise indicated)

2018

1. Calculation and payment of tax-equivalents

[all local government local water utilities must pay this dividend for tax equivalents]

(i)	Calculated tax equivalents	388
(ii)	Number of assessments multiplied by \$3/assessment	11,442
(iii)	Amounts payable for tax equivalents [lesser of (i) and (ii)]	388
(iv)	Amounts actually paid for tax equivalents	388

2. Dividend from surplus

(i)	50% of surplus before dividends [calculated in accordance with Best-Practice Management for Water Supply and Sewerage Guidelines]	298,150
(ii)	Number of assessments multiplied by \$30/assessment, less tax equivalent charges/assessment	114,032
(iii)	Cumulative surplus before dividends for the 3 years to 30 June 2018, less the cumulative dividends paid for the 2 years to 30 June 2017 and 30 June 2016	1,607,840

2018 Surplus	596,300	2017 Surplus	480,240	2016 Surplus	531,300
		2017 Dividend	-	2016 Dividend	-

(iv)	Maximum dividend from surplus [least of (i), (ii) and (iii) above]	114,032
(v)	Dividend actually paid from surplus [refer below for required pre-dividend payment criteria]	-
(vi)	Are the overhead reallocation charges to the water business fair and reasonable? ^a	YES

3. Required outcomes for 6 criteria

[to be eligible for the payment of a 'dividend from surplus', all the criteria below need a 'YES']

(i)	Completion of strategic business plan (including financial plan)	YES
(ii)	Full cost recovery, without significant cross subsidies [refer item 2 (a) in table 1 on page 22 of the Best-Practice Guidelines]	YES
	– Complying charges [item 2 (b) in table 1]	NO
	– DSP with commercial developer charges [item 2 (e) in table 1]	YES
	– If dual water supplies, complying charges [item 2 (g) in table 1]	YES
(iii)	Sound water conservation and demand management implemented	YES
(iv)	Sound drought management implemented	YES
(v)	Complete performance reporting form (by 15 September each year)	NO
(vi)	a. Integrated water cycle management evaluation	NO
	b. Complete and implement integrated water cycle management strategy	NO

Berrigan Shire Council

Notes to the Special Purpose Financial Statements for the year ended 30 June 2018

Note 2. Water supply business best-practice management disclosure requirements (continued)

Dollars amounts shown below are in whole dollars (unless otherwise indicated) 2018

National Water Initiative (NWI) financial performance indicators

NWI F1	Total revenue (water) Total income (w13) – grants for the acquisition of assets (w11a) – interest income (w9) – Aboriginal Communities W&S Program income (w10a)	\$'000	3,464
NWI F4	Revenue from residential usage charges (water) Income from residential usage charges (w6b) x 100 divided by the sum of [income from residential usage charges (w6a) + income from residential access charges (w6b)]	%	38.22%
NWI F9	Written down replacement cost of fixed assets (water) Written down current cost of system assets (w47)	\$'000	27,481
NWI F11	Operating cost (OMA) (water) Management expenses (w1) + operational and maintenance expenses (w2)	\$'000	2,040
NWI F14	Capital expenditure (water) Acquisition of fixed assets (w16)	\$'000	396
NWI F17	Economic real rate of return (water) [total income (w13) – interest income (w9) – grants for acquisition of assets (w11a) – operating costs (NWI F11) – current cost depreciation (w3)] x 100 divided by [written down current cost of system assets (w47) + plant and equipment (w33b)]	%	2.85%
NWI F26	Capital works grants (water) Grants for the acquisition of assets (w11a)	\$'000	–

- Notes:
1. References to w (e.g. w12) refer to item numbers within Special Schedules 3 and 4 of Council's Annual Financial Statements.
 2. The NWI performance indicators are based upon the National Performance Framework Handbook for Urban Performance Reporting Indicators and Definitions.
 - a refer to 3.2 (2) on page 15 of the Best-Practice Management of Water Supply and Sewerage Guidelines, 2007

Berrigan Shire Council

Notes to the Special Purpose Financial Statements for the year ended 30 June 2018

Note 3. Sewerage business best-practice management disclosure requirements

Dollars amounts shown below are in whole dollars (unless otherwise indicated)

2018

1. Calculation and payment of tax-equivalents

[all local government local water utilities must pay this dividend for tax equivalents]

(i)	Calculated tax equivalents	14,000
(ii)	Number of assessments multiplied by \$3/assessment	11,403
(iii)	Amounts payable for tax equivalents [lesser of (i) and (ii)]	11,403
(iv)	Amounts actually paid for tax equivalents	14,000

2. Dividend from surplus

(i)	50% of surplus before dividends [calculated in accordance with Best-Practice Management for Water Supply and Sewerage Guidelines]	40,350
(ii)	Number of assessments x (\$30 less tax equivalent charges per assessment)	102,627
(iii)	Cumulative surplus before dividends for the 3 years to 30 June 2018, less the cumulative dividends paid for the 2 years to 30 June 2017 and 30 June 2016	286,300

2018 Surplus	80,700	2017 Surplus	27,000	2016 Surplus	178,600
		2017 Dividend	-	2016 Dividend	-

(iv)	Maximum dividend from surplus [least of (i), (ii) and (iii) above]	40,350
(v)	Dividend actually paid from surplus [refer below for required pre-dividend payment criteria]	-
(vi)	Are the overhead reallocation charges to the sewer business fair and reasonable? ^a	YES

3. Required outcomes for 4 criteria

[to be eligible for the payment of a 'dividend from surplus', all the criteria below need a 'YES']

(i)	Completion of strategic business plan (including financial plan)	YES
(ii)	Pricing with full cost-recovery, without significant cross subsidies [refer item 2 (a) in table 1 on page 22 of the Best-Practice Guidelines]	YES
	Complying charges (a) Residential [item 2 (c) in table 1]	NO
	(b) Non-residential [item 2 (c) in table 1]	NO
	(c) Trade waste [item 2 (d) in table 1]	NO
	DSP with commercial developer charges [item 2 (e) in table 1]	YES
	Liquid trade waste approvals and policy [item 2 (f) in table 1]	NO
(iii)	Complete performance reporting form (by 15 September each year)	NO
(iv)	a. Integrated water cycle management evaluation	NO
	b. Complete and implement integrated water cycle management strategy	NO

Berrigan Shire Council

Notes to the Special Purpose Financial Statements
for the year ended 30 June 2018Note 3. Sewerage business
best-practice management disclosure requirements (continued)

Dollars amounts shown below are in whole dollars (unless otherwise indicated) 2018

National Water Initiative (NWI) financial performance indicators

NWI F2	Total revenue (sewerage) Total income (s14) – grants for acquisition of assets (s12a) – interest income (s10) – Aboriginal Communities W&S Program income (w10a)	\$'000	2,370
NWI F10	Written down replacement cost of fixed assets (sewerage) Written down current cost of system assets (s48)	\$'000	20,583
NWI F12	Operating cost (sewerage) Management expenses (s1) + operational and maintenance expenses (s2)	\$'000	1,346
NWI F15	Capital expenditure (sewerage) Acquisition of fixed assets (s17)	\$'000	325
NWI F18	Economic real rate of return (sewerage) [total income (s14) – interest income (s10) – grants for acquisition of assets (s12a) – operating cost (NWI F12) – current cost depreciation (s3)] x 100 divided by [written down current cost (i.e. WDCC) of system assets (s48) + plant and equipment (s34b)]	%	2.11%
NWI F27	Capital works grants (sewerage) Grants for the acquisition of assets (12a)	\$'000	–

**National Water Initiative (NWI) financial performance indicators
Water and sewer (combined)**

NWI F3	Total income (water and sewerage) Total income (w13 + s14) + gain/loss on disposal of assets (w14 + s15) minus grants for acquisition of assets (w11a + s12a) – interest income (w9 + s10)	\$'000	5,834
NWI F8	Revenue from community service obligations (water and sewerage) Community service obligations (NWI F25) x 100 divided by total income (NWI F3)	%	1.56%
NWI F16	Capital expenditure (water and sewerage) Acquisition of fixed assets (w16 + s17)	\$'000	721
NWI F19	Economic real rate of return (water and sewerage) [total income (w13 + s14) – interest income (w9 + s10) – grants for acquisition of assets (w11a + s12a) – operating cost (NWI F11 + NWI F12) – current cost depreciation (w3 + s3)] x 100 divided by [written down replacement cost of fixed assets (NWI F9 + NWI F10) + plant and equipment (w33b + s34b)]	%	2.53%
NWI F20	Dividend (water and sewerage) Dividend paid from surplus (2 (v) of Note 2 + 2 (v) of Note 3)	\$'000	–
NWI F21	Dividend payout ratio (water and sewerage) Dividend (NWI F20) x 100 divided by net profit after tax (NWI F24)	%	0.00%

Berrigan Shire Council

Notes to the Special Purpose Financial Statements
for the year ended 30 June 2018Note 3. Sewerage business
best-practice management disclosure requirements (continued)

Dollars amounts shown below are in whole dollars (unless otherwise indicated)

2018

National Water Initiative (NWI) financial performance indicators
Water and sewer (combined)

NWI F22	Net debt to equity (water and sewerage) Overdraft (w36 + s37) + borrowings (w38 + s39) – cash and investments (w30 + s31) x 100 divided by [total assets (w35 + s36) – total liabilities (w40 + s41)]	%	–22.81%
NWI F23	Interest cover (water and sewerage) Earnings before interest and tax (EBIT) divided by net interest Earnings before interest and tax (EBIT): 1,216 Operating result (w15a + s16a) + interest expense (w4a + s4a) – interest income (w9 + s10) – gain/loss on disposal of assets (w14 + s15) + miscellaneous expenses (w4b + w4c + s4b + s4c) Net interest: (375) Interest expense (w4a + s4a) – interest income (w9 + s10)		> 100
NWI F24	Net profit after tax (water and sewerage) Surplus before dividends (w15a + s16a) – tax equivalents paid (Note 2-1 (iv) + Note 3-1 (iv))	\$'000	1,256
NWI F25	Community service obligations (water and sewerage) Grants for pensioner rebates (w11b + s12b)	\$'000	91

- Notes:
- References to w (eg. s12) refer to item numbers within Special Schedules 5 and 6 of Council's Annual Financial Statements.
 - The NWI performance indicators are based upon the National Performance Framework Handbook for Urban Performance Reporting Indicators and Definitions.
 - refer to 3.2 (2) on page 15 of the Best-Practice Management of Water Supply and Sewerage Guidelines, 2007

INDEPENDENT AUDITOR'S REPORT
Report on the special purpose financial report
Berrigan Shire Council

To the Councillors of the Berrigan Shire Council

Opinion

I have audited the accompanying special purpose financial report (the financial report) of Berrigan Shire Council's (the Council) Declared Business Activities, which comprise the Income Statement of each Declared Business Activity for the year ended 30 June 2018, the Statement of Financial Position of each Declared Business Activity as at 30 June 2018, notes comprising a summary of Significant accounting policies and other explanatory information for the Business Activities declared by Council, and the Statement by Councillors and Management.

The Declared Business Activities of the Council are:

- Water Supply
- Sewerage

In my opinion, the financial report presents fairly, in all material respects, the financial position of the Council's declared Business Activities as at 30 June 2018, and its financial performance for the year then ended, in accordance with the Australian Accounting Standards described in Note 1 and the Local Government Code of Accounting Practice and Financial Reporting (LG Code).

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Report' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as the auditor of councils
- precluding the Auditor-General from providing non-audit services.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Emphasis of Matter - Basis of Accounting

Without modifying my opinion, I draw attention to Note 1 to the financial report which describes the basis of accounting. The financial report has been prepared for the purpose of fulfilling the Council's financial reporting responsibilities under the LG Code. As a result, the financial report may not be suitable for another purpose.

Other Information

Other information comprises the information included in the Council's annual report for the year ended 30 June 2018, other than the financial report and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements and Special Schedules (the Schedules).

My opinion on the financial report does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements and Special Schedule 2 - Permissible income for general rates.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Financial Report

The Councillors are responsible for the preparation and fair presentation of the financial report and for determining that the accounting policies, described in Note 1 to the financial report, are appropriate to meet the requirements in the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless it is not appropriate to do so.

Auditor's Responsibilities for the Audit of the Financial Report

My objectives are to:

- obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial report.

A description of my responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar4.pdf. The description forms part of my auditor's report.

My opinion does not provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- on the best practice management disclosures in Notes 2 and 3 of the financial report
- about the security and controls over the electronic publication of the audited financial report on any website where it may be presented
- about any other information which may have been hyperlinked to/from the financial report.



Lawrissa Chan
Director

17 October 2018
SYDNEY

Berrigan Shire Council

SPECIAL SCHEDULES
for the year ended 30 June 2018

“Heart of the Southern Riverina”



Berrigan Shire Council

Special Schedules for the year ended 30 June 2018

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¹ Special Schedules are not audited (with the exception of Special Schedule 2).

Background

- (i) These Special Schedules have been designed to meet the requirements of special purpose users such as;
- the NSW Grants Commission
 - the Australian Bureau of Statistics (ABS),
 - the NSW Office of Water (NOW), and
 - the Office of Local Government (OLG).
- (ii) The financial data is collected for various uses including;
- the allocation of Financial Assistance Grants,
 - the incorporation of Local Government financial figures in national statistics,
 - the monitoring of loan approvals,
 - the allocation of borrowing rights, and
 - the monitoring of the financial activities of specific services.

Berrigan Shire Council

Special Schedule 1 – Net Cost of Services
for the year ended 30 June 2018

\$'000

Function or activity	Expenses from continuing operations	Income from continuing operations		Net cost of services
		Non-capital	Capital	
Governance	719	4	–	(715)
Administration	157	602	18	463
Public order and safety				
Fire service levy, fire protection, emergency services	206	65	–	(141)
Beach control	–	–	–	–
Enforcement of local government regulations	–	–	–	–
Animal control	128	33	–	(95)
Other	–	–	–	–
Total public order and safety	334	98	–	(236)
Health	5	4	–	(1)
Environment				
Noxious plants and insect/vermin control	135	–	–	(135)
Other environmental protection	79	–	62	(17)
Solid waste management	1,211	2,949	17	1,755
Street cleaning	259	–	–	(259)
Drainage	–	–	–	–
Stormwater management	435	110	525	200
Total environment	2,119	3,059	604	1,544
Community services and education				
Administration and education	5	3	–	(2)
Social protection (welfare)	–	–	–	–
Aged persons and disabled	189	–	–	(189)
Children's services	149	149	–	–
Total community services and education	343	152	–	(191)
Housing and community amenities				
Public cemeteries	132	86	–	(46)
Public conveniences	240	–	–	(240)
Street lighting	193	49	–	(144)
Town planning	229	218	–	(11)
Other community amenities	43	16	–	(27)
Total housing and community amenities	837	369	–	(468)
Water supplies	2,824	3,592	58	826
Sewerage services	2,094	2,204	332	442

Berrigan Shire Council

Special Schedule 1 – Net Cost of Services (continued)
for the year ended 30 June 2018

\$'000

Function or activity	Expenses from continuing operations	Income from continuing operations		Net cost of services
		Non-capital	Capital	
Recreation and culture				
Public libraries	569	242	91	(236)
Museums	–	–	–	–
Art galleries	–	–	–	–
Community centres and halls	200	2	–	(198)
Performing arts venues	–	–	–	–
Other performing arts	–	–	–	–
Other cultural services	28	9	–	(19)
Sporting grounds and venues	412	100	38	(274)
Swimming pools	415	97	9	(309)
Parks and gardens (lakes)	442	–	65	(377)
Other sport and recreation	–	–	–	–
Total recreation and culture	2,066	450	203	(1,413)
Fuel and energy	–	–	–	–
Agriculture	–	–	–	–
Mining, manufacturing and construction				
Building control	239	6	–	(233)
Other mining, manufacturing and construction	35	63	–	28
Total mining, manufacturing and const.	274	69	–	(205)
Transport and communication				
Urban roads (UR) – local	2,226	–	18	(2,208)
Urban roads – regional	–	–	–	–
Sealed rural roads (SRR) – local	1,742	–	–	(1,742)
Sealed rural roads (SRR) – regional	542	–	–	(542)
Unsealed rural roads (URR) – local	1,128	–	–	(1,128)
Unsealed rural roads (URR) – regional	–	–	–	–
Bridges on UR – local	–	–	–	–
Bridges on SRR – local	–	–	–	–
Bridges on URR – local	–	–	–	–
Bridges on regional roads	19	–	–	(19)
Parking areas	7	4	–	(3)
Footpaths	97	18	63	(16)
Aerodromes	122	17	217	112
Other transport and communication	194	2,551	242	2,599
Total transport and communication	6,077	2,590	540	(2,947)
Economic affairs				
Camping areas and caravan parks	14	32	–	18
Other economic affairs	570	(94)	5	(659)
Total economic affairs	584	(62)	5	(641)
Totals – functions	18,433	13,131	1,760	(3,542)
General purpose revenues ⁽¹⁾		9,893		9,893
Share of interests – joint ventures and associates using the equity method	–	–	–	–
NET OPERATING RESULT ⁽²⁾	18,433	23,024	1,760	6,351

(1) Includes: rates and annual charges (including ex gratia, excluding water and sewer), non-capital general purpose grants, interest on investments (excluding externally restricted assets) and interest on overdue rates and annual charges (2) As reported in the Income Statement

Berrigan Shire Council

Special Schedule 2 – Permissible income for general rates
for the year ended 30 June 2019

\$'000		Calculation 2018/19	Calculation 2017/18
Notional general income calculation ⁽¹⁾			
Last year notional general income yield	a	5,019	4,940
Plus or minus adjustments ⁽²⁾	b	(3)	8
Notional general income	c = (a + b)	5,016	4,948
Permissible income calculation			
Special variation percentage ⁽³⁾	d		
Or rate peg percentage	e	2.30%	1.50%
Or crown land adjustment (incl. rate peg percentage)	f		
Less expiring special variation amount	g	–	–
Plus special variation amount	h = d x (c – g)	–	–
Or plus rate peg amount	i = c x e	115	74
Or plus Crown land adjustment and rate peg amount	j = c x f	–	–
Sub-total	k = (c + g + h + i + j)	5,131	5,022
Plus (or minus) last year's carry forward total	l	3	0
Less valuation objections claimed in the previous year	m	–	–
Sub-total	n = (l + m)	3	0
Total permissible income	o = k + n	5,135	5,022
Less notional general income yield	p	5,135	5,019
Catch-up or (excess) result	q = o – p	(0)	3
Plus income lost due to valuation objections claimed ⁽⁴⁾	r	–	–
Less unused catch-up ⁽⁵⁾	s	–	–
Carry forward to next year	t = q + r – s	(0)	3

Notes

- (1) The notional general income will not reconcile with rate income in the financial statements in the corresponding year. The statements are reported on an accrual accounting basis which include amounts that relate to prior years' rates income.
- (2) Adjustments account for changes in the number of assessments and any increase or decrease in land value occurring during the year. The adjustments are called 'supplementary valuations' as defined in the *Valuation of Land Act 1916*.
- (3) The 'special variation percentage' is inclusive of the rate peg percentage and where applicable Crown land adjustment.
- (4) Valuation objections are unexpected changes in land values as a result of land owners successfully objecting to the land value issued by the Valuer-General. Councils can claim the value of the income lost due to valuation objections in any single year.
- (5) Unused catch-up amounts will be deducted if they are not caught up within 2 years. Usually councils will have a nominal carry forward figure. These amounts can be adjusted for in setting the rates in a future year.
- (6) Carry forward amounts which are in excess (an amount that exceeds the permissible income) require ministerial approval by order published in the *NSW Government Gazette* in accordance with section 512 of the *Local Government Act 1993*. The OLG will extract these amounts from Council's Special Schedule 2 in the financial data return (FDR) to administer this process.

INDEPENDENT AUDITOR'S REPORT

Special Schedule 2 - Permissible Income for general rates

Berrigan Shire Council

To the Councillors of Berrigan Shire Council

Opinion

I have audited the accompanying Special Schedule 2 – Permissible Income for general rates (the Schedule) of Berrigan Shire Council (the Council) for the year ending 30 June 2019.

In my opinion, the Schedule of the Council for the year ending 30 June 2019 is prepared, in all material respects in accordance with the requirements of the Local Government Code of Accounting Practice and Financial Reporting (LG Code) issued by the Office of Local Government (OLG), and is in accordance with the books and records of the Council.

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Schedule' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Emphasis of Matter – Basis of Accounting

Without modifying my opinion, I draw attention to the special purpose framework used to prepare the Schedule. The Schedule had been prepared for the purpose of fulfilling the Council's reporting obligations under the LG Code. As a result, the Schedule may not be suitable for another purpose.

Other Information

Other information comprises the information included in the Council's annual report for the year ended 30 June 2018, other than the Schedule and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements, special purpose financial statements and the Special Schedules excluding Special Schedule 2 (the other Schedules).

My opinion on the Schedule does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements and the special purpose financial statements.

In connection with my audit of the Schedule, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Schedule or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Schedule

The Councillors are responsible for the preparation of the Schedule in accordance with the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation of the Schedule that is free from material misstatement, whether due to fraud or error.

In preparing the Schedule, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless it is not appropriate to do so.

Auditor's Responsibilities for the Audit of the Schedule

My objectives are to:

- obtain reasonable assurance whether the Schedule as a whole is free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the Schedule.

A description of my responsibilities for the audit of the Schedule is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar8.pdf. The description forms part of my auditor's report.

My opinion does *not* provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited Schedule on any website where it may be presented
- about any other information which may have been hyperlinked to/from the Schedule.



Lawrissa Chan
Director

17 October 2018
SYDNEY

Berrigan Shire Council

Special Schedule 3 – Water Supply Income Statement

Includes all internal transactions, i.e. prepared on a gross basis
for the year ended 30 June 2018

\$'000	2018	2017
A Expenses and income		
Expenses		
1. Management expenses		
a. Administration	247	247
b. Engineering and supervision	320	320
2. Operation and maintenance expenses		
– dams and weirs		
a. Operation expenses	–	–
b. Maintenance expenses	–	–
– Mains		
c. Operation expenses	426	372
d. Maintenance expenses	–	–
– Reservoirs		
e. Operation expenses	–	–
f. Maintenance expenses	–	–
– Pumping stations		
g. Operation expenses (excluding energy costs)	50	68
h. Energy costs	20	20
i. Maintenance expenses	–	–
– Treatment		
j. Operation expenses (excluding chemical costs)	831	764
k. Chemical costs	41	39
l. Maintenance expenses	–	–
– Other		
m. Operation expenses	25	14
n. Maintenance expenses	–	–
o. Purchase of water	80	77
3. Depreciation expenses		
a. System assets	642	648
b. Plant and equipment	–	–
4. Miscellaneous expenses		
a. Interest expenses	–	3
b. Revaluation decrements	–	–
c. Other expenses	142	150
d. Impairment – system assets	–	–
e. Impairment – plant and equipment	–	–
f. Aboriginal Communities Water and Sewerage Program	–	–
g. Tax equivalents dividends (actually paid)	–	–
5. Total expenses	2,824	2,722

Berrigan Shire Council

Special Schedule 3 – Water Supply Income Statement (continued)

Includes all internal transactions, i.e. prepared on a gross basis
for the year ended 30 June 2018

\$'000	2018	2017
Income		
6. Residential charges		
a. Access (including rates)	1,757	1,680
b. Usage charges	1,087	996
7. Non-residential charges		
a. Access (including rates)	202	200
b. Usage charges	225	14
8. Extra charges	–	–
9. Interest income	187	174
10. Other income	89	167
10a. Aboriginal Communities Water and Sewerage Program	–	–
11. Grants		
a. Grants for acquisition of assets	–	–
b. Grants for pensioner rebates	46	46
c. Other grants	–	–
12. Contributions		
a. Developer charges	58	93
b. Developer provided assets	–	–
c. Other contributions	–	–
13. Total income	3,651	3,370
14. Gain (or loss) on disposal of assets	–	–
15. Operating result	827	648
15a. Operating result (less grants for acquisition of assets)	827	648

Berrigan Shire Council

Special Schedule 3 – Water Supply Income Statement (continued)

Includes all internal transactions, i.e. prepared on a gross basis
for the year ended 30 June 2018

\$'000	2018	2017
B Capital transactions		
Non-operating expenditures		
16. Acquisition of fixed assets		
a. New assets for improved standards	–	–
b. New assets for growth	–	–
c. Renewals	396	86
d. Plant and equipment	–	–
17. Repayment of debt	–	–
18. Totals	396	86
Non-operating funds employed		
19. Proceeds from disposal of assets	–	–
20. Borrowing utilised	–	–
21. Totals	–	–
C Rates and charges		
22. Number of assessments		
a. Residential (occupied)	3,173	3,065
b. Residential (unoccupied, ie. vacant lot)	263	277
c. Non-residential (occupied)	311	330
d. Non-residential (unoccupied, ie. vacant lot)	67	63
23. Number of ETs for which developer charges were received	– ET	– ET
24. Total amount of pensioner rebates (actual dollars)	\$ -	\$ 83,977

Berrigan Shire Council

Special Schedule 4 – Water Supply Statement of Financial Position

Includes internal transactions, i.e. prepared on a gross basis
as at 30 June 2018

\$'000	Current	Non-current	Total
ASSETS			
25. Cash and investments			
a. Developer charges	–	–	–
b. Special purpose grants	–	–	–
c. Accrued leave	–	–	–
d. Unexpended loans	–	–	–
e. Sinking fund	–	–	–
f. Other	8,462	–	8,462
26. Receivables			
a. Specific purpose grants	–	–	–
b. Rates and availability charges	233	–	233
c. User charges	14	–	14
d. Other	–	–	–
27. Inventories	68	–	68
28. Property, plant and equipment			
a. System assets	–	27,481	27,481
b. Plant and equipment	–	–	–
29. Other assets	–	–	–
30. Total assets	<u>8,777</u>	<u>27,481</u>	<u>36,258</u>
LIABILITIES			
31. Bank overdraft	–	–	–
32. Creditors	–	–	–
33. Borrowings	15	–	15
34. Provisions			
a. Tax equivalents	–	–	–
b. Dividend	–	–	–
c. Other	–	–	–
35. Total liabilities	<u>15</u>	<u>–</u>	<u>15</u>
36. NET ASSETS COMMITTED	<u>8,762</u>	<u>27,481</u>	<u>36,243</u>
EQUITY			
37. Accumulated surplus			13,765
38. Asset revaluation reserve			22,478
39. Other reserves			–
40. TOTAL EQUITY			<u>36,243</u>
Note to system assets:			
41. Current replacement cost of system assets			49,021
42. Accumulated current cost depreciation of system assets			(21,540)
43. Written down current cost of system assets			<u>27,481</u>

Berrigan Shire Council

Special Schedule 5 – Sewerage Service Income Statement

Includes all internal transactions, i.e. prepared on a gross basis
for the year ended 30 June 2018

\$'000	2018	2017
A Expenses and income		
Expenses		
1. Management expenses		
a. Administration	184	184
b. Engineering and supervision	278	277
2. Operation and maintenance expenses		
– mains		
a. Operation expenses	184	103
b. Maintenance expenses	–	–
– Pumping stations		
c. Operation expenses (excluding energy costs)	234	219
d. Energy costs	21	20
e. Maintenance expenses	–	–
– Treatment		
f. Operation expenses (excl. chemical, energy, effluent and biosolids management costs)	316	323
g. Chemical costs	7	4
h. Energy costs	87	83
i. Effluent management	–	–
j. Biosolids management	–	–
k. Maintenance expenses	–	–
– Other		
l. Operation expenses	35	9
m. Maintenance expenses	–	–
3. Depreciation expenses		
a. System assets	590	678
b. Plant and equipment	–	–
4. Miscellaneous expenses		
a. Interest expenses	–	–
b. Revaluation decrements	–	–
c. Other expenses	165	157
d. Impairment – system assets	–	–
e. Impairment – plant and equipment	–	–
f. Aboriginal Communities Water and Sewerage Program	–	–
g. Tax equivalents dividends (actually paid)	14	–
5. Total expenses	2,115	2,057

Berrigan Shire Council

Special Schedule 5 – Sewerage Service Income Statement (continued)

Includes all internal transactions, i.e. prepared on a gross basis
for the year ended 30 June 2018

\$'000	2018	2017
Income		
6. Residential charges (including rates)	1,800	1,731
7. Non-residential charges		
a. Access (including rates)	132	122
b. Usage charges	39	43
8. Trade waste charges		
a. Annual fees	–	–
b. Usage charges	22	10
c. Excess mass charges	–	–
d. Re-inspection fees	–	–
9. Extra charges	–	–
10. Interest income	188	149
11. Other income	–	–
11a. Aboriginal Communities Water and Sewerage Program	–	–
12. Grants		
a. Grants for acquisition of assets	–	–
b. Grants for pensioner rebates	45	44
c. Other grants	–	–
13. Contributions		
a. Developer charges	332	6
b. Developer provided assets	–	–
c. Other contributions	–	–
14. Total income	<u>2,558</u>	<u>2,105</u>
15. Gain (or loss) on disposal of assets	–	(2)
16. Operating result	<u>443</u>	<u>46</u>
16a. Operating result (less grants for acquisition of assets)	443	46

Berrigan Shire Council

Special Schedule 5 – Sewerage Service Income Statement (continued)

Includes all internal transactions, i.e. prepared on a gross basis
for the year ended 30 June 2018

\$'000	2018	2017
B Capital transactions		
Non-operating expenditures		
17. Acquisition of fixed assets		
a. New assets for improved standards	–	–
b. New assets for growth	–	–
c. Renewals	325	603
d. Plant and equipment	–	–
18. Repayment of debt	–	–
19. Totals	325	603
Non-operating funds employed		
20. Proceeds from disposal of assets	–	–
21. Borrowing utilised	–	–
22. Totals	–	–
C Rates and charges		
23. Number of assessments		
a. Residential (occupied)	3,160	2,856
b. Residential (unoccupied, ie. vacant lot)	263	304
c. Non-residential (occupied)	311	263
d. Non-residential (unoccupied, ie. vacant lot)	67	63
24. Number of ETs for which developer charges were received	– ET	– ET
25. Total amount of pensioner rebates (actual dollars)	\$ -	\$ 80,805

Berrigan Shire Council

Special Schedule 6 – Sewerage Service Statement of Financial Position

Includes internal transactions, i.e. prepared on a gross basis
as at 30 June 2018

\$'000	Current	Non-current	Total
ASSETS			
26. Cash and investments			
a. Developer charges	–	–	–
b. Special purpose grants	–	–	–
c. Accrued leave	–	–	–
d. Unexpended loans	–	–	–
e. Sinking fund	–	–	–
f. Other	5,913	–	5,913
27. Receivables			
a. Specific purpose grants	–	–	–
b. Rates and availability charges	90	–	90
c. User charges	–	–	–
d. Other	89	–	89
28. Inventories	3	–	3
29. Property, plant and equipment			
a. System assets	–	20,583	20,583
b. Plant and equipment	–	31	31
30. Other assets	–	–	–
31. Total assets	6,095	20,614	26,709
LIABILITIES			
32. Bank overdraft	–	–	–
33. Creditors	–	–	–
34. Borrowings	–	–	–
35. Provisions			
a. Tax equivalents	–	–	–
b. Dividend	–	–	–
c. Other	–	–	–
36. Total liabilities	–	–	–
37. NET ASSETS COMMITTED	6,095	20,614	26,709
EQUITY			
38. Accumulated surplus			10,914
39. Asset revaluation reserve			15,795
40. Other reserves			–
41. TOTAL EQUITY			26,709
Note to system assets:			
42. Current replacement cost of system assets			42,795
43. Accumulated current cost depreciation of system assets			(22,212)
44. Written down current cost of system assets			20,583

Berrigan Shire Council

Notes to Special Schedules 3 and 5 for the year ended 30 June 2018

Administration ⁽¹⁾

(item 1a of Special Schedules 3 and 5) comprises the following:

- Administration staff:
 - Salaries and allowance
 - Travelling expenses
 - Accrual of leave entitlements
 - Employment overheads.
- Meter reading
- Bad and doubtful debts
- Other administrative/corporate support services

Engineering and supervision ⁽¹⁾

(item 1b of Special Schedules 3 and 5) comprises the following:

- Engineering staff:
 - Salaries and allowance
 - Travelling expenses
 - Accrual of leave entitlements
 - Employment overheads.
- Other technical and supervision staff:
 - Salaries and allowance
 - Travelling expenses
 - Accrual of leave entitlements
 - Employment overheads.

Operational expenses (item 2 of Special Schedules 3 and 5) comprise the day to day operational expenses excluding maintenance expenses.

Maintenance expenses (item 2 of Special Schedules 3 and 5) comprise the day to day repair and maintenance expenses. (Refer to Section 5 of the Local Government Asset Accounting Manual regarding capitalisation principles and the distinction between capital and maintenance expenditure).

Other expenses (item 4c of Special Schedules 3 and 5) includes all expenses not recorded elsewhere.

Revaluation decrements (item 4b of Special Schedules 3 and 5) is to be used when I,PP&E decreases in FV.

Impairment losses (item 4d and 4e of Special Schedules 3 and 5) are to be used when the carrying amount of an asset exceeds its recoverable amount (refer to page D-31).

Aboriginal Communities Water and Sewerage Program (item 4f of Special Schedules 3 and 5) is to be used when operation and maintenance work has been undertaken on behalf of the Aboriginal Communities Water and Sewerage Program. Similarly, income for item 11a of Special Schedule 3 and item 12a of Special Schedule 5 are for services provided to the Aboriginal Communities Water and Sewerage Program and is not part of Council's water supply and sewerage revenue.

Residential charges ⁽²⁾ (items 6a, 6b and item 6 of Special Schedules 3 and 5 respectively) include all income from residential charges. Item 6 of Schedule 3 should be separated into 6a access charges (including rates if applicable) and 6b usage charges.

Non-residential charges ⁽²⁾ (items 7a, 7b of Special Schedules 3 and 5) include all income from non-residential charges separated into 7a access charges (including rates if applicable) and 7b usage charges.

Trade waste charges (item 8 of Special Schedule 5) include all income from trade waste charges separated into 8a annual fees, 8b usage charges and 8c excess mass charges and 8d re-inspection fees.

Other income (items 10 and 11 of Special Schedules 3 and 5 respectively) include all income not recorded elsewhere.

Other contributions (items 12c and 13c of Special Schedules 3 and 5 respectively) including capital contributions for water supply or sewerage services received by Council under Section 565 of the *Local Government Act*.

Notes:

⁽¹⁾ Administration and engineering costs for the development of capital works projects should be reported as part of the capital cost of the project and not as part of the recurrent expenditure (ie. in item 16 for water supply and item 17 for sewerage, and **not** in items 1a and 1b).

⁽²⁾ To enable accurate reporting of **residential revenue from usage charges**, it is essential for councils to accurately separate their residential (item 6) charges and non-residential (item 7) charges.

Berrigan Shire Council

Special Schedule 7 – Report on Infrastructure Assets as at 30 June 2018

\$'000

Asset class	Asset category	Estimated cost to bring assets to satisfactory standard	Estimated cost to bring to the agreed level of service set by Council	2017/18 Required maintenance ^a	2017/18 Actual maintenance	Net carrying amount	Gross replacement cost (GRC)	Assets in condition as a percentage of gross replacement cost				
								1	2	3	4	5
Buildings	Buildings – non-specialised			55	55	637	680	32%	68%	0%	0%	0%
	Buildings – specialised			440	440	30,312	41,704	55%	26%	16%	3%	0%
	Sub-total	–	–	495	495	30,949	42,384	54.6%	26.7%	15.7%	3.0%	0.0%
Roads	Sealed roads			1,101	1,204	101,496	121,498	94%	4%	1%	1%	0%
	Unsealed roads			611	644	11,414	35,814	82%	12%	3%	3%	0%
	Bridges			20	20	3,516	7,969	0%	100%	0%	0%	0%
	Footpaths			9	9	3,339	4,518	0%	25%	75%	0%	0%
	Bulk earthworks			28	28	3,259	3,259	100%	0%	0%	0%	0%
	Sub-total	–	–	1,769	1,905	123,024	173,058	84.8%	10.5%	3.3%	1.3%	0.0%
Water supply network	Water supply network			1,112	1,134	26,210	47,638	60%	40%	0%	0%	0%
	Sub-total	–	–	1,112	1,134	26,210	47,638	60.0%	40.0%	0.0%	0.0%	0.0%
Sewerage network	Sewerage network			809	812	19,045	41,215	3%	97%	0%	0%	0%
	Sub-total	–	–	809	812	19,045	41,215	3.0%	97.0%	0.0%	0.0%	0.0%
Stormwater drainage	Stormwater drainage			118	128	17,232	21,864	35%	65%	0%	0%	0%
	Sub-total	–	–	118	128	17,232	21,864	35.0%	65.0%	0.0%	0.0%	0.0%
Open space/recreational assets	Swimming pools			82	82	1,348	2,952	15%	75%	10%	0%	0%
	Other			–	–	4,224	8,189	18%	72%	10%	0%	0%
	Sub-total	–	–	82	82	5,572	11,141	17.2%	72.8%	10.0%	0.0%	0.0%

Berrigan Shire Council

Special Schedule 7 – Report on Infrastructure Assets as at 30 June 2018 (continued)

\$'000

Asset class	Asset category	Estimated cost to bring assets to satisfactory standard	Estimated cost to bring to the agreed level of service set by Council	2017/18 Required maintenance ^a	2017/18 Actual maintenance	Net carrying amount	Gross replacement cost (GRC)	Assets in condition as a percentage of gross replacement cost				
								1	2	3	4	5
	TOTAL – ALL ASSETS	–	–	4,385	4,556	222,032	337,300	62.1%	32.9%	4.0%	1.0%	0.0%

Notes:

a Required maintenance is the amount identified in Council's asset management plans.

Infrastructure asset condition assessment 'key'

1	Excellent/very good	No work required (normal maintenance)
2	Good	Only minor maintenance work required
3	Satisfactory	Maintenance work required
4	Poor	Renewal required
5	Very poor	Urgent renewal/upgrading required

Berrigan Shire Council

Special Schedule 7 – Report on Infrastructure Assets (continued)
for the year ended 30 June 2018

	Amounts 2018	Indicator 2018	Prior periods		Benchmark
			2017	2016	
Infrastructure asset performance indicators * consolidated					
1. Buildings and infrastructure renewals ratio ⁽¹⁾					
Asset renewals ⁽²⁾	<u>6,416</u>	131.39%	80.35%	140.51%	>= 100%
Depreciation, amortisation and impairment	<u>4,883</u>				
2. Infrastructure backlog ratio ⁽¹⁾					
Estimated cost to bring assets to a satisfactory standard	<u>–</u>	0.00%	0.00%	0.00%	< 2.00%
Net carrying amount of infrastructure assets	<u>222,604</u>				
3. Asset maintenance ratio					
Actual asset maintenance	<u>4,556</u>	103.90%	114.73%	105.16%	> 100%
Required asset maintenance	<u>4,385</u>				

Notes

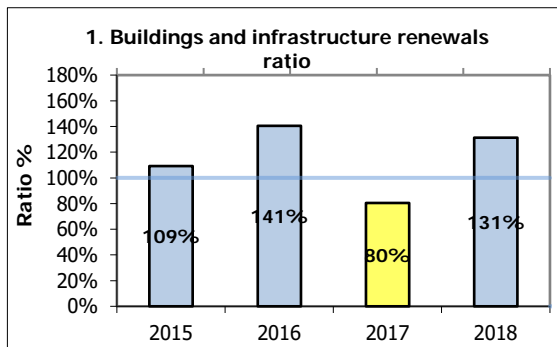
* All asset performance indicators are calculated using the asset classes identified in the previous table.

⁽¹⁾ Excludes Work In Progress (WIP)

⁽²⁾ Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

Berrigan Shire Council

Special Schedule 7 – Report on Infrastructure Assets (continued) for the year ended 30 June 2018



Purpose of asset renewals ratio

To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating.

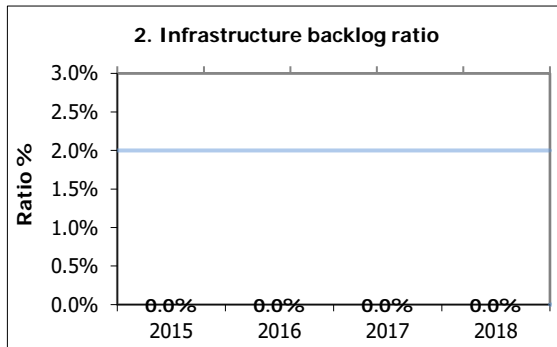
Commentary on 2017/18 result

2017/18 Ratio 131.39%

Councils large investment in 2016 and 2018 have offset the comparatively lower 2017 amount.

Benchmark: — Minimum $\geq 100.00\%$
Source for benchmark: Code of Accounting Practice and Financial Reporting #26

Ratio achieves benchmark
Ratio is outside benchmark



Purpose of infrastructure backlog ratio

This ratio shows what proportion the backlog is against the total value of a Council's infrastructure.

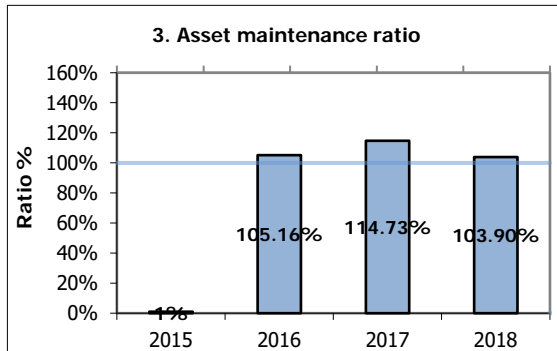
Commentary on 2017/18 result

2017/18 Ratio 0.00%

Council has no unfunded infrastructure.

Benchmark: — Maximum $< 2.00\%$
Source for benchmark: Code of Accounting Practice and Financial Reporting #26

Ratio achieves benchmark
Ratio is outside benchmark



Purpose of asset maintenance ratio

Compares actual vs. required annual asset maintenance. A ratio above 100% indicates Council is investing enough funds to stop the infrastructure backlog growing.

Commentary on 2017/18 result

2017/18 Ratio 103.90%

Council continues to maintain its assets.

Benchmark: — Minimum $> 100.00\%$
Source for benchmark: Code of Accounting Practice and Financial Reporting #26

Ratio achieves benchmark
Ratio is outside benchmark

Berrigan Shire Council

Special Schedule 7 – Report on Infrastructure Assets (continued)
for the year ended 30 June 2018

	General indicators ⁽¹⁾		Water indicators		Sewer indicators		Benchmark
	2018	2017	2018	2017	2018	2017	
Infrastructure asset performance indicators by fund							
1. Buildings and infrastructure renewals ratio ⁽²⁾							
Asset renewals ⁽³⁾	160.54%	92.40%	43.90%	13.49%	31.75%	77.90%	>= 100%
Depreciation, amortisation and impairment							
2. Infrastructure backlog ratio ⁽²⁾							
Estimated cost to bring assets to a satisfactory standard	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	< 2.00%
Net carrying amount of infrastructure assets							
3. Asset maintenance ratio							
Actual asset maintenance	105.93%	125.62%	101.98%	100.74%	100.37%	100.00%	> 100%
Required asset maintenance							
4. Cost to bring assets to agreed service level							
Estimated cost to bring assets to an agreed service level set by Council	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Gross replacement cost							

Notes

- (1) General fund refers to all of Council's activities except for its water and sewer activities which are listed separately.
- (2) Excludes Work In Progress (WIP)
- (3) Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.